

19 May 2015



The Hon. Robin Scott
Minister for Finance & Multicultural Affairs
Level 5, 1 Macarthur Street
EAST MELBOURNE VIC. 3002

Dear Minister Scott

Maroondah City Council welcomes the opportunity to provide a submission into the Local Government Rate Capping and Variation Framework Consultation Paper April 2015 and the Terms of Reference (TOR) 19 January 2015. The attached submission primarily follows the matters and questions raised in the order of the Essential Services Commission (ESC) Consultation Paper. We have also included a copy of the Report which went to Council on 18 May 2015.

Maroondah is of the view that the current local government system of setting rates and charges (own source revenue) can with some minor enhancements see Victorians continue to enjoy the lifestyles we have all come to expect as well as have increased awareness and understanding on why and how Councils determine rates and charges for their respective communities.

Maroondah is well placed to continue framing its long term financial strategy relative to the needs of its community in the short, medium and long term as it has always done to ensure financial sustainability and best value services to its community. This is undertaken on a regular basis which also includes the more formal annually reviewed and adjusted Council Planning and Resource Allocation process. Over the years, Maroondah has had very little community disquiet regarding rates and charges when compared to State media headlines and typically will have only 2 – 3 submissions annually from a possible 44,000 ratable assessment properties through the current Local Government Act 1989 section 223 process and no adverse media cover when compared to State media headlines.

The current legislation requires a Strategic Resource Plan (SRP) for the coming four years for physical, human and financial plans, includes the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Cash Flows and Capital Works. Maroondah goes further than these minimum requirements and has for many years undertaken a 10 year Long Term Financial Strategy (LTFS) process on an annually reviewed basis. This is to ensure ongoing financial sustainability to meet the needs and expectations of the Maroondah community as a whole. The first four years of the LTFS are then used for SRP purposes.

As a result of significant changes recently implemented, Council for the 15/16 Financial Year has reduced its planned annual rate revenue increases from 5.6% per annum to 4% per annum over the coming 10 year period while maintaining service levels, not borrowing further, meeting prudential financial ratios and maintaining asset renewal levels beyond depreciation. It is clear that any further restriction on rate revenue increases will place upward pressure on user fees, require Council to borrow for any future unfunded defined benefit superannuation shortfall, encourage current assets to deteriorate without adequate maintenance or replacement and force Council to cut services to the community.

Council supports the ESC developing a simple and effective fair rating system that is easily understood and administered for the benefit of ratepayers and supporting Councils in delivering services to their respective communities in the long term. Council is of the view that the current mechanisms are well placed to deliver on the State Government's desire to minimize community perception that Councils waste rate payers money and don't deliver value for money.

Specifically, Maroondah Council asks that Government apply a local government rating system based on:

1. Automatic approval from the Essential Services Commission for an increase at or below the 'Base Cap'. The Base Cap shall be defined as CPI plus 1-2% taking account of typical local government costs from the previous year. The Base Cap shall be applied to the forecast total rates raised in the previous financial year.
2. The rating framework would be applied on a four yearly rolling basis.
3. Proposed rate increases above the Base Cap would require demonstration of community support and confirmation that local government KPIs are being met by the proponent Council.

Should you or your office require further information please contact Director Corporate Services Marianne Di Giallonardo on 9298 4289 or marianne.digiallonardo@maroondah.vic.gov.au.

We look forward to your consideration of our submission and the opportunity to comment on the draft rating framework once developed.

Your faithfully



Steve Kozlowski
Chief Executive Officer

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ESSENTIAL SERVICES COMMISSION'S LOCAL
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PURPOSE

To endorse Council's submission to this consultation paper.

STRATEGIC / POLICY ISSUES

The following directions contained in Maroondah 2040: Our Future Together and the Council Plan 2013-2017 (Year 2: 2014-2015) provide the strategic framework that underpins the purpose of this report.

Outcome Area: A well governed and empowered community.

Our Vision: Maroondah is an effectively empowered community that is actively engaged in Council decision making through processes that ensure their voice is heard and considered. Council provides strong and responsive leadership, ensures transparent processes and works with the community to advocate and champion their needs.

Key Directions 2014 – 2015:

8.1 Provide enhanced governance that is transparent, accessible, inclusive and accountable.

BACKGROUND

In January 2015, the Essential Services Commission (the Commission) received terms of reference from the Minister for Finance (in consultation with the Minister for Local Government) to conduct a review and report on a local government rates capping and variation framework.

The Commission has been asked to design a framework that meets the Government's commitment to cap annual Council rate increases as well as to develop a workable process to assess any proposals by Councils for above cap increases ("variation process"). The Commission is required to complete its final report by 31 October 2015.

The intended framework will be aligned with the Government's objectives to contain Council rates growth and develop greater transparency and accountability in rates setting. It is intended that the proposed framework will lead to future rates that are efficient, stable and reflective of community needs and demands, without compromising Councils' autonomy or financial sustainability.

The Commission's key focus will be to develop a simple and effective rates capping and variation framework that will benefit ratepayers and support Councils in delivering services to their communities.

The Commission recognises the design of the framework may have considerable impact on ratepayers and Councils and intend to consult widely with as many interested parties as possible. In accordance with their Charter of Consultation, there will be a number of opportunities for interested parties to provide input and feedback throughout the review. These will be advertised through their website.

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Their first consultation milestone is the release of their Consultation Paper. This Paper outlines the review's timelines and process, their approach, and seeks feedback from all interested parties on key matters for the review.

The Commission believes that In designing an effective rates capping and variation framework, it is essential that they understand the significance, complexity and diversity of the local government sector:

- Collectively, Victoria's 79 Councils have responsibility for \$73 billion of community infrastructure and assets, have an annual revenue of \$7.6 billion and employ 42,500 people across the state.
- Councils provide 50 to 120 different types of services to a population of around 5.8 million in areas such as social and community services, health, transport and infrastructure, planning and building, environment and emergency services.
- In 2013-14, Victorian Councils held \$1.5 billion in debt. Victorian local Councils held borrowings equivalent to 1.2 per cent of their non-financial assets in 2012-13, compared to an average of 3.4 per cent for the other States and Territories. Councils do not face any legislative restrictions on their ability to borrow.
- Each Council is characterised by its unique mix of community demographics, economic profile, local history, environment, services, infrastructure, and revenue raising capacities.
- Each Council has elected local representatives that govern its decision-making.

While there is commonality across the types of services delivered by local government in Victoria, each municipality is distinct. As such, there is diversity in service delivery across the State reflecting the different composition and priorities of communities. This requires Councils to make choices about prioritisation of their limited resources to balance the demands of a range of stakeholder groups. The types, levels, and quality of services Councils provide vary depending on the geography of the region they serve, the demographic profile of the community, individual Council's financial circumstances, inherited assets and policy decisions. Councils also employ different service delivery models such as service provision being Council owned and operated, or outsourced.

Councils raise and receive funds from a variety of sources. Across Victoria, about 56 per cent of Councils' revenue was sourced from rates and charges in 2013-14. The second biggest source of revenue is Federal and State Government grants followed by statutory fees, charges and fines, developer contributions and other sources such as bank interest, asset sales, and earnings from rental properties. The revenue mix for each Council varies considerably.

In recent years, the local government sector has experienced major cost pressures. In its 2014-15 budget, the Federal Government announced that the indexation of the Local Government Financial Assistance Grants would be paused for three years (2014-15 to 2016-17). Preliminary estimates by the Victorian Grants Commission (VGC) indicate that this will

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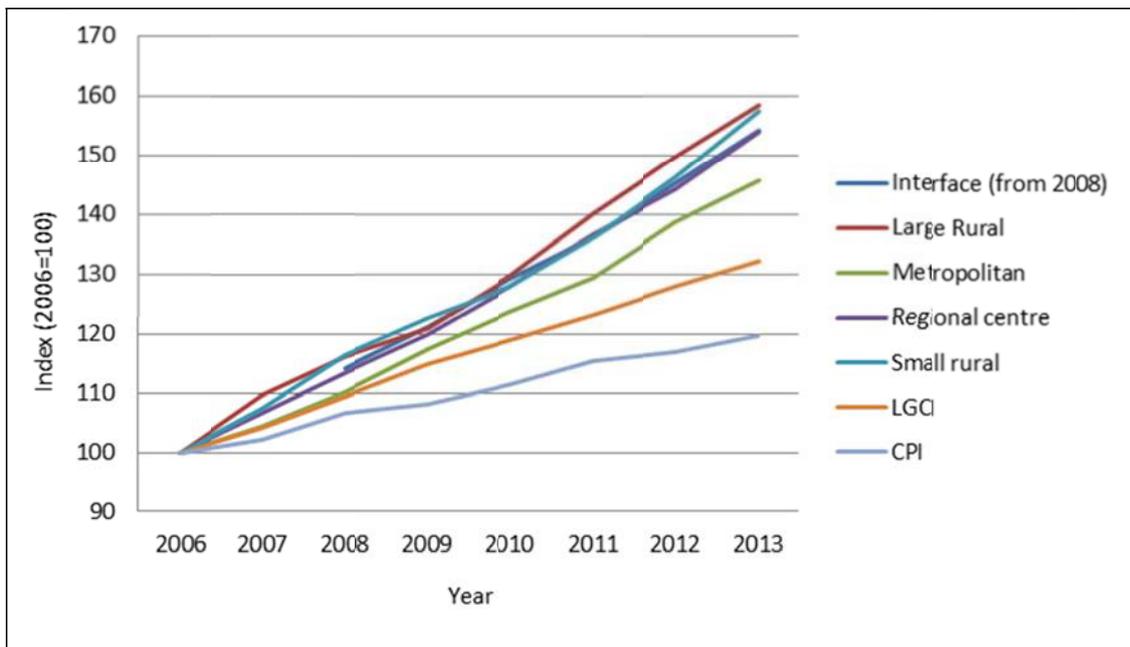
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reduce funding by \$64 million (from the 2013-14 base) for Councils by the time indexation resumes in 2017-18.

In the Commission's discussions so far, Councils have raised concerns about a number of areas where cost shifting has occurred over the last decade, including in the funding of services such as home and community care, school crossing supervisors, maternal and child health, emergency management and public libraries.

At the same time, the community in general has been concerned with the pace at which rates have been increasing over recent years. Based on data drawn from Councils' publicly available annual reports, the average rates and charges per assessment have increased by 40 to 60 per cent (cumulative) during the period 2005-06 to 2012-13 (figure 2.1). The Commission is currently in the process of obtaining more accurate and up to date data.

**FIGURE 2.1
RATES AND CHARGES PER ASSESSMENT**



Note: The figure compares annual changes in Council rates and charges per assessment for each Council group with annual changes in the CPI and MAV's LGCI. Changes expressed as an index using 2006 as the base year. Data on rates and charges sourced from publicly available council annual reports. As a result, there are a limited number of observations for the earlier years.

Data source: Various Council annual reports, Australian Bureau of Statistics and MAV website.

As demonstrated in figure 2.1, this is well above the cumulative rate increase in the Consumer Price index(CPI) and the Municipal Association of Victoria's (MAV's) Local Government Cost Index (LGCI) during the same period. What this graph doesn't show is the degree of financial restrictions over this period by Federal and State Governments relative to income foregone due to the Statutory Fees imposed, or the ever changing legislative and policy setting frameworks that local government are required to enact, or the changing

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nature of third party supply into local government under continually changing market conditions, nor the ever changing broader economic conditions facing Victoria.

Further, ratepayers have complained about a lack of transparency and accountability by Councils in setting rates, especially in relation to service provision and priorities.

In its 2013 report on *Local Government Rating Practices in Victoria*, the Victorian Auditor-General' Office (VAGO) also raised concerns about the lack of transparency and accountability of Councils in rate setting.

The Commission also notes that as of 1 July 2015, all Councils will commence reporting against the Department of Environment, Land, Water and Planning's (DELWP's) Local Government Performance Reporting Framework (LGPRF). The State Government regard this as an important development and will be considering how it might support the rates capping and variation framework, particularly in better defining service outcomes in the future.

It is in this broader environment that this review to develop a rates capping and variation framework was initiated by the current Labour Government. In undertaking this review, the Commission will carefully consider the competing pressures put on Councils with the view to developing an effective rates capping and variation framework that has beneficial outcomes for the sector and community.

The Commission summarises some of the key issues raised during their preliminary consultations including the issues raised by Councils and ratepayers in media reports. This is not meant to be an exhaustive account of the issues and they expect to continue to receive further feedback from all interested parties following the release of their Consultation Paper.

The Commission have outlined their preliminary responses to the issues raised. Their consultation process is designed to further inform their responses to eight issues in particular.

1. Autonomy of Councils should not be compromised by rates capping

The Commission's initial response:

It is the Commission's view that Councils, in consultation with their communities, remain best placed to make decisions regarding the mix of services and the infrastructure they provide. They are not seeking to interfere with Councils' consultations with their communities on decision-making regarding priorities, resource allocation and service delivery. A cap arrangement recognises that communities and their Councils have limited resources and that Councils themselves must be disciplined in how they prioritise their activities and pursue efficiently delivered services.

Maroondah supports this response.

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2. CPI is not the appropriate index of Council costs

The Commission's initial response:

They will examine the merits of using an alternative index. The LGCIs separately developed for Victoria (by MAV), NSW and South Australia appear to be between 0.5 to 1.0 percentage point higher than the CPI, on average, over the last five years. They will examine whether these or alternative indices are more reflective of the underlying cost drivers in the Victorian local government sector and will assess the relative merits of using an index other than CPI. Should their analysis show that it would be beneficial to do so, they will include refinements to the cap that better meet the Government's objectives,.

They will also examine the merits of:

- not being confined to a single cap
- adopting a simpler arrangement during the 2016-17 transition year,
- adopting multi-year forecasts of the cap to better assist Council planning.

Maroondah supports their response that CPI does not accurately reflect Council's ongoing costs.

3. Quality and level of service will deteriorate and infrastructure will run down if rates and charges are capped at CPI

The Commission's initial response:

The terms of reference require the Commission, in designing the rates capping and variation framework, to take into account factors that may impact on local governments' short and longer term financial outlook including any particular services and infrastructure needs. They must also take into account the need for any ongoing monitoring to ensure any deterioration in the level and quality of services and infrastructure is identified and addressed promptly.

Maroondah supports their response that monitoring and improving quality and levels of service and infrastructure will be run down if rates are capped at CPI.

4. Rates capping may create perverse incentives

The Commission's initial response:

The Commission recognise the limitations of simply imposing an external constraint without having regard to the constantly changing circumstances of Councils. They will carefully design a rates capping and variation framework that maximises the incentives for Councils to pursue ongoing efficiency and respond to community needs. At the same time, they expect Councils will examine their own decision-making and management systems to ensure they support the long term interests of their communities and avoid any unintended consequences under the framework. Reporting on best practice engagement with communities and their

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satisfaction levels in regard to service delivery will be another important part of the framework.

Maroondah supports their view that enhancements can be made in relation to our relationship with our community.

5. There are lessons from NSW's rate pegging

The Commission's initial response:

The Commission will heed these observations and will develop a tailored rates capping and variation framework for Victoria. They will design a framework that seeks to minimise the perverse incentives for Councils to run down their critical and productive infrastructure. They are concerned by suggestions that some Councils could choose not to apply for a rate variation in order to avoid scrutiny, even if this results in service deterioration and under-investment in critical infrastructure. They will therefore consider building appropriate safeguards into the Victorian local government rates capping and variation framework. Ultimately, the outcome of rate capping depends on how Councils respond to it.

Maroondah supports this response.

6. An additional layer added to the Council budgetary and planning cycle

The Commission's initial response:

The Commission expect Councils to work closely with them to identify the best way in which the new requirements could be integrated into existing arrangements or how existing arrangements could be modified to support the new rates capping and variation framework.

Where benefits outweigh costs, they will recommend changes to the legislation and regulations to accommodate any new timelines for Council and Commission processes. At the same time, they will seek to use existing information systems and planning processes to minimise any new requirements on Councils for information and process.

Maroondah supports their response and believes that we are currently operating in good faith to a high level in regard to the current framework.

7. Ratepayers are concerned with historically high rates and wasteful or unnecessary spending by some Councils

The Commission's initial response:

A well-designed cap and variation process will work as a useful and independent discipline on Councils to prioritise and efficiently deliver services, contain rate increases and demonstrate Councils' disciplined approach to ratepayers.

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Maroondah acknowledges this perception may apply to some local government areas and is likely to vary across the State.

8. VAGO delivered a critical assessment of 12 Councils' rating practices

The Commission's initial response:

The Commission will carefully examine these deficiencies and consider how a new rates capping and variation framework may address these issues. In particular, we will issue guidelines and fact sheets to promote greater transparency and consistency for Councils to set and report on rates. Their approach to designing a rates capping and variation framework must align with the Government's objectives.

The terms of reference set out a number of objectives for the framework, including to:

- Contain the cost of living in Victoria while supporting Council autonomy and ensuring greater accountability and transparency in local government budgeting and service delivery.
- Promote rates and charges that are efficient, stable and reflective of services that the community needs and demands.
- Promote rates and charges that are set at a level that ensures the sustainability of the Councils' financial capacity and Council infrastructure.

In applying these objectives, they have developed a set of principles to guide themselves and the sector in the design and implementation of a workable and effective rates capping and variation framework.

Principle 1

Local communities differ in their needs, priorities and resources.

Principle 2

Local communities and ratepayers are entitled to hold their Councils to the highest standards of accountability and transparency when setting rates.

Principle 3

The framework should support the autonomy of Councils to make decisions in the long term interests of their community and ratepayers.

Principle 4

Councils will need to satisfy the burden of proof outlined in the framework when seeking a variation above the cap.

Principle 5

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Rate increases should be considered only after all other viable options have been explored.

Principle 6

The framework should support best practice planning, management systems and information sharing to uphold Council decision making.

Principle 7

The framework should be flexible and adaptable.

Principle 8

There should be few surprises for ratepayers and Councils in the implementation of the framework

Maroondah supports this response and these principles.

The Commission's next step for the review will be to receive and consider submissions in response to their consultation paper, due on 15 May 2015.

They will engage with the peak industry organisations, such as MAV, VLGA, LGPro (and its Chief Executive Officer group, Financial Professionals group and, Corporate Planners group), unions and ratepayers to receive feedback. They will also regularly consult with the sector consultative panel established by the Minister. They will undertake detailed analysis of the key issues, including those emerging from feedback and submissions. They will also consider options and test them with the sector prior to presenting a preferred option in the draft report.

Their draft report will set out their preliminary recommendations on a rates capping and variation framework. It will be released in July and be followed with more consultation, including a number of public meetings to be held in metropolitan Melbourne and regional Victoria. More details on the release of the draft report and public meetings will be published on their website closer to the planned milestones. By 31 October, they will submit the final report to the Minister for Local Government and the Minister for Finance.

The Review timelines and milestones are summarised below.

REVIEW PROCESS

Activity	Timing
Publication of notice of review	February 2015
Initial consultations	February – March 2015
Consultation paper release	April 2015
First meeting with the sector consultative panel	April/May 2015
Submissions to consultation paper close	15 May 2015
Consultations	April – June 2015
Second meeting with the sector consultative panel	June 2015
Draft report release	July 2015

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Consultations and public meetings	July-August 2015
Submissions to draft report close	August 2015
Third meeting with the sector consultative panel	August 2015
Final report to the Ministers	October 2015
Final report public release	November 2015

ISSUE / DISCUSSION

The full Maroondah Submission will be separately circulated prior to the meeting.

FINANCIAL / ECONOMIC ISSUES

It is imperative that Council continue to maintain its longstanding prudent financial management of Council services to meet the needs and expectations of the Maroondah Community. It is hoped that the Framework will enhance Council's role for the Maroondah Community.

ENVIRONMENTAL / AMENITY ISSUES

Resourcing services for the Maroondah Community in line with the Maroondah 2040 consultation and subsequent document to meet ongoing and future environmental and amenity needs and expectations is imperative. The State Government needs to ensure the Rates Capping and Variation Framework provides the opportunity for this to be delivered.

SOCIAL / COMMUNITY ISSUES

Similarly, resourcing services for the Maroondah Community to meet ongoing and future social and community needs and expectations is imperative. The State Government needs to ensure the Rates Capping and Variation Framework provides the opportunity for this to be delivered.

COMMUNITY CONSULTATION

Council is already acutely aware of the Maroondah Community's needs and expectations and is ever vigilant in seeking to realise and deliver on these.

CONCLUSION

Maroondah is of the view that current local government system of setting rates and charges (own source revenue) is not broken per se and with some minor enhancements will see Victorians continue enjoy the lifestyles we have all come to expect as well as have increased awareness and understanding on why and how Council's determine rates and charges for their respective communities.

Maroondah is well placed to continue framing its long term financial strategy relative to the needs of its community in the short, medium and long term as it has always done to ensure financial sustainability and best value services to sustainability and best value services to the community. This is undertaken on a moment by moment active management basis and

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includes the more formal annually reviewed and modified Council Planning and Resource Allocation process. Maroondah has had minimal community disquiet regarding rates and charges when compared to State media headlines.

The current State Government required Strategic Resource Plan requirements for the coming four years for physical, human and financial plans, includes the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Cash Flows, Capital Works. Maroondah goes further than State Government requirements and has for many years undertaken a ten year Long Term Financial Strategy process updated on an annual basis in consultation with Councillors which ensures ongoing financial sustainability to meet the needs and expectations of the Maroondah community as a whole into the future.

Council for the 15/16 Financial Year has reduced its planned annual rate revenue increases from 5.6% per annum to 3.9% and then 4% per annum over the coming ten year period while maintaining service levels, not borrowing further, meeting prudential financial ratios and maintaining asset renewal levels beyond depreciation. It is clear that any further restriction on rate revenue increases will place upward pressure on user fees, require Council to borrow for any future unfunded defined benefit superannuation shortfall, encourage current assets to deteriorate without adequate maintenance or replacement and force Council to cut services to the community. Council welcomes the opportunity to provide a Submission to the Essential Services Commission.

ATTACHMENTS

Not Applicable

CONFIDENTIALITY

Not Applicable

RECOMMENDATION

**THAT COUNCIL ENDORSE THE SEPARATELY CIRCULATED SUBMISSION TO THE
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Maroondah City Council

Submission to the Essential Services Commission

Local Government Rate Capping and Variation Consultation Paper April 2015

MAROONDAH'S PROPOSED FORMULAE

Rate increase = 4% Base Cap max (can be lower) without variations which is CPI within the Reserve Bank remit of between 2 – 3% and then linked to State Government budget assumptions which for 15/16 is 2.75% @ plus 1.25% (or higher) for State Government constraints on local government such as additional costs, including program establishment, review or information, cost shifting or foregone income due to statutory requirements.

It is legitimate that variations above the Base Cap require justification including the articulation of that justification for/with additional resources for the community. Maroondah argues the current Strategic Resource Plan four year methodology continue to ensure a stronger resource planning environment with stability and that this continue to be linked to Council terms, mindful of the broader environment including economic and market condition realities as well as State and Federal Government election and policy/legislation cycles.

Council welcomes a strengthening of the four year SRP to a rolling 10 year up to even 25 years LTFS especially regarding assets and asset renewal which require anywhere between 2 - 200 years from a depreciation perspective. Maroondah with a \$1.3b asset base has been undertaking this infrastructure renewal planning for many years and similar to the sector has had significant focus over the past number of years with the Municipal Association Victoria (MAV) STEP Asset Management Program.

Assumptions

Base Cap (BC) % rate increase to maintain current sustainable service levels and quality

CPI = Reserve Bank remit which is between 2 – 3% and link to the State Government budget assumptions which for 15/16 is 2.75%. The ESC Consultation Paper recognizes that CPI alone does not go far enough to ensure sustainability of current local government services to which Maroondah concurs.

Plus between 1 - 2% for State Government requirements and constraints such as land fill levy collection, defined benefits superannuation cash backed and 'calls', non-discretionary capped fees and charges including other cost shifting service scenarios. These State Government requirements, constraints and foregone income on a full cost recovery model for local government across all program areas could be in the 10's of millions of dollars per Council. We assume the State Government wishes to enhance the current system rather than significantly change the current system and hence have discounted this State/Local policy/financial dependency to the lower end which we believe is between 1 – 2%.

BC+% variations when there is an increase in service volumes, configuration and quality which render Council financially unsustainable if rates are not increased by more than the BC

Over and above the BC% equation requires details of the increased %. Existing third party information wherever possible such as the Victorian Grants Commission, the Victorian Auditor General's Annual Report and/or Community Satisfaction Scores could be used to identify those areas of Council operations which are required to be enhanced to meet current sector standards and community expectations.

For example at Maroondah during the periods 2000/01 – 2014/15 financial year a 2.5% infrastructure levy was included in the rates and charges increase. This was to ensure Councils infrastructure especially roads were sustainable into the future. This has now been

third party validated using the MAV Step Asset Management methodology. Council through strong asset management has satisfied itself that it has caught up with the asset renewal backlog and has ceased its application for the 15/16 financial year going forward. Council took the community on the journey to understand the reason for the levy with minimal adverse community reaction. There may be a future need for a specific type of infrastructure such as drains and if so, Council again will undertake specific work to identify and quantify the issue, engage and communicate with the community to explain the situation. Again it will be the role of Councillors to play a leadership role in this regard.

Application (further define/model)

Given that Councils, the ESC and the State Government wish to keep the formulae simple, and assuming the intent of the current government is to enhance the current system not significantly change it or replace it, the application of the formulae should also be simple. Hence if Council's satisfy the Base Cap at 4-5% increase in total rates income budget year on year including supplementary rates between the first and second year, then there would not need any ESC involvement. This would be articulated to the community through the standard communication and Local Government Act section 223 process as it is currently.

If there is an increase above the 4-5%, then the increase % with justification after having gone through community consultation i.e. section 223 process (minimum) is provided to the ESC. If as a result of the 223 process there is minimal community disquiet then the ESC automatically verifies. If there is a high degree of community disquiet, then the Council goes back to the drawing board to ensure the community has minimal disquiet. It is difficult to determine a measure of 'disquiet' beyond regular complainants and here the Annual Community Satisfaction Survey instrument could be used i.e. if the overall Community Satisfaction score in the preceding four year average is >50%, then this is an acceptable 'pass'. This approach could also be applied in a revaluation year.

In a revaluation year the rates raised year on year to be 4-5%.

The following text provides Maroondah responses to the 22 Essential Services Commission Questions as well as the Major Matters table.

TABLE 1: MAJOR MATTER RESPONSES REQUESTED BY THE ESC.

Cap	Variation
<ul style="list-style-type: none"> • Evidence on the magnitude and impact on ratepayers of successive above-CPI rate increases Maroondah's 10 year average total rates without supplementary rates has been \$47.1m per annum. Maroondah's 10 year average per annum rates on a median property has been \$907.07 with average increases during this period of \$60.43 or 7% ranging between 5% - 10%. While these percentages might sound large given that percentage increases on relatively small amounts typically sound large, the impact has been an average weekly increase of \$1.16 per ratable property. For the 15/16 year these properties will attract a \$1 increase. The other point to consider when comparing these higher than CPI percentages at the 	<ul style="list-style-type: none"> • What are legitimate factors for a variation? <ul style="list-style-type: none"> - population growth Yes per program area specific 5 yr co-hort e.g. 65-70 years per aged care services (operational budget) Yes per program area general service e.g. library services (operational budget) Yes per infrastructure demands for example increased number of rate assessments (capital) - decreases in government grants Yes per special grants outlined in Council's Annual Report and General Purpose as verified by Grants Commission information - increased statutory responsibilities Yes per legislative changes as articulated in the impact statements per the Inter-government Agreements with State and Federal Government. These Agreements

Cap	Variation
<p>median property is the fundament point that property valuations are used to distribute Council's costs across all ratepayers to provide Council's services to the community. This means that ratepayers pay according to the distribution of the rate burden as applied to the valuation of their respective property when compared to other property values within the municipality. Hence those with lesser property values pay less than those with higher property values. Research findings demonstrate that given Australia is a social democratic mixed economy, this is the fairest way to top up the payment for local publicly available services rather than a fully user pays or other system.</p> <p>The June Actual CPI has averaged during this period at 2.6% ranging between 1.2% - 4.4% and Council's averaged above CPI figure on total rates was 3.8% ranging between 1.7% and 6.2%. These variations primarily demonstrate the variability within the broader economic, social and political environment.</p> <p>Significant capital and operational achievements for Council over the past 10 years have included 2.5% infrastructure levy to fund roads and infrastructure (\$200k year 1 to \$6.6m cumulative in year 10), in the leisure area the Croydon Aqua hub (\$13m), drainage around this area (\$2.9m), Aquanation (\$52.5m), Realm (library, learning, cultural and business centre) and Town Square (\$25m), Ringwood soccer pavilion (\$ 3.5m), Norwood Pre-school and Family Centre (\$2.9). In addition to new capital, Council has extensive replacement and maintenance regimes in place.</p> <p>Operating examples include reductions in workcover (\$500k), insurances (\$500k), back rates for Croydon Golf Club (\$3.7m), integrating planning into Council-wide operations increasing productive community outcomes, and implementation of an on-call hard waste collection increasing service flexibility for residents.</p> <p>These would not have been achieved without significant engagement and assistance from the Community, State and Federal Government partners.</p>	<p>need to become mandatory per each piece of legislation which affects Council's operations. The ESC could play a role in modeling the impacts of these changes for the sector.</p> <ul style="list-style-type: none"> - extraordinary circumstances Yes - fire, flood, famine, market failure or market demand and supply factors - decrease in other sources of income Yes for reductions in discretionary or non discretionary fees and charges both volumes and unit prices - other (e.g. community need) Yes where the community is prepared to pay the above the BC for a particular service, program or capital item/s
<ul style="list-style-type: none"> • Application of the cap <ul style="list-style-type: none"> - rates, Yes total rates year on year without supplementary rates which are indirectly apportioned through the current rate in the dollar 	<ul style="list-style-type: none"> • Workable processes and timelines for variation: <ul style="list-style-type: none"> - any technical and information requirements Keep it simple using as much of the current system as possible. If rates year on year

Cap	Variation
<ul style="list-style-type: none"> - municipal charges, No – these are fixed charges to cover some of the administrative costs per s159 of the Local Government Act and is typically applied to all property owners. At Maroondah this has only been used to distribute the costs associated with the Metropolitan Fire Brigade and Emergency Services from 04/05 to 12/13 which was ceased with the recently implemented Fire Services Levy (FSL). Council collects \$9m from Maroondah ratepayers for State Government per annum. - service rates/charges, No – these are fixed charges for a particular purpose typically for all property owners e.g. waste, water and sewerage per s162 of the Local Government Act. At Maroondah we use a fix charge for waste only which is around 14% or \$10.2m of Council’s annual budget and includes the State Government Landfill levy of \$1.2m. A fixed charge seeks to encourage households to reduce, recycle and reuse waste. A Cap should not be used on this service as it is heavily dependent on third party arrangements through a tender process and typically are in place for 7 – 15 years due to the capital investment required in trucks, bins and waste disposal facilities. Any cap would significantly alter the market. - special rates/charges No – these are a fixed charge for a particular purpose for a particular group of property owners as prescribed in s163 of the Local Government Act. At Maroondah we have very few of these and those we do have are long standing and agreed with a couple of our Trader Groups and any Footpaths where residents wish to accelerate the municipal Footpath program. - treatment of supplementary rates and charges Rates and supplementary rates through the intervening year. 	<p>increased @ BC = 4-5% with supplementary rates throughout the year, no need to apply to ESC.</p> <p>Applications only to ESC for verification (not decision-making) where rates (including supplementary rates) are above BC year on year and the community does support the B C+ then the ESC verifies (√). Where the community doesn’t support the increase then ESC doesn’t verify and gives a cross (X) for the Council to provide another budget. The current Local Government Act provides for a local government authority to re-do their budget. Measure of Community non-support to be in the form of less than 50% in the annual overall Council Satisfaction score average over the preceding four year period.</p> <ul style="list-style-type: none"> - guidance to give effect to the framework and to improve accountability and transparency Keep it simple. Use the current systems already available to local government as contained in the Council Planning, Resourcing and Reporting Frameworks as verified by third parties including Grants Commission, Auditor General’s office and Community Satisfaction Survey instruments. The system requires ongoing active management and communication to the Victorian public by the State Government. - Benchmarking Not required given the current system provides for sufficient autonomy, transparency and community engagement per Council circumstance. - any transitional arrangements Regulation related to the Local Government Act (1989) with a two year phase in period commencing with 16/17 budgets with full application and potentially penalties applying in 17/18 aligning with the new Council Term. - assessing the effectiveness of the regime Increased understanding of the Victorian public regarding the setting of rates and charges for their respective services undertaken by State Government.
<ul style="list-style-type: none"> • Any refinements to the cap that could better meet the Government’s objectives Keep it simple. BC doesn’t require ESC involvement and BC+ using an ESC template required using third party data sources. - a more effective cap 	<ul style="list-style-type: none"> • Any complementary monitoring of service and financial performance? Current systems including the commencement of the Local Government Performance Framework is sufficient.

Cap	Variation
<p>Use as much of the current system as possible to reduce bureaucracy, red-tape and delays in budget setting</p>	
<ul style="list-style-type: none"> <li data-bbox="193 318 796 349">• Other issues <li data-bbox="193 383 796 622">- cap on revenue or per assessment Total revenue as per assessment becomes too complicated depending on the valuation of the property compared to other property owners. Revenue per assessment is how the total increase in own source revenue is distributed. It is NOT a driver of the increase. <li data-bbox="193 656 796 808">- initial base year 16/17 with penalties to be incurred in 17/18 with the New Council Term. Fix the acceptable BC for at least the coming four year period between 4 – 5%. <li data-bbox="193 842 796 994">- based on historical movements or forecasts CPI Forecasts per Reserve Bank Australia remit and State Government Budget projections. <li data-bbox="193 1028 796 1115">- a single cap only? Yes as it is easy to understand, applied and communicate State-wide <li data-bbox="193 1149 796 1480">- Cap on differential rates? Yes applied the same way as the general rate. Council's already have provisions they can enact for different classes of property. At Maroondah Commercial and Industrial properties enjoy the same rate in the dollar as residential property owners. Should Council wish to apply a different rate for these properties, the Local Government Act, already allows for this provision should Council's wish to apply it. 	<ul style="list-style-type: none"> <li data-bbox="798 318 1417 349">• Cost recovery? Not required as streamlining the current system is a 'tweak' of current resourcing not an overhaul of the current system or resourcing. If there is additional resourcing required, the State Government should provide additional resources.

THE FORM OF THE CAP

1. While a cap based on CPI is simple to understand and apply, are there any issues of which we should be aware?

As outlined in the ESC Consultation Paper the Melbourne CPI does not accurately reflect the general costs incurred annually by Councils such as 3% EBA increases (considered reasonably modest compared to several years ago where 4+% were commonplace) or higher than CPI escalations for a vast array of third party supply, either fixed contract or annual supply into local government such as materials such as bitumen, concrete, information technology support and maintenance which depending on the year can be as high as 2 or 3% above CPI. Maroondah City Council typically has over 150 active contracts to the value of \$77m in place at any one time spanning 1 – 10 years depending on the service area.

These increases in market tested contracts depend on the gearing of those respective companies and the demand and supply of those materials in the market place. Any restriction on third party supply will significantly compromise the Governments economic and business environment which in turn affects growth, jobs and unemployment rates. At Maroondah third party supply arrangements, materials and services and contractors, comprise 42% of the 14/15 Budget.

At Maroondah we seek to drive costs down at every point ensuring best value without compromising quality or fit for purpose and are often seen as sector leaders such as the last enterprise agreement where Maroondah broke the escalation trend for the sector of 4+% increases or the implementation of a Procurement Road Mapping three year improvement process which now has been taken up by the MAV in the Leap Program. We also seek to continuously improve our services through an annual service review process which is part of the organizations Planning and Resource Allocation Framework. This Framework links Councils' visioning and direction setting known as Maroondah 2040 which had significant community consultation and hence ownership through to the Long Term Financial Strategy, Council Plan, Annual Budget, Departmental and Team plans and Employee Performance Management planning processes.

2. What are some ways to refine the cap (for example, alternative indices), in line with the Government objectives?

Maroondah is of the view that a simple approach streamlining the current four year Council Planning Strategic Resource Plan methodology, annually updated using the previous years audited financial year end actual is the best method for the State Government going forward. Specifically this would mean Council's within the BC range requirement would not require any ESC involvement. Where there is a specific sector-wide financial issue such as Define Benefits Superannuation call, this would fall within the definition of the BC and advised by the Minister for Local Government. Again there would be no involvement by the ESC. This can be achieved under the current framework. This limits unnecessary unproductive bureaucratic red tape and time as well as delivers on the State Governments objectives and principles.

If Councils, having applied sound financial planning using the current Council Planning Strategic Resource Plan methodology and consulted with their respective communities require more than the BC they will be required to communicate the rationale for the variation to the ESC. Some of the explanation might include independent third party verification such as Grants Commission data and/or VAGO's Annual Report data set or other independently verified information. Again, this would be set for at least a four year period commencing in the first year of a Council term.

Other options to consider could include:

Rates and charges?

Applying the BC or the BC+ methodology to both rates and charges significantly restricts primarily the waste sector contractors who deliver an essential service for the community as articulated in a range of State Government legislation. Hence, the BC methodology should apply only to rate revenue.

Total rates with or without supplementary rates?

Applying the BC methodology to total rate revenue with supplementary rates provides Council's with the ability to deliver services including new properties.

Average rates?

Applying BC to average rates has the advantage of simple messaging, however, doesn't take into account the financial realities of Council's cost structure.

Rate in the dollar

Applying the BC to the rate in the dollar again has the advantage of simple messaging on the one hand, however, doesn't mean anything to ratepayers who have this figure applied to the valuation of their property.

Differential rates

Council's are already required through State Government legislation s161 of the Local Government Act 1989 and Guidelines 2013 to explain the reason for applying a differential rate to various categories or sub-categories of property owners and includes consultation with affected property owners. Typically at Maroondah all ratepayers pay the same rate in the dollar. If Council were to consider a differential rate these categories could be commercial or industrial property owners. The BC or BC+ should be applied to these properties and continue with the same processes as outlined in current State Government legislation and guidelines.

3. *Should the cap be set on a single year basis? Is there any merit in providing an annual cap plus indicative caps for the next two to three years to assist Councils to adopt a longer term view in their budgeting and planning, particularly when maintaining and investing in infrastructure often takes a longer term perspective? How should a multi-year cap work in practice?*

Maroondah strongly argues for a longer term view on the stated cap in line with and applied to the current practice involved in the Strategic Resource Planning process which is already undertaken by Councils. We believe the BC be calculated using CPI @ between 2 - 3% plus 1-2% (discounted) for State Government policy and financial impacts including cost shifting which could be as high as 10% if full cost recovery was applied to local government service models. This provides stability for Councils existing services, respective communities, current service recipients and third party supply arrangements and all levels of government. Any variable increase to the BC over the coming four years would need to be communicated to respective Council ratepayers as part of those Councils' ongoing engagement including at minimum the current section 223 process.

Maroondah would continue to argue that the BC% increases remain the same year on year for four years linked to Council terms and be applied in the same way to all Victorian Councils to minimize complexity and variability which is likely to lead to increased confusion and dissatisfaction.

4. Should the cap be based on historical movements or forecasts of CPI?

In the same way as the Reserve Bank is required to keep CPI between 2 – 3% going forward, Maroondah would argue that a forward looking percentage takes into account the current cost structures, the variable economic conditions and existing third party supply arrangements into the local government environment. The State Government needs to be mindful that the setting of the percentage range for the Reserve Bank is to ensure sufficiently robust, stable, growing economic conditions in which business and employment are able to deliver commodities and labour to the standard in which Victorians are accustomed and expect. The State Government Budget 15/16 itself is predicated on CPI @ 2.75% going forward and this is without fully funding State Government Superannuation obligations which far exceed anything in Local Government which requires Superannuation to be fully cash backed.

5. Should a single cap apply equally to all Councils?

Yes. All Councils have significant aspects of their operations in common. To vary the cap percentage between Council's or between different classifications of Councils would cause a great deal of inequity and confusion for Victorians. The current gearing of financial resourcing to all Councils already takes into account the particularities of respective classifications, needs and Council autonomy of decision-making of Councils. For example the distribution of Grants Commission funding through the use of the Revenue and Cost Adjustor formulae is applied consistently to all Councils and ensures the principles of Grant distribution is equitable relative to the needs and decision-making of particular Councils as compared to other Councils. Any cap applied by the State Government through the ESC should follow these equity and simplicity arguments.

THE BASE TO WHICH THE CAP APPLIES

6. To what base should the cap apply? Does it include rates revenue, service rates/charges, municipal charges and special rates/charges?

The base should be rates revenue year on year with supplementary rates through the year.

The cap should not apply to rates and service charges as service charges are for a particular purpose such as waste service charge. This is a full cost recovery service meaning that whoever uses the service will fully pay for the service. Applying the Base Cap to this cost recovery model would restrict the market place to the extent that they would not tender for this service. This would have significant economic, financial sustainability and health implications including the State Government who rely on the land fill levy for one of its revenue streams. The landfill levy is currently included in Council's waste charge. The majority of Councils tender out the waste service. Depending on the Council it is usually anywhere between 8 – 18% of a Council's total expenditure. Should all Council's require this service to come back in-house, it would be more expensive due to plant costs (\$250k+ per truck) and labour costs under the Victorian Local Government Award which is administered Federally. Current providers pay employees under a separate more economical Industrial Award.

Municipal charges are usually raised for a specific once-off type purpose and spread across all applicable properties such as the previous Metropolitan Fire Brigade and Emergency Services charge. Similar to charges, there is a very specific reason they are raised and a Base Cap at 4-5% may or may not satisfy the criteria.

Similarly special rates and charges are applied for a special purpose to particular section of the municipality usually strip shops for capital works improvements or footpaths for those properties who don't have one and wish to have one. There are specific formulas applied through the Local Government Act as well as each Council would have specific payment arrangements in place depending on the special rate and charge. Applying a Base Cap at 4-5% would significantly restrict the application of this financial instrument for members of the community who could potentially require and have already agreed to a higher percentage to accelerate the associated service. A cap via the ESC process would severely and unnecessarily restrict independence for these property owners.

7. Should the cap apply to total revenue arising from these categories or on average rates and charges per assessment?

See response to question 2 above.

8. How should we treat supplementary rates? How do they vary from Council to Council?

Yes include in the cap calculations as there is already a rate in the dollar applied when they come on stream. The rate in the dollar varies between Councils depending on the financial structure of the Council, the nature of the rate assessments and the development appetite within the municipality.

9. What are the challenges arising from the re-valuation of properties every 2 years?

They used to be every 6 years prior to amalgamations in early 1990's, then they moved to every 4 years, now they are every 2 years. They are undertaken primarily for the purposes of accurately calculating land tax for the State Government. From a local government perspective, significant administrative savings would be made if they moved back to a three or four year cycle.

10. What should be the base year?

The base year should be the 15/16 financial year given the State Government election promise with a transition implementation of the cap in 16/17 to be finalized in 17/18. This coincides with the new Council term with the associated new Council Planning cycle with includes a revised Strategic Resource Plan.

THE VARIATION PROCESS

11. How should the variation process work?

See Maroondah's Proposed Formulae and response in Table 1.

12. Under what circumstances should Councils be able to seek a variation?

Apart from the exceptions identified by the Government (namely, new infrastructure needs from a growing population, changes in funding levels from the Commonwealth and State Government, changes in State Government taxes and levies, increased responsibilities, and unexpected incidents such as natural disasters), are there any other circumstances that would justify a case for above cap increases?

a) Actual and projected population growth and any particular service and infrastructure needs;

Yes. All the factors should be acceptable when considering BC+ in setting municipal rates. Municipal growth projections are forecast by the Department of Environment, Land, Water and Planning in their Victoria in Future document which uses data from the most recent census. This independently produced

research and information for Maroondah forecasts population growth at 3% over the coming 10 year period. Again, this third party verified population growth forecasting could be used in informing the financial sustainability of a municipal district. Maroondah's current Long Term Financial Strategy (LTFS) projects 4% rates per annum going forward which accommodates this growth.

Planning scheme determinations are authorized by the Minister for Planning. Maroondah's planning scheme is a strong framework providing certainty for the community and developers. 4% rates per annum in Council's LTFS assumes this current framework going forward.

Council is one of five State appointed Metropolitan Activity Centres which is delivering exceptional results for the community with the well established long standing partnership between Council, State Government and Queensland Investment Corporation (QIC). Specifically recent injection of funds from these three sources has seen significant transform this area for current and future generations.

Council has significant infrastructure across all asset classes as articulated in the Annual Report 13/14. The total replacement value is \$1.3b. Council's 2.5% infrastructure levy as previous described has gone a long way to ensuring these assets are maintained at appropriate levels. Council is currently undertaking further work regarding the lifecycle costs associated with drains. Once this work has been concluded there may be a need for a levy to cover ongoing maintenance. Should this be required, the Maroondah Proposed BC+ will accommodate the variance required. Council actively manages its portfolio with very strong processes in place regarding community consultation.

Additionally, Council has a formal three year capital works process, the third year for which is updated as part of the annual budget cycle. This provides stability and assurance to the varying community stakeholders that Council's engagement with them has the practical realities of deliverables scheduled. It also provides stability to local members of parliament and State and Federal Government partners, of 'shovel ready' projects requiring financial grant assistance as part of Council's advocacy for the community to other levels of government at any given time.

b) Any relevant Commonwealth Government cuts to Local Government grants:

Yes. Where there are reductions or 'freezes' to existing funding streams, this should provide an opportunity for Councils to increase the BC given that many grants raise expectations in the community for ongoing service.

c) Any additional taxes, levies or increased statutory responsibilities of local governments as required by the State or Commonwealth Governments;

The following list expands on the question to outline the intricate relationship between State and Federal and Local Government in particular in delivering on State and Federal government policy outcomes. We appreciate that some of the items are the cost of doing business which every business is obliged to comply. In relation to local government service delivery the relationship where there is one, varies between restrictions on fees, data collection and/or compliance with legislation, regulation or guidelines. Specific examples are available from the MAV State Council Papers May 2015 and include

- Building compliance – regulatory fees by State Government do not reflect cost of service. Council has advocated through the MAV over many years for full cost recovery.
- Family Day Care – The State has withdrawn the operational grant per MAV advocacy
- Health care card concessions – Federal Government compliance without reimbursement
- Insurance – State and Federal Government compliance. Council sources the best value within the market place
- MCH data and IT system implementation – State Government compliance as well as nurses not funded at the same historical level with additional service requirements
- Planning approvals data – State Government compliance
- Planning approvals fees – State Government compliance where these fees do not reflect the cost of service
- School Focused Youth Service – withdrawal of State Government Grant
- School Crossing supervisors warrant system does not fully cover costs of service
- Superannuation – Federal Government compliance
- Superannuation Defined benefits – State Government cash backed requirement while State and Federal Governments carry these liabilities on their balance sheet and are not cash backed
- Sustainability Targets – State Government compliance
- Valuations data – State Government compliance. Valuations are required every two years for which Council's do not receive full cost recovery
- Water – State Government compliance
- Waterways – State Government compliance
- Workcover – State Government compliance

More specifically Maroondah estimates that of its total Statutory Fees \$3.5m (15/16), these could be at least trebled \$10m+ in a full cost recovery model. We appreciate State and Federal Governments factor into their policy and compliance assumptions that local government has its own source revenue which transfers the revenue raising and cost from State or Federal to Local Government. A small sample of these are listed in the following table. Maroondah has not undertaken a full exercise in identifying these resources.

TABLE 2

Service	Maroondah additional Cost/Income forgone per annum/State Government Guidance
Aged care data and associated software requirements to provide that data in a format compatible with State Government requirements Councils have had to purchase, implement and integrate with existing ICT systems.	\$130k once off plus \$15k ongoing
Citizenship Ceremony delivery – Federal Government assumes the General Purpose Grant administered through the Federal and then State Grants Commission covers this service. At Maroondah we typically have 5 of these ceremonies per year	\$32k
Councillor Allowances and acceptable payments e.g. childcare, travel – State Government regulation contains these costs are current levels which depending on the Councillor may be more or less than what they receive as allowances or what they are able to claim.	State Government Guidance
Disability Access – compliance with building code and infrastructure compliance for footpaths.	Per legislation
EBA discussions/negotiations – Federal Government policy Process itself takes anywhere between 3 – 10 months and includes	3% increase per annum

Service	Maroondah additional Cost/Income forgone per annum/State Government Guidance
Union, employee and management representation. Usually requires legal advice.	for 4 years Negotiation process = \$150k
EO Federal Government compliance	\$5k training every three years
FBT Federal Government compliance	\$60k
Fire Services levies State Government compliance – fully grant funded @\$90k	\$0
Acquittal of the total State Government Fire Services Levy to State Government. This figure does not appear on Council's financial statements as Council's role is one of collection agent for State Government.	\$9.8m
Finance Assistance Grants have been frozen by the Federal Government for the 14/15 – 17/18 Financial year which for Maroondah over a 10 year period in the Long Term Financial Strategy is a loss	-\$5.3m
Land fill levies – State Government compliance 15/16	\$1.2m
Libraries 50/50 funding – Maroondah currently pays \$2.9m for this service. ½ this would be \$1.5m or double this would be \$5.8m	\$1.5m
No rating for churches and places of assembly – State Government compliance and no rating for Crown land or State Government properties e.g. schools, special residential properties, railway land, police stations, hospitals; while these services still use local roads, drains, streetlights, street trees, graffiti removal services – State and Federal Government compliance. This is a conservative estimate	\$1.5m
OH&S – Federal Government compliance; training, employee assistance, specialists e.g. tagging equipment etc	\$200k
Pensioner rebate – Federal Government compliance. Per pensioner this is indexed @ \$208. The municipal total is \$1.7m which is reimbursed	\$0
Federal Government compliance for PAYE requires HR time and IT systems in place to make these calculations and pay the ATO throughout the year	\$50k
Performance Indicators – State Government compliance; systems and employee time	\$70k

Subsequent to this table is a list of the 100 pieces of legislation to which Councils comply (Maroondah City Council Annual Report 13/14 pp 82-84). A pricing point list of all the statutory and discretionary user charges is located in Attachment 1.

Legislation Compliance

Council delivers a wide range of services and operates within a highly regulated environment. These Acts and regulations can either:

- have a direct impact on Council and require significant compliance,
- contain specific provisions relevant to Council and/or

- have indirect influence and require some knowledge by employees carrying out their duties.

Council is required to ensure it is able to deliver on these obligations and keep up to date and pay for compliance with new or changes to legislation.

A list of 100 pieces of legislation that impacts upon Council activities (but is not limited to) is identified below in alphabetical order:

- Aboriginal Heritage Act 2006
- Aged Care Act 1997 (Commonwealth)
- Associations Incorporation Reform Act 2012
- Australian Accounting Standards
- Building Act 1993
- Building Regulations 2006
- Carers Recognition Act 2012
- Catchment And Land Protection Act 1994
- Charter of Human Rights and Responsibilities Act 2006
- Children Youth And Families Act 2005
- Children's Services Act 1996
- Climate Change Act 2010
- Conservation, Forests And Land Act 1987
- Country Fire Authority Act 1958
- Country Fire Authority Regulations 2004
- Crown Land (Reserves) Act 1978
- Cultural And Recreational Lands Act 1963
- Dangerous Goods (Explosives) Regulations 2011
- Dangerous Goods Act 1985
- Disability Act 2006
- Domestic Animals Act 1994
- Drugs, Poisons And Controlled Substances Regulations 2006
- Education and Care Services National Law Act 2010
- Education and Care Services National Regulations 2011
- Education And Training Reform Act 2006
- Electricity Safety Act 1998
- Emergency Management Act 1986
- Environment Protection Act 1970
- Estate Agents Act 1980
- Fences Act 1968
- Fire Services Property Levy Act 2012
- Flora And Fauna Guarantee Act 1988
- Food Act 1984
- Freedom Of Information Act 1982
- Gambling Regulation Act 2003
- Geographical Place Names Act 1998
- Geothermal Energy Resources Regulations 2006
- Graffiti Prevention Act 2007
- Health (Immunisation) Regulations 1999
- Health (Prescribed Accommodation) Regulations 2010
- Health Records Act 2001
- Heavy Vehicle National Law 2012
- Heavy Vehicle National Law Application Act 2013
- Heritage Act 1995
- Housing Act 1983
- Impounding Of Livestock Act 1994
- Independent Broad-Based Anti-Corruption Commission Act 2011
- Information Privacy Act 2000
- Infringements (General) Regulations 2006
- Infringements Act 2006
- Land Acquisition And Compensation Act 1986
- Land Acquisition And Compensation Regulations 2010
- Land Act 1958
- Liquor Control Reform Act 1998
- Local Government (Electoral) Regulations 2005
- Local Government (Finance And Reporting) Regulations 2004
- Local Government (General) Regulations 2004

- Local Government (Long Service Leave) Regulations 2012
- Local Government Act 1989
- Local Government (Planning and Reporting) Regulations 2014
- Magistrates' Court Act 1989
- Major Transport Projects Facilitation Act 2009
- Metropolitan Fire Brigades Act 1958
- Mineral Resources (Sustainable Development) Act 1990
- National Parks Act 1975
- National Competition Policy
- Occupational Health and Safety Act 2004
- Occupational Health And Safety Regulations 2007
- Pipelines Act 2005
- Planning and Environment Act 1987
- Protected Disclosure Act 2012
- Public Health And Wellbeing Act 2008
- Public Health And Wellbeing Regulations 2009
- Public Records Act 1973
- Road Management Act 2004
- Road Safety (General) Regulations 2009
- Road Safety (Road Rules) Regulations 1999
- Road Safety (Traffic Management) Regulations 2009
- Road Safety (Vehicles) Regulations 2009
- Road Safety Act 1986
- Road Safety Road Rules 2009
- Second Hand Dealers And Pawnbrokers Act 1989
- Sex Work Act 1994
- Sheriff Act 2009
- Sport And Recreation Act 1972
- Subdivision (Fees) Further Interim Regulations 2013
- Subdivision (Procedures) Regulations 2011
- Subdivision (Registrar's Requirements) Regulations 2011
- Subdivision Act 1988
- Summary Offences Act 1966
- Tobacco Act 1987
- Transfer Of Land Act 1958
- Transport (Safety Schemes Compliance And Enforcement) Act 2014
- Transport Integration Act 2010
- Urban Renewal Authority Victoria Act 2003
- Valuation Of Land Act 1960
- Victoria Grants Commission Act 1976
- Victoria State Emergency Service Act 2005
- Victorian Inspectorate Act 2011
- Water Act 1989

The full text of Victorian Acts and Regulations can be found online at: <http://www.austlii.edu.au/au/vic/>

Full text of Commonwealth legislation can be found online at: <http://www.austlii.edu.au/au/>

d) Any extraordinary circumstances (such as natural disasters); and

When there are natural disasters Council is well placed to deal with those disasters given Council's Emergency planning and strong relationship with Emergency Services. These by their very nature are unplanned so depending on the natural disaster there will be increased calls for response and on insurance, employees, equipment, materials and volunteers often drawn from Council's existing resources.

This means that whatever Council's business as usual was planned to be will be disrupted and there is likely to be a delay with 'normal' operations to deal with rectification works. A recent example was a storm at one of Council's golf courses which required rectification works of \$100k, course closure reducing income for

the period and redeployment of Council's Parks crews for a couple of weeks meaning what they were planned to do is delayed.

e) *Other sources of income available to councils (for example, ability to raise user fees and charges from non-residents).*

While to some people this is a very attractive proposition, in reality is very difficult to distinguish or build systems around delineation of service recipients. Council's anecdotal research suggests that the degree of non-resident use of Maroondah services is minimal beyond the usual municipal boundary visitor movements. This factor is built into the Grants Commission formulae.

13. *What should Councils need to demonstrate to get a variation approved? What baseline information should be required for Councils to request a variation? A possible set of requirements could include:*

— ***the Council has effectively engaged with its community***

The verification should be on third party independent information such as the Department of Environment, Land, Water and Planning (Delwap) past five year average Community Satisfaction scores. A score above 50% would be a pass. This could be coupled with an additional indicator such as minimal adverse State media coverage. Both these measures would need to ensure minimizing the impact of serial vexatious complainants.

— ***there is a legitimate case for additional funds by the Council***

The Proposed Maroondah Formulae provides that where Council's can demonstrate the need for above the Base Cap, verification would require third party validated information such as the Victorian Grants Commission, the Victorian Auditor General's Annual Report to Parliament which provides detailed information from every Council across a range of indicators, Community Satisfaction scores (5 year average), and the undertaken community consultation process.

— ***the proposed increase in rates and charges is reasonable to meet the need***

Beyond local autonomy decision making by Council's under the current planning and resource allocation regime, the context, rationale, details of what constitutes 'acceptable' proposed increases is very difficult to ascertain. What does 'reasonable to meet the need' mean within the complex social, political, economic, cultural local government environment with its significant numbers of stakeholders? Maroondah would argue that the current frameworks and current resources are adequate to answer this question for the Maroondah community.

— ***the proposed increase in rates and charges fits into its longer term plan for funding and services***

As argued throughout the submission above

— ***the Council has made continuous efforts to keep costs down.***

This is a constant reality in local government who combined Nationally raise 3% of the total Australian-wide tax take and yet spend 11% of the total government expenditure. The only way services can be delivered within the current legislative and policy framework is for Council's to keep costs down. Continuous improvement does not have a 'one size fits all' solution and ranges from minor enhancements through to large scale step change solutions depending on the state in which the Council finds itself. Again the Commission needs to ensure that there is no one prescription as to what this validation needs to look like.

COMMUNITY ENGAGEMENT

14. What does best practice in community engagement, process and information look like? Are there examples?

There are many examples around in local government and a 'google search' will reveal 14.5m world wide articles available including for the Victorian Local Government scenario. Clearly, the Victorian Local Government Act 1989 section 223 process requiring advertisement in the paper is supplemented by Council's online digital presence or other means depending on who in the community and for what purpose is the engagement being undertaken. Other existing engagement is usually articulated in Council's Annual Report which includes the State Government recently established audited performance indicators.

Municipal wide engagement includes processes associated with the Council plan including strategic resource plan development, delivery and reporting. The Community Satisfaction Survey which is independently undertaken by DELWAP. Other forms of communication include the local media with weekly press releases, State media through daily newspaper, TV or radio methods. Social media including the latest (and ever changing per demographic) Face book, You tube, Twitter as part of Council's 24/7 digital presence including homepage as articulated in Council Community Engagement Policy 2015.

INCENTIVES

15. How should the framework be designed to provide Councils with incentives to pursue ongoing efficiencies and respond to community needs?? How could any unintended consequences be minimized?

We support the Commission in designing an enhancement to the current system and be simple to administer. The incentive for Council's is to operate within current frameworks available in the sector, again constantly modifying as our respective community change.

TIMING AND PROCESS

16. A rates capping and variation process should ensure there is enough time for Councils to consult with their ratepayers and for ratepayers to provide feedback, and for the ESC to review Council applications. To ensure the smooth functioning of the rates capping and variation framework, it is particularly important that it aligns with Councils' budget processes. How can this be achieved?

To keep the system simple and provide stability for communities, third party suppliers and stakeholders the variation needs to align to the current Strategic Resource Plan process as part of the Council Planning and annual Budget processes. Aligning these to Council terms provides at least four years of stability for Councillors and all stakeholders. These Strategic Resource Plans, as they currently do, are annually reviewed to take into account any changes in external or internal circumstances.

What this would mean is that in 16/17 prior to the next Councillor elections, the four year Strategic Resource Plan if containing at the Base Cap rate of no more than 4-5% increase, there is not a requirement for Essential Services involvement. If rate increases are more than the Base Cap rate there is an Essential Services Commission template which is required by Council outlining the rationale for why more than 4-5% is required. This would be sent to the ESC prior to budget 16/17 adoption, however, would be a communication requirement.

TRANSITIONAL ARRANGEMENTS

17. What transitional arrangements are necessary to move to the new rates capping and variation framework? Is there merit in phasing in implementation over a two year period to allow for a smooth transition?

No under the proposed Maroondah Formulae given that Council Strategic Resource Plans will already have the coming 4 year period in place and will be updated for the 16/17 financial year circumstance. If Councils fall below the BC threshold, there is no requirement to do anything differently. If they fall above the BC% threshold, they are required to communicate the rationale for the BC+ to their respective communities and the Essential Services Commission.

Maroondah's Strategic Resource Plans and Long Term Financial Strategies are predicated on 4% rates increases into the future on current assumptions and hence Maroondah would already comply.

ROLES

18. What are stakeholders' views on the respective roles of the key participants? Should the Commission's assessment of rates variations be advisory or determinative?

Advisory given the current Strategic Resource Planning as part of Council's Council and Resource Allocation Frameworks are robust enough to deal with their role as local authorities.

OTHER MATTERS

19. Is there a need for the framework to be reviewed to assess the effectiveness within three years time?

Yes. It is always wise to review the impacts of any changed or modified process to ensure the new arrangements are delivering the intended outcomes.

20. How should the costs of administering an ongoing framework be recovered?

Under the Maroondah proposition of keep it simple using the existing mechanisms there would be minimal costs associated. If there is increased Council costs associated then State Government would be sought to provide the additional resources required.

OTHER MATTERS RAISED IN EARLIER CHAPTERS

21. We are interested in hearing from stakeholders on:

— **whether we have developed appropriate principles for the review**

Yes. Council supports these as outlined in its May Council report.

— **whether there are other issues related to the design or implementation of the rates capping and variation framework that stakeholders think are important**

Keep it simple with minimal change. The current system, while not perfect, primarily is working for the vast majority of Councils and the vast majority of Victorians. At Maroondah we are looking at 3.9% rates in the 15/16 financial year which for the median property will mean an extra \$1 per week.

- ***supporting information on the major cost pressures faced by Councils that are beyond their control and the impact on Council rates and charges.***
This has been included in response to question 12 (c) above.

References

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- Australian Government – Re:Think – Better tax system, better Australia - Tax Discussion Paper – March 2015 <http://bettertax.gov.au/publications/discussion-paper/>
- Australian Labor Party Victoria – media release – Daniel Andrews Announces Fair Go for Ratepayers – 05 May 2014
- Dollery and Wijeweera – Commonwealth Journal of Local Governance – Issue 6: July 2010 Research and Evaluation – An Assessment of Rate-Pegging in New South Wales Local Government
- Essential Services – Rate Capping and Variation Framework Consultation Paper - April 2015
- Glen Eira City Council – Ordinary Council Meeting Agenda – Item 9.8 Fair Rates Framework - 8 April 2014
- Independent Pricing and Regulatory Tribunal (IPART) – Rate Peg http://www.ipart.nsw.gov.au/Home/Industries/Local_Govt/Rate_Peg
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- Local Government Focus Newspaper – Volume 31, Number 04 – Rate Capping? front page article - April 2015
- Lucy Battersby - The Age Newspaper– Council rates capped from mid-2016 - 21 January 2015
- Monash City Council – media release – Council Rate Capping Proposal is Disappointing – 5 May 2014
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- State Government Victoria Department of Transport, Planning and Local Infrastructure – Local Government Community Satisfaction Survey 13/14
- State Government Victoria Department of Transport, Planning and Local Infrastructure – Victoria in Future – Population and Household Projections <http://www.dtpli.vic.gov.au/data-and-research/population/census-2011/victoria-in-future-2014>
- State Government Victoria Department of Treasury and Finance – Victorian Guide to Regulation – Updated December 2014
- State Government Victoria Local Government Victoria – Ministerial Guidelines for Differential Rating – April 2013 <http://www.vlga.org.au/site/DefaultSite/filesystem/documents/Good%20Governance/2013/EXT.2013-04-10%20Ministerial%20guidelines%20for%20differential%20rates.pdf>
- State Government Victoria Minister for Finance – Local Government Rates Capping Framework - Terms of Reference – 19 January 2015
- Victorian Auditor-General's Report – Ratings Practices In Local Government – February 2013
- Victorian Local Governance Association – 'Rate Pegging' in New South Wales: Arguments For and Against – July 2014

**Attachment 1 – Maroondah City Council’s Fees and Charges per pages 91 – 113
Proposed Budget 15/16 – Maroondah’s homepage**

Fees & Charges 2015 – 2016							
Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
					Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No
Business & Development							
Business Training & Seminars/Fee	Fee	Training courses	D	prices vary	\$20.00 - \$30.00	Yes	0%
Business Events/Fee	Fee	Business breakfast series	D	prices vary	\$35.00	Yes	0%
Business Week/Fee	Fee	Business Week events	D	prices vary	\$20.00	Yes	0%
Engineering & Building Services							
Engineering Services Mgt	Property Information Fee	Property Information (Building Regulation), Fees in accordance with Statutory Building Regulations	S	\$47.60	\$0.00	No	-
Legal Point of Discharge	Fee	Issue of Legal Point of Discharge, Fees in accordance with Statutory Building Regulations	S	\$59.62	\$62.00	No	3.8%
Road Opening Permit	Fee	Road Opening Permit	D	\$190.08	\$198.00	Yes	4.0%
Flood/Overland Flow Info	Fee	Build on flood prone land	D	\$252.12	\$262.00	Yes	3.8%
Vehicle Crossing Permit	Fee	Vehicle Crossing Inspections / User Charges Fees & Fines	D	\$190.08	\$198.00	No	4.0%
Occupation Road Reserve Permit	Fee	Permit to occupy road reserve	D	\$1,056.00	\$1,099.00	No	3.9%
Containers on Road Reserve Permit	Fee	Permit to occupy road reserve (short term occupation)	D	\$422.40	\$440.00	No	4.0%
Traffic Mgt Plan Approval Permit	Fee	Traffic Management Plan Approval	D	\$63.36	\$66.00	No	4.0%
Development	Development Plan Checking Fee - Residential Development Plan	Residential Development Plan Checking 2 Lot development with common property	D	\$150.00	\$156.00	No	3.8%
Development	Development Plan Checking Fee - Residential Development Plan	Residential Development Plan Checking 3-4 Lot development with common property	D	\$250.00	\$260.00	No	3.8%
Development	Development Plan Checking Fee - Residential Development Plan	Residential Development Plan Checking 5-8 Lot development with common property	D	\$400.00	\$416.00	No	3.8%
Development	Development Plan Checking Fee - Residential Development Plan	Residential Development Plan Checking 9-12 Lot development with common property	D	\$600.00	\$624.00	No	3.8%
Development	Development Plan Checking Fee - Residential Development Plan	Residential Development Plan Checking 13-19 Lot development with common property	D	\$750.00	\$780.00	No	3.8%
Development	Development Plan Checking Fee - Residential Development Plan	Residential Development Plan Checking 20+ Lot development with common property	D	\$1,000.00	\$1,040.00	No	3.8%
Development	Development Plan Checking Fee - Unit Apartment Development Plan	Unit / Apartment Development Plan Checking Up to 20 unit apartment building	D	\$250.00	\$260.00	No	3.8%
Development	Development Plan Checking Fee - Unit Apartment Development Plan	Unit / Apartment Development Plan Checking 20-60 unit apartment building	D	\$400.00	\$416.00	No	3.8%

Fees & Charges 2015 – 2016							
Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
					Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No
Development	Development Plan Checking Fee - Unit Apartment Development Plan	Unit / Apartment Residential Development Plan Checking 60+ unit apartment building	D	\$600.00	\$624.00	No	3.8%
Development	Development Plan Checking Fee - Commercial Development Plan	Commercial Development Plan Checking Small commercial development (<500m ²)	D	\$250.00	\$260.00	No	3.8%
Development	Development Plan Checking Fee - Commercial Development Plan	Commercial Development Plan Checking Medium commercial development (500-2000m ²)	D	\$600.00	\$624.00	No	3.8%
Development	Development Plan Checking Fee - Commercial Development Plan	Commercial Large commercial development (2000m ² +)	D	\$1,000.00	\$1,040.00	No	3.8%
Development	Development Plan Checking Fee - Industrial / Factory / Warehouse Development Plan	Single industrial/factory/warehouse development	D	\$150.00	\$156.00	No	3.8%
Development	Development Plan Checking Fee - Industrial / Factory / Warehouse Development Plan	Commercial industrial/factory/warehouse developments 2-5	D	\$350.00	\$364.00	No	3.8%
Development	Development Plan Checking Fee - Industrial / Factory / Warehouse Development Plan	Development Plan Checking 6+ industrial/factory/warehouse developments	D	\$550.00	\$572.00	No	3.8%
Development	Construction Management Plan Fee	Construction Management Plan Checking	D	\$150.00	\$156.00	No	3.8%
Development	Subdivision Supervision Fee	Subdivisions Supervision, Fee set by Subdivision Act	S	\$0.00	\$0.00	No	-
Engineering Services	Build Over Easement Application Fee	Build Over Easement Application	D	\$252.12	\$262.00	Yes	3.8%
Engineering Services	Drainage Information	Drainage Fee - Stormwater Flood Modelling Information	D	\$50.00	\$50.00	No	0.0%
		Building Service Permit Fees:					
		Garages/Sheds/Carports					
Building Services	Fee	0 - \$12,000	D	\$807.84	\$840.15	Yes	3.8%
Building Services	Fee	\$12,001 - \$20,000	D	\$1,056.00	\$1,098.24	Yes	3.8%
Building Services	Fee	\$20,001 - \$40,000	D	\$1,372.80	\$1,427.71	Yes	3.8%
Building Services	Fee	\$40,001 - \$60,000	D	\$0.00	\$1,506.00	Yes	-
Building Services	Fee	\$60,001 - \$80,000	D	\$0.00	\$1,675.00	Yes	-
Building Services	Fee	\$80,001 - \$100,000	D	\$0.00	\$1,752.00	Yes	-
Building Services	Fee	\$100,000 + (Price on Application POA)	D	\$0.00	POA	Yes	
		Swimming Pools and Spas					
Building Services	Fee	0 - \$12,000		\$1,129.92	\$840.00	Yes	-34.5%
Building Services	Fee	\$12,001 - \$20,000		\$1,372.80	\$1,098.00	Yes	-25.0%

Fees & Charges 2015 – 2016

Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2015/2016			
				2014/2015	Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No
Building Services	Fee	\$20,001 - \$40,000		\$1,610.40	\$1,427.71	Yes	-12.8%
Building Services	Fee	\$40,001 - \$60,000		\$0.00	\$1,506.00	Yes	-
Building Services	Fee	\$60,001 - \$80,000		\$0.00	\$1,675.00	Yes	-
Building Services	Fee	\$80,001 - \$100,000		\$0.00	\$1,752.00	Yes	-
Building Services	Fee	\$100,000 + (Price on Application POA)		\$0.00	POA	Yes	
Building Services		Fences/Ret Walls/Masts/Poles					
Building Services	Fee	0 - \$12,000		\$728.64	\$840.00	Yes	13.3%
Building Services	Fee	\$12,001 - \$20,000		\$1,066.56	\$1,098.00	Yes	2.9%
Building Services	Fee	\$20,001 - \$40,000		\$1,288.32	\$1,427.71	Yes	9.8%
Building Services	Fee	\$40,001 - \$60,000		\$0.00	\$1,506.00	Yes	-
Building Services	Fee	\$60,001 - \$80,000		\$0.00	\$1,675.00	Yes	-
Building Services	Fee	\$80,001 - \$100,000		\$0.00	\$1,752.00	Yes	-
Building Services	Fee	\$100,000 + (Price on Application POA)		\$0.00	POA	Yes	
Building Services		Domestic Demolitions					
Building Services	Fee	0 - \$12,000	D	\$728.64	\$757.79	Yes	3.8%
Building Services	Fee	\$12,001 - \$20,000	D	\$1,066.56	\$1,109.22	Yes	3.8%
Building Services	Fee	\$20,001 - \$9,999,999 (Price on Application POA)	D	\$1,288.32	POA	Yes	
Building Services		Commercial Demolitions					
Building Services	Fee	0 - \$12,000	D	\$4,836.48	\$5,029.94	Yes	3.8%
Building Services	Fee	\$12,001 - \$20,000	D	\$8,057.28	\$8,379.57	Yes	3.8%
Building Services	Fee	\$20,001 - \$9,999,999 (Price on Application POA)	D	\$11,283.36	POA	Yes	
Building Services		Dwellings					
Building Services	Fee	0 - \$12,000 inc. 3 inspections	D	\$881.76	\$917.03	Yes	3.8%
Building Services	Fee	- \$12,000 - \$25,000 Cost of Construction including 4 inspections	D	\$1,209.12	\$1,257.48	Yes	3.8%
Building Services	Fee	- \$25,001 - \$50,000 Cost of Construction including 4 inspections	D	\$1,616.95	\$1,681.63	Yes	3.8%
Building Services	Fee	- \$50,001 - \$100,000 Cost of Construction including 4 inspections	D	\$2,418.24	\$2,514.97	Yes	3.8%
Building Services	Fee	- \$100,001 - \$150,000 Cost of Construction including 5 inspections	D	\$2,956.80	\$3,075.07	Yes	3.8%
Building Services	Fee	- \$150,001 - \$200,000 Cost of Construction including 6 inspections	D	\$3,358.08	\$3,492.40	Yes	3.8%
Building Services	Fee	- \$200,001 - \$250,000 Cost of Construction including 7 inspections	D	\$4,012.80	\$4,173.31	Yes	3.8%
Building Services	Fee	- \$250,001 - \$300,000 Cost of Construction including 7 inspections	D	\$4,023.36	\$4,184.29	Yes	3.8%
Building Services	Fee	- > \$300,000 unit development (Price on Application POA)	D	\$0.00	POA	Yes	
Building Services		Class 2 to 9 Buildings:					
Building Services	Fee	0 - \$12,000	D	\$4,836.48	\$5,029.94	Yes	3.8%

Fees & Charges 2015 – 2016

Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2015/2016			
				2014/2015 Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No	% increase
Building Services	Fee	\$12,001 - \$20,000	D	\$13,432.32	\$13,969.61	Yes	3.8%
		Building Services Additional Inspection Fees:					
Building Services	Fee	Additional Inspection required for Building Permits & Lapsed Permits	D	\$174.24	\$181.21	Yes	3.8%
		Building Permit Amendments:					
Building Services	Fee	- Class 1 or 10 Amendments	D	\$147.84	\$153.75	Yes	3.8%
Building Services	Fee	- Class 2 - 9 Amendments	D	\$221.76	\$230.63	Yes	3.8%
		Extension of Time for Permits:					
Building Services	Fee	- Class 1 or 10	D	\$147.84	\$153.75	Yes	3.8%
Building Services	Fee	- Class 2 - 9	D	\$221.76	\$230.63	Yes	3.8%
		Lodgement Fee:					
Building Services	Building Lodgement Fee	Residential Class 1 & 10	S	\$34.85	* \$36.40	No	4.3%
Building Services	Building Lodgement Fee	Commercial Class 2 - 9	S	\$34.85	* \$36.40	No	4.3%
		Consent & Reports: (Dispensations)					
Building Services	Consent & Report Fee	- Class 1 or 10	S	\$232.93	* \$244.00	No	4.5%
Building Services	Consent & Report Fee	- Class 2 - 9	S	\$232.93	* \$244.00	No	4.5%
Building Services	Consent & Report Fee	Advertise for Owner - First property	D	\$0.00	\$140.00	Yes	-
Building Services	Consent & Report Fee	Advertise for Owner - subsequent properties	D	\$0.00	\$50.00	Yes	-
Building Services	Consent & Report Fee	Permit issued or work commenced - first clause	D	\$0.00	\$375.00	Yes	-
Building Services	Consent & Report Fee	Permit issued or work commenced - subsequent clauses	D	\$0.00	\$250.00	Yes	-
Building Services	Consent & Report Fee	Hoarding Permit	S	\$232.93	* \$244.00	No	4.5%
Building Services	Consent & Report Fee	Hoarding Occupation Domestic	D	\$0.00	\$50/week	Yes	-
Building Services	Consent & Report Fee	Hoarding Occupation Activity	D	\$0.00	\$4.50/m2per week	Yes	-
Building Services	Consent & Report Fee	Hoarding Occupation Non-Activity	D	\$0.00	\$3/m2per week	Yes	-
Building Services	Fee-29A Process	29A Process	S	\$58.17	* \$61.40	No	5.3%
		Regulation 326 (1), (2) & (3). Owner or mortgagee of building or land or prescribed building practitioner requesting information in respect to building or land					
Building Services	Property Info/Regulation Fee		S	\$46.45	* \$48.60	No	4.4%
Building Services	Copy of Plans Fee	Copy of plans - Class 1 or 10, including copy of any associated documentation	D	\$126.72	\$131.79	Yes	3.8%
Building Services	Copy of Plans Fee	Copy of any Certificate or any information requiring file search	D	\$73.92	\$76.88	Yes	3.8%
Building Services	Copy of Plans Fee	Copy of plans - Class 2 - 9, (Commercial Plans - up to 10 pages, more pages POA)	D	\$248.16	\$258.09	Yes	3.8%

Fees & Charges 2015 – 2016							
Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
				Fees & Charges & GST Incl. (Where applicable)	Fees & Charges & GST Incl. (Where applicable)	GST Yes/No	% increase
Planning, Health & Local Laws							
Community Health Education							
Community Health	Health Education Fee	Food Handling Seminar (2 Hours)	D	\$25.00	\$25.00	Yes	0.0%
Community Health	Health Education Fee	Refresher Food Handler Training (At Premises per person)	D	\$25.00	\$25.00	Yes	0.0%
Community Health	Health Education Fee	Health Education FSP Template	D	\$50.00	\$0.00	Yes	-
New Premises Registration Fees - Food							
Community Health	Registration Fee	Very Large Manufactures & Supermarkets	D	\$2,010.00	\$2,755	No	37.0%
Community Health	Registration Fee	Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats)	D	\$590.00	\$1,302	No	120.7%
Community Health	Registration Fee	Class 1 Premises	D	\$500.00	\$1,053	No	110.6%
Community Health	Registration Fee	Class 2 Premises	D	\$415.00	\$923	No	122.4%
Community Health	Registration Fee	Class 3 Premises	D	\$310.00	\$633	No	104.2%
Community Health	Registration Fee	Community Clubs/School Canteens	D	\$170.00	\$463	No	172.4%
Community Health	Registration Fee	Food Events/Fetes	D	0	\$283	No	-
Food Premises Renewal Fees							
Community Health	Registration Fee	Very Large Manufactures & Supermarkets	D	\$2,010.00	\$2,090	No	4.0%
Community Health	Registration Fee	Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats)	D	\$590.00	\$615	No	4.2%
Community Health	Registration Fee	Class 1 Premises	D	\$500.00	\$520	No	4.0%
Community Health	Registration Fee	Class 2 Premises	D	\$415.00	\$435	No	4.8%
Community Health	Registration Fee	Class 3 Premises	D	\$310.00	\$325	No	4.8%
Community Health	Registration Fee	Community Clubs/School Canteens/Food Events/Fetes	D	\$170.00	\$200	No	17.6%
Community Health	Registration Fee	Follow Up Inspection	D	\$150.00	\$150	No	0.0%
Community Health	Registration Fee	Food Premises Transfer (Class 1,2 & 3)	D	\$185.00	\$192	Yes	3.8%
Community Health	Registration Fee	Plans Assessment (Optional)	D	\$125.00	\$130	Yes	4.0%
New Premises Registration Fees - Health							
Community Health	Registration Fee	Health Registration - Low Risk Activities	D	\$160.00	\$288	No	80.0%
Community Health	Registration Fee	Health Registration - Medium Risk Activities	D	\$210.00	\$402	No	91.4%
Community Health	Registration Fee	Health Registration - High Risk Activities	D	\$260.00	\$452	No	73.8%
Health Premises Renewal Fees							
Community Health	Registration Fee	Health Registration - Low Risk Activities	D	\$160.00	\$160	No	0.0%
Community Health	Registration Fee	Health Registration - Medium Risk Activities	D	\$210.00	\$210	No	0.0%
Community Health	Registration Fee	Health Registration - High Risk Activities	D	\$260.00	\$260	No	0.0%
Community Health	Registration Fee	Follow Up Inspection	D	\$85.00	\$85	Yes	0.0%
Community Health	Registration Fee	Health Premises Transfer Inspection	D	\$115.00	\$120	Yes	4.3%
Official Report Charges							
Community Health	Registration Fee	Requested Transfer Report 5 < Days Notification	D	\$250.00	\$210	Yes	-16.0%
Community Health	Registration Fee	Requested Transfer Inspection Report (food & health)	D	\$175.00	\$185	Yes	5.7%
Accommodation/Rooming House Charges							
Community Health	Registration Fee	Prescribed Accommodation 4 - 20 Beds	D	\$250.00	\$260	No	4.0%
Community Health	Registration Fee	Prescribed Accommodation 21 - 40 Beds	D	\$370.00	\$385	No	4.1%
Community Health	Registration Fee	Prescribed Accommodation 41 -60 Beds	D	\$510.00	\$530	No	3.9%

Fees & Charges 2015 – 2016							
Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
					Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No
		All Infringements/Fines/Prosecution Income					
Community Health	Fines	Late Fee Payment after 31 December will incur 25%	D	25%	0%	No	-
		Immunisation Charges					
Health-Head Lotion	Fee	Head Lice Education Service Recoupment	D	\$50.00	\$50.00	Yes	0.0%
Vaccines	Immunisation	Influenza per dose	D	\$20.00	\$20.00	Yes	0.0%
Vaccines	Immunisation	Meningococcal C per dose	D	\$90.00	\$90.00	Yes	0.0%
Vaccines	Immunisation	Chicken Pox "Varilrix" per dose	D	\$65.00	\$65.00	Yes	0.0%
Vaccines	Immunisation	Hepatitis A	D	\$70.00	\$70.00	Yes	0.0%
Vaccines	Immunisation	Hepatitis A & B	D	\$85.00	\$85.00	Yes	0.0%
Vaccines	Immunisation	Hepatitis B	D	\$15.00	\$15.00	Yes	0.0%
Vaccines	Immunisation	HPV - Gardasil	D	\$150.00	\$150.00	Yes	0.0%
Vaccines	Immunisation	Diphtheria Tetanus Pertussis ADACEL	D	\$45.00	\$45.00	Yes	0.0%
Vaccines	Immunisation	IFX HEXA	D	\$115.00	\$115.00	Yes	0.0%
Vaccines	Immunisation	Rotateq	D	\$95.00	\$95.00	Yes	0.0%
Vaccines	Immunisation	Prevenar 13	D	\$150.00	\$150.00	Yes	0.0%
Vaccines	Immunisation	MMR	D	\$35.00	\$35.00	Yes	0.0%
Vaccines	Immunisation	IFX IPV	D	\$35.00	\$35.00	Yes	0.0%
N/S Local Laws	Fee		D	\$130.00	\$0.00	\$0.00	-
		Fines					
Local Laws	Fines	Fines - Litter Environmental Protection Act 1974 regulates amount	S	\$253.00	\$303.00	No	19.8%
Local Laws	Department of Justice Fines	Fines - Dept Justice Value one penalty unit	S	\$0.00	\$152.00	No	-
		Permits					
Local Laws	Permit Income	Permit to sell goods i.e. Street Stalls - per annum	D	\$1,950.00	\$2,025.00	No	3.8%
Local Laws	Permit Income	Permit to sell goods i.e. Street Stalls - temporary		\$250.00	\$260.00	No	4.0%
Local Laws	Permit Income	1 year Permit to keep animals on area <0.5Ha.	D	\$95.00	\$40.00	No	-57.9%
Local Laws	Permit Income	1 year Permit to keep more than 2 dogs	D	\$95.00	\$40.00	No	-57.9%
Local Laws	Permit Income	1 year Permit to keep more than 5 fowls	D	\$95.00	\$40.00	No	-57.9%
Local Laws	Permit Income	Permit to burn off	D	\$130.00	\$135.00	No	3.8%
Local Laws	Permit Income	Permit to conduct party on Council land	D	\$195.00	\$203.00	No	4.1%
Local Laws	Permit Income	Permit for Footpath Trading - A Boards	D	\$90.00	\$94.00	No	4.4%
Local Laws	Permit Income	Permit for Footpath Trading - single category (per 6m2)	D	\$105.00	\$109.00	No	3.8%
Local Laws	Permit Income	Permit for Footpath Trading - 2 categories (per 6m2)	D	\$160.00	\$166.00	No	3.8%
Local Laws	Permit Income	Permit for Footpath Trading - 3 or more categories (per 6m2)		\$250.00	\$260.00	No	4.0%
Local Laws	Permit Income	Footpath Trading area in excess of 6m2 (per square metre)	D	\$25.00	\$26.00	No	4.0%

Fees & Charges 2015 – 2016							
Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
					Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No
Local Laws	Permit Income	Maximum Fee Discount Smoke Free 40%		\$100.00	\$104.00	No	4.0%
Local Laws	Permit Income	Permit for Commercial Waste Bin to be stored on Council land	D	\$160.00	\$166.00	No	3.8%
Local Laws	Permit Income	Permit for waste bin to be left on naturestrip (Contractor not individual person)	D	\$58.00	\$60.00	No	3.4%
Fire Hazards	Fines	Fines - Fire Hazards Local Law	S	\$500.00	\$500.00	No	0.0%
Traffic	Fines	Parking (Road Safety Act) "Green Sign" Offence Codes 701 - 714 Road Safety Act Regulates this amount	S	\$72.00	\$76.00	No	5.6%
Traffic	Fines	Statutory Offences Fine prescribed in Road Rules Victoria	S	\$144.00	\$152.00	No	5.6%
Traffic	Fines	Parking (Road Safety Act) Offence Codes 715 - 808 Road Safety Act Regulates this amount	S	\$87.00	\$91.00	No	4.6%
Traffic	Fines	Derelict vehicles Local Law	S	\$200.00	\$200.00	No	0.0%
Traffic	Permit Income	RCAD Permit Visitor	D	\$26.50	\$27.50	No	3.8%
Traffic	Permit Income	RCAD Permit Vehicle 1	D	\$32.00	\$33.00	No	3.1%
Traffic	Permit Income	RCAD Permit Vehicle 2	D	\$53.00	\$55.00	No	3.8%
Traffic	Permit Income	RCAD Permit Vehicle 3	D	\$84.50	\$87.50	No	3.6%
Traffic	Permit Income	RCAD Permit builder/Contractor Vehicle Weekly	D	\$11.00	\$11.50	No	4.5%
Traffic	Permit Income	Croydon Traders Vehicle 6 months	D	\$60.00	\$62.50	No	4.2%
Traffic	Permit Income	Croydon Traders Vehicle 12 months	D	\$120.00	\$125.00	No	0.0%
		Animal Registrations Note: animal registration fees are halved after 10 October each year.					
Animals	Animal Business Registration Fee	-Animal Business Registration	S	\$170.00	\$177.00	No	4.1%
		Dogs:					
Animals	Registration Fee	- Dogs Desexed & Microchipped	S	\$40.00	\$42.00	No	5.0%
Animals	Registration Fee	- Dogs kept for breeding by the proprietors of a domestic animal business conducted on a registered premises	S	\$58.00	\$60.50	No	4.3%
Animals	Registration Fee	- Dogs that are eligible for discount trained, aged, VCA	S	\$58.00	\$42.00	No	-27.6%
Animals	Registration Fee	- All other dogs to which a reduced fee does not apply	S	\$105.00	\$110.00	No	4.8%
Animals	Registration Fee	Dangerous Dog. Includes dogs declared menacing & all restricted breeds	S	\$190.00	\$200.00	No	5.3%
		Cats:					
Animals	Registration Fee	- Desexed & Microchipped Cats	S	\$32.00	\$33.00	No	3.1%
Animals	Registration Fee	- Cats kept for breeding by the proprietors of a domestic animal business conducted on a registered premises	S	\$58.00	\$60.00	No	3.4%
Animals	Registration Fee	- Cats that are permanently microchipped.	S	\$95.00	\$99.00	No	4.2%
Animals	Registration Fee	- All other Cats to which the reduced fee does not apply.	S	\$95.00	\$99.00	No	4.2%

Fees & Charges 2015 – 2016

Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016			
				Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No	% increase	
		Pensioner/Concession						
Animals	Registration Fee	Pensioner/Concession - Dogs Desexed & Microchipped	S	\$20.00	\$21.00	No	5.0%	
Animals	Registration Fee	Pensioner/Concession - Cats Desexed & Microchipped	S	\$16.00	\$16.50	No	3.1%	
		No concession on declared menacing or dangerous or non-desexed animals						
Animals	Fines	Fines - Dog at large (Day time) Domestic (Feral and Nuisance) Animals Act 1994 regulates amount	S	\$217.00	\$228.00	No	5.1%	
Animals	Fines	Fines - Dog at large (Night time) Domestic (Feral and Nuisance) Animals Act 1994 regulates amount	S	\$279.00	\$303.00	No	8.6%	
Animals	Fines	Release of impounded animals Current charge applicable at Council's Pound	S	\$0.00	\$216.00	Yes	-	
Animals	Fines	Goats/Sheep Current charge applicable at Council's Pound	S	\$0.00	\$96.00	Yes	-	
Statutory Planning	Extensions Permits Fee	Extension of Permit/Time, P/E Act Fee	D	\$245.00	\$245.00	Yes	0.0%	
Statutory Planning	Public Notices Fee	Public Notices	D	\$120 Addit \$6.00 Charge per letter of notification	\$125 Addit \$6.00 Charge per letter of notification	Yes	0.0%	
Statutory Planning	Public Notices Fee	District Centre Contribution P/E Act Fee	S	Fee for new floor space within Ringwood CAD	Fee for new floor space within Ringwood CAD	No	0.0%	
Statutory Planning	Application Fee	Change Of Use Only, P/E Act Fee	S	\$502.00	\$502.00	No	0.0%	
Statutory Planning	Application Fee	1 Dwelling \$10,000 To \$100,000 Or Ancillary Development, P/E Act Fee	S	\$239.00	\$239.00	No	0.0%	
Statutory Planning	Application Fee	1 Dwelling > \$100,001 Or Ancillary Development, P/E Act Fee	S	\$490.00	\$490.00	No	0.0%	
Statutory Planning	Application Fee	Other Development < \$10,000, P/E Act Fee	S	\$102.00	\$102.00	No	0.0%	
		Other Development: P/E Act Fee						
Statutory Planning	Application Fee	- > \$10,000 To \$250,000	S	\$604.00	\$604.00	No	0.0%	
Statutory Planning	Application Fee	- > \$250,000 To \$500,000	S	\$707.00	\$707.00	No	0.0%	
Statutory Planning	Application Fee	- > \$500,000 To \$1,000,000	S	\$815.00	\$815.00	No	0.0%	
Statutory Planning	Application Fee	- > \$ 1,000,000 To \$7,000,000	S	\$1,153.00	\$1,153.00	No	0.0%	
Statutory Planning	Application Fee	- > \$7m To \$10m	S	\$4,837.00	\$4,837.00	No	0.0%	
Statutory Planning	Application Fee	- > \$10m To \$50.0m	S	\$8,064.00	\$8,064.00	No	0.0%	
		Subdivision: P/E Act Fee						
Statutory Planning	Application Fee	- Subdivide existing building	S	\$386.00	\$386.00	No	0.0%	
Statutory Planning	Application Fee	- Subdivide into 2 lots	S	\$386.00	\$386.00	No	0.0%	
Statutory Planning	Application Fee	- Boundary realignment	S	\$386.00	\$386.00	No	0.0%	
Statutory Planning	Application Fee	- Subdivide into 3 or more lots	S	\$781.00	\$781.00	No	0.0%	
Statutory Planning	Application Fee	- Remove Restriction(Covenant)-no adv req	S	\$249.00	\$249.00	No	0.0%	
Statutory Planning	Application Fee	- Create/Vary/Remove Restriction(Covenant)	S	\$541.00	\$541.00	No	0.0%	
Statutory Planning	Application Fee	- Create, Vary Or Remove An Easement	S	\$404.00	\$404.00	No	0.0%	

Fees & Charges 2015 – 2016							
Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
				Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No	% increase
		Tree removal Permit Fees: P/E Act Fee					
Statutory Planning	Application Fee	1	S	\$75.00	\$90.00	No	20.0%
Statutory Planning	Application Fee	2	S	\$100.00	\$115.00	No	15.0%
Statutory Planning	Application Fee	3	S	\$125.00	\$140.00	No	12.0%
Statutory Planning	Application Fee	4	S	\$150.00	\$165.00	No	10.0%
Statutory Planning	Application Fee	5	S	\$175.00	\$190.00	No	9.0%
Statutory Planning	Application Fee	6+	S	\$200.00	\$215.00	No	7.5%
Statutory Planning	Permit Histories Fee	Single Dwelling Residential Information request	D	\$66.00	\$70.00	Yes	6.1%
Statutory Planning	Permit Histories Fee	General Planning Information request	D	\$110.00	\$115.00	Yes	4.5%
Statutory Planning	Permit Histories Fee	Single dwelling (Residential Zone) requests (First 2 permits \$25 each thereafter)	D	\$88.00	\$95.00	Yes	8.0%
Statutory Planning	Permit Histories Fee	Permit Requests (First 2 permits \$70 for each thereafter)	D	\$220.00	\$240.00	Yes	9.1%
Statutory Planning	Subdivisions Fee	- Per Allotment, P/E Act Fee	S	100 pls 20 per lot	100 pls 20 per lot	No	0.0%
Statutory Planning	Subdivisions Fee	- All other Applications, P/E Act Fee	S	\$100.00	\$100.00	No	0.0%
Statutory Planning	Subdivisions Fee	Other subdivision fee: re-cert(second time), P/E Act Fee	S	\$100.00	\$100.00	No	0.0%
Statutory Planning	Subdivisions Fee	Other subdivision fee: consol/ement(second time), P/E Act Fee	S	\$100.00	\$100.00	No	0.0%
Statutory Planning	Infringements	Infringements-Individual, P/E Act Fee	S	\$722.00	\$722.00	No	0.0%
Statutory Planning	Infringements	Infringements-Company, P/E Act Fee	S	\$1,444.00	\$1,444.00	No	0.0%
Statutory Planning	Photocopying Income	- A4 Size	D	\$0.20 black and white \$1 colour	\$0.20 black and white \$1 colour	Yes	0.0%
Statutory Planning	Photocopying Income	- A3 Size	D	\$1 black and white \$2 colour	\$1 black and white \$2 colour	Yes	0.0%
Statutory Planning	Photocopying Income	- A1 Size	D	\$10 black and white \$15 colour	\$15 black and white \$25 colour	Yes	50% & 67%
Stat Plan Neighbourhood Character	Consent & Report Fee	Sitting, Act	S	\$238.75	\$244.00	No	2.2%
		Fences, Act	S	\$118.00	\$122.00	No	3.4%
Revenue, Property & Customer Service							
Revenue	Dishonoured Cheques Fee		D	\$35.00	\$35.00	No	0.0%
Revenue	Dishonoured Cheques Fee		D	\$25.00	\$25.00	No	0.0%
Revenue	Property Information	Inspection of Field Cards by registered Valuer/sales Information	D	\$20.00	\$20.00	No	0.0%
Revenue	Land Information Certificate Fee	Land Information Certificate Fees	S	\$20.00	\$20.00	No	0.0%
Revaluations	Fee	Supplementary Valuations Fee(Yarra Valley Water)	D	\$26.75	\$26.75	Yes	0.0%

Fees & Charges 2015 – 2016							
Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
				Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No	% increase
Finance & Governance							
Civic Support	Photocopying Income	- A4 Colour printing, single sided- Paper Supplied by User	D	\$0.25	\$0.25	Yes	0.0%
Civic Support	Photocopying Income	- A4 Council paper, single sided- Paper Supplied by User	D	\$0.02	\$0.02	Yes	0.0%
Civic Support	Photocopying Income	- A4 Council paper coloured, single sided - Paper Supplied by Council	D	\$0.03	\$0.03	Yes	0.0%
Civic Support	Photocopying Income	- A4 Community Group's own paper, single sided - Paper Supplied by Council	D	\$0.01	\$0.01	Yes	0.0%
Civic Support	Photocopying Income	- A4 Colour printing, double sided - Paper Supplied by Council	D	\$0.50	\$0.50	Yes	0.0%
Civic Support	Photocopying Income	- A4 Council paper, double sided - Paper Supplied by Council	D	\$0.03	\$0.03	Yes	0.0%
Civic Support	Photocopying Income	- A4 Council paper coloured, double sided - Paper Supplied by Council	D	\$0.04	\$0.04	Yes	0.0%
Civic Support	Photocopying Income	- A4 Community Group's own paper, double sided - Paper Supplied by Council	D	\$0.02	\$0.02	Yes	0.0%
Operations							
Asset Protection Program	Asset Protection Fee			\$250.00	\$250.00	Yes	0.0%
Service Authority Inspections	7	Varies per Inspection	D	Varies	Varies	Yes	0.0%
CP Marveloo	Income		D	\$0.00	Varies	Yes	0.0%
Leisure							
Aquatics Casual Entry							
Aquanation	Fee	Adult Swim	D	\$0.00	\$7.80	Yes	-
Aquanation	Fee	Child/concession swim	D	\$0.00	\$6.60	Yes	-
Aquanation	Fee	Family swim	D	\$0.00	\$22.20	Yes	-
Aquanation	Fee	10 visit adult swim	D	\$0.00	\$70.20	Yes	-
Aquanation	Fee	10 visit child/concession swim	D	\$0.00	\$59.70	Yes	-
Aquanation	Fee	10 visit family swim	D	\$0.00	\$200.00	Yes	-
Aquanation	Fee	Swim spa sauna	D	\$0.00	\$11.40	Yes	-
Aquanation	Fee	Swim spa sauna concession	D	\$0.00	\$9.70	Yes	-
Aquanation	Fee	10 visit swim spa sauna	D	\$0.00	\$103.00	Yes	-
Aquanation	Fee	10 visit swim spa sauna concession	D	\$0.00	\$87.50	Yes	-
Aquanation	Fee	Spa sauna upgrade	D	\$0.00	\$3.60	Yes	-
Aquanation	Fee	Waterslide entry - adult (unlimited slides 4-7pm weekdays, 10am-2pm and 2pm-6pm weekends, school holidays and public holidays)	D	\$0.00	\$7.80	Yes	-
Aquanation	Fee	Waterslide entry - child (unlimited slides 4-7pm weekdays, 10am-2pm and 2pm-6pm weekends, school holidays and public holidays)	D	\$0.00	\$6.20	Yes	-
Aquatic Education							
Aquanation	Fee	Aquatic Education membership (48 weeks)	D	\$0.00	\$36.44	Yes	-

Fees & Charges 2015 – 2016

Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
				Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No	% increase
Aquanation	Fee	Private 1:1	D	\$0.00	\$62.40	Yes	-
Aquanation	Fee	School lessons	D	\$0.00	\$9.80	Yes	-
		Health & Fitness					
Aquanation	Fee	Health club casual	D	\$0.00	\$22.90	Yes	-
Aquanation	Fee	Health club casual concession	D	\$0.00	\$20.60	Yes	-
Aquanation	Fee	Living Longer Living Stronger	D	\$0.00	\$6.50	Yes	-
Aquanation	Fee	Group Fitness/aqua aerobics casual	D	\$0.00	\$17.70	Yes	-
Aquanation	Fee	Group Fitness/aqua aerobics casual concession	D	\$0.00	\$15.00	Yes	-
Aquanation	Fee	10 visit group fitness/aqua aerobics	D	\$0.00	\$159.10	Yes	-
Aquanation	Fee	10 visit group fitness/aqua aerobics concession	D	\$0.00	\$135.20	Yes	-
		Personal Training					
Aquanation	Fee	Member 30 mins - one on one	D	\$0.00	\$45.80	Yes	-
Aquanation	Fee	Member 60 mins - one on one	D	\$0.00	\$72.80	Yes	-
Aquanation	Fee	Non member 30 mins - one on one	D	\$0.00	\$52.00	Yes	-
Aquanation	Fee	Non member 60 mins - one on one	D	\$0.00	\$78.00	Yes	-
Aquanation	Fee	Member 30 mins - two on one	D	\$0.00	\$62.40	Yes	-
Aquanation	Fee	Member 60 mins - two on one	D	\$0.00	\$83.20	Yes	-
Aquanation	Fee	Non member 30 mins - two on one	D	\$0.00	\$66.60	Yes	-
Aquanation	Fee	Non member 60 mins - two on one	D	\$0.00	\$93.60	Yes	-
Aquanation	Fee	10 pass member 30 mins - one on one	D	\$0.00	\$411.80	Yes	-
Aquanation	Fee	10 pass member 60 mins - one on one	D	\$0.00	\$655.20	Yes	-
Aquanation	Fee	10 pass non member 30 mins - one on one	D	\$0.00	\$468.00	Yes	-
Aquanation	Fee	10 pass non member 60 mins - one on one	D	\$0.00	\$702.00	Yes	-
		Crèche					
Aquanation	Fee	Crèche member	D	\$0.00	\$7.10	Yes	-
Aquanation	Fee	Crèche non member	D	\$0.00	\$8.80	Yes	-
Aquanation	Fee	Crèche member 10 visit pass	D	\$0.00	\$70.70	Yes	-
Aquanation	Fee	Crèche non member 10 visit pass	D	\$0.00	\$88.40	Yes	-
		Other					
Aquanation	Fee	Birthday parties includes catering (min 10)	D	\$0.00	\$28.10	Yes	-
		Facility Hire					
Aquanation	Fee	50m pool booking - peak	D	\$0.00	\$416.00	Yes	-
Aquanation	Fee	50m pool booking - off peak	D	\$0.00	\$270.40	Yes	-
Aquanation	Fee	50m lane hire - peak	D	\$0.00	\$72.80	Yes	-
Aquanation	Fee	50m lane hire - off peak	D	\$0.00	\$47.30	Yes	-
Aquanation	Fee	25m pool booking - peak	D	\$0.00	\$260.00	Yes	-
Aquanation	Fee	25m pool booking - off peak	D	\$0.00	\$169.00	Yes	-
Aquanation	Fee	25m lane hire - peak	D	\$0.00	\$52.00	Yes	-
Aquanation	Fee	25m lane hire - off peak	D	\$0.00	\$33.80	Yes	-

Fees & Charges 2015 – 2016

Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2015/2016			
				2014/2015	Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No
Aquanation	Fee	Warm water pool booking - peak	D	\$0.00	\$166.40	Yes	-
Aquanation	Fee	Warm water pool booking - off peak	D	\$0.00	\$108.20	Yes	-
Aquanation	Fee	Warm water pool - half pool booking - peak	D	\$0.00	\$64.90	Yes	-
Aquanation	Fee	Warm water pool - half pool booking - off peak	D	\$0.00	\$42.20	Yes	-
Aquanation	Fee	LTS pool booking - peak	D	\$0.00	\$182.00	Yes	-
Aquanation	Fee	LTS pool booking - off peak	D	\$0.00	\$136.50	Yes	-
Aquanation	Fee	LTS lane hire - peak	D	\$0.00	\$39.00	Yes	-
Aquanation	Fee	LTS lane hire - off peak	D	\$0.00	\$29.30	Yes	-
Aquanation	Fee	Waterslide hire (hire cost only, excludes staff costs)	D	\$0.00	\$176.80	Yes	-
Aquanation	Fee	Dive pool hire	D	\$0.00	\$156.00	Yes	-
Aquanation	Fee	Half dive pool hire	D	\$0.00	\$93.60	Yes	-
Aquanation	Fee	Crèche hire	D	\$0.00	\$67.60	Yes	-
Aquanation	Fee	Group fitness room hire	D	\$0.00	\$67.60	Yes	-
Aquanation	Fee	Multipurpose (room 2) hire	D	\$0.00	\$78.00	Yes	-
Maroondah Festival	Community Sites		D	Varies	Varies	Yes	-
Maroondah Festival	Commercial Sites		D	Varies	Varies	Yes	-
RPR Recreation Programs	Fee		D	Varies	Varies	Yes	-
RUS Bedford Park contract	Fee		D				
Quambee Res Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Nth Ringwood Res Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Jubilee Park Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Proclamation Park Inco	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Heathmont Res Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Manson Res Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
HE Parker Res Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
East Ringwood Res Inco	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
HE Parker Netball Comp	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Mullum Res Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Belmont Res Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Arrabri Oval Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Cheong Park Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Eastfield Park Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Glen Park Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Gracedale Park Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Ainslie Park Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Hughes Park Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Lipscombe Park Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Griff Hunt Res Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Barngoen Res Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Silcock Res Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Town Park Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%

Fees & Charges 2015 – 2016

Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
					Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No
Croydon Park Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Dorset Complex Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Sundry Parks Res Income	Fee	Seasonal & casual use of council facilities	D	Refer to policy	Refer to policy	Yes	0%
Rwd & Glen Frost Room	Fee	Ringwood room & Glenn Frost room	D	Refer to policy	Refer to policy	Yes	0%
Occupancy Payments	Rental Received	Tennis Club Rentals	D	Refer to policy	Refer to policy	Yes	0%
Sporting Clubs	Income		D	Refer to policy	Refer to policy	Yes	0%
Carols by Candlelight	Fee	Seasonal & casual use of council facilities	D	Varies	Varies	Yes	-
Run Maroondah	Fee		D	\$0.00	Varies	Yes	-
Tri Maroondah	Fee		D	\$0.00	varies	Yes	-
Federation Estate Lifestyle Centre	Equipment Hire		D	\$10.00 - \$20.00	\$10.00 - \$50.00	Yes	150.0%
Federation Estate Lifestyle Centre	Facility Hire	Community Casual Hire of Lifestyle Centre rooms	D	\$25.50 - \$32.50	\$27.50 - \$34.50	Yes	7.8% 6.2%
Federation Estate Lifestyle Centre	Facility Hire	Community Regular hire of Lifestyle Centre rooms	D	\$15-50 - \$22.50	\$16.50 - \$23.50	Yes	6.5% 4.4%
Federation Estate Lifestyle Centre	Facility Hire	Ex. Community or Gov Casual Hire of Lifestyle Centre rooms	D	\$33.50 - \$40.50	\$35.50 - \$42.50	Yes	6% - 4.9%
Federation Estate Lifestyle Centre	Facility Hire	Ex. Community or Gov. Regular hire of Lifestyle Centre rooms	D	\$23.50-\$30.50	\$24.50 - \$32.50	Yes	4.3% 6.6%
Federation Estate Lifestyle Centre	Facility Hire	Private or Commercial Casual Hire of Lifestyle Centre rooms	D	\$42.50-\$50.50	\$44.50 - \$53.50	Yes	4.7% 5.9%
Federation Estate Lifestyle Centre	Facility Hire	Private or Commercial Regular hire of Lifestyle Centre rooms	D	\$32.50 - \$40.50	\$34.50 - \$42.50	Yes	6.2% 4.9%
Federation Estate Lifestyle Centre	Facility Hire	Private or Commercial Friday and Public Holiday Hire of Lifestyle Centre Rooms	D	\$50.00-\$60.50	\$52.50 - \$63.50	Yes	0.0%
Federation Estate Lifestyle Centre	Facility Hire	Private or Commercial Saturday Hire of Lifestyle Centre Rooms	D	\$50.00-\$60.50	\$52.50 - \$63.50	Yes	5.0%
Federation Estate Lifestyle Centre	Facility Hire	Private or Commercial Sunday to Thursday Hire of Lifestyle Centre Rooms	D	\$50.00-\$60.50	\$52.50 - \$63.50	Yes	5%
Federation Estate Cultural Centre	Facility Hire	Hire of Community Workshop	D	\$0.00	\$0.00	Yes	0%
Federation Estate Cultural Centre	Tenants Facility hire	Per month	D	\$288.40 - \$669.50	\$288.40 - \$669.50	Yes	0%
Federation Estate Cultural Centre	Tenants Facility hire	Hire of Studio 1	D	\$6.50 - \$29.00	\$7.50 - \$30.50	Yes	15.4% 5.2%
Federation Estate Cultural Centre	Tenants Facility hire	Hire of Studio 3	D	\$10.50 - \$36.00	\$240.00 Per Year	Yes	
Federation Estate Cultural Centre	Tenants Facility hire	Hire of Studio 4	D	\$12.50 - \$48.00	\$13.50 - \$50.50	Yes	8.0% 5.2%
M/L-Club Membership RWD Swimming Club	Fee		D	Varies	Varies	Yes	-
M/L-Club Membership RWD Diving Club	Fee		D	Varies	Varies	Yes	-
M/L-Corporate Membership	Fee	Fortnightly	D	\$32.75	\$36.50	Yes	11.5%
M/L-Family Membership	Fee	Fortnightly X 2 PP	D	\$39.50	\$43.65	Yes	10.5%
M/L-Family Membership	Fee	Fortnightly X 3 pp	D	\$39.50	\$43.65	Yes	10.5%
M/L-Family Membership	Fee	Fortnightly X 4 pp	D	\$39.50	\$43.65	Yes	10.5%
M/L-50+Lifestyle Membership	Fee	Fortnightly	D	\$40.50	\$42.15	Yes	4.1%
M/L-Individual Membership	Fee	Fortnightly	D	\$45.75	\$48.50	Yes	6.0%
M/L-Golf	Fee	5 day Fortnightly	D	\$39.50	\$0.00	Yes	-

Fees & Charges 2015 – 2016

Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
					Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No
M/L-Golf	Fee	7 day Fortnightly	D	\$43.70	\$44.95	Yes	2.9%
M/L-Golf	Fee	Junior Fortnightly	D	\$20.80	\$0.00	Yes	-
M/L-Aquatics	Fee	Fortnightly	D	\$30.70	\$29.95	Yes	-2.4%
M/L-Club Membership Croy Swimming Club	Fee		D	Varies	Varies	Yes	-
Aquahub-Casual Fitness	Fee	Casual Usage - Junior	D	\$14.65	\$16.00	Yes	9%
Aquahub-Casual Fitness	Fee	Casual Usage - Adult	D	\$20.00	\$20.80	Yes	4%
Aquahub-Corporate Membership	Fee	2 Person Family per fortnight Membership	D	\$32.75	\$36.50	Yes	11%
Aquahub-Family Membership	Fee	3 Person Family per fortnight Membership depends on combination of adults and children in Membership	D	\$39.50 pp	\$43.65	Yes	11%
Aquahub-Family Membership	Fee	4 plus Person Family per fortnight Membership depends on combination of adults and children in Membership	D	\$39.50pp	\$43.65	Yes	11%
Aquahub-Individual Membership	Fee	Monthly M/ships per fortnight Membership depends on combination of adults and children in Membership	D	\$45.75	\$48.50	Yes	6%
Aquahub-Monthly	Memberships	Monthly Memberships 3 month min per fortnight depends on combination of adults and children in membership	D	\$0.00	\$40.10	Yes	-
Aquahub-Monthly	Memberships	Monthly M/ships 12 month min per fortnight Membership	D	\$39.00	\$40.10	Yes	3%
Aquahub-50's plus Membership	Fee	Monthly M/ships per fortnight Membership	D	\$40.50	\$42.15	Yes	4%
Aquahub-term based	Memberships	1 activity for 3 months	D	\$303.50	\$0.00	Yes	-
Aquahub-term based	Memberships	1 activity for 6 months	D	\$557.00	\$0.00	Yes	-
Aquahub-term based	Memberships	1 activity for 12 months	D	\$1,064.00	\$0.00	Yes	-
Aquahub-term based	Memberships	All activities for 3 months	D	\$347.40	\$0.00	Yes	-
Aquahub-term based	Memberships	All activities for 12 months	D	\$1,239.50	\$0.00	Yes	-
Aquahub-term based	Memberships	All activities for 6 months	D	\$644.75	\$0.00	Yes	-
Aquahub-term based	Memberships	All activities for 3 months	D	\$347.40	\$0.00	Yes	-
Aquahub-term based	Memberships	All activities for 6 months	D	\$644.75	\$0.00	Yes	-
Aquahub-term based	Memberships	All activities for 12 months	D	\$1,239.50	\$0.00	Yes	-
Aquahub-Massage/Beautician/	Fee		D	\$0.00	\$0.00	Yes	0%
Aquahub-Personal Training	Fee		D	\$77.50	\$80.10	Yes	3%
Aquahub-Live Longer Live Stronger	Fee	Per fortnight (Membership)	D	\$32.25	\$33.55	Yes	4%
Aquahub-Gymnastics term 1	Fee	Per fortnight (Membership)	D	\$26.00	\$28.80	Yes	11%
Aquahub-Gymnastics term 1	Fee	Per week (term payment)	D	\$16.90	\$0.00	Yes	-
Aquahub-Netball	Fee	Netball-Players/Spec	D	\$10.00	\$10.40	Yes	4%
Aquahub-Netball	Registration Fee	Netball-Registration Fees	D	\$55.00	\$57.20	Yes	4%
Aquahub-Room hire	Facility Hire	stadium hire per hr	D	\$128.50	\$133.65	Yes	4%
Aquahub-Stadium Casual	Fee	single court per hour	D	\$42.85	\$44.55	Yes	4%
Aquahub-Volleyball	Fee	per month	D	\$5,645.00	\$4,140.00	Yes	-27%
Aquahub-Crèche	Fee	Crèche Income	D	\$6.60	\$6.85	Yes	4%

Fees & Charges 2015 – 2016							
Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2015/2016			
				2014/2015	Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No
		Fortnightly fees. Family will depend on how many people and whether the combination of adults and children. Fees charged centrally and not at an individual centre level.	D	\$39.50	\$43.65	Yes	11%
Aquahub-Family Membership	Fee		D	\$45.75	\$48.50	Yes	6%
Aquahub-Individual Membership	Fee		D	\$40.50	\$42.15	Yes	4%
Aquahub-50's Membership	Fee		D	\$32.75	\$36.50	Yes	11%
Aquahub-Corporate Membership	Fee		D	\$39.00	\$40.10	Yes	3%
Aquahub-Aquahub Membership	Fee		D	\$6.00	\$6.75	Yes	13%
Aquahub-Adults	Fee		D	\$4.40	\$5.20	Yes	18%
Aquahub-Juniors	Fee		D	\$4.40	\$5.20	Yes	18%
Aquahub-Pensioner/Health Care Card	Fee		D	\$4.80	\$5.75	Yes	20%
Aquahub-Senior Card	Fee		D	\$19.00	\$18.70	Yes	-2%
Aquahub-Family	Fee		D	\$7.50	\$6.75	Yes	-10%
Aquahub-Hydrotherapy Adults	Fee		D	\$5.50	\$5.20	Yes	-5%
Aquahub-Hydrotherapy Junior	Fee		D	\$6.00	\$5.75	Yes	-4%
Aquahub-Hydrotherapy Seniors	Fee		D	\$5.50	\$5.20	Yes	-5%
Aquahub-Hydrotherapy Health Card	Fee		D	\$2.70	\$2.80	Yes	4%
Aquahub-Sauna & Spa	Fee		D	Varies	Varies	Yes	-
Aquahub-Sporting goods	Sales		D	\$26.60	\$28.80	Yes	8%
Aquahub-Learn to Swim	Fee	per fortnight m/ship	D	\$26.60	\$28.80	Yes	8%
Aquahub-PreSchool Aquatics	Fee	per fortnight m/ship	D	\$26.60	\$28.80	Yes	8%
Aquahub-Adults LTS	Fee	per fortnight m/ship	D	\$26.60	\$28.80	Yes	8%
Aquahub-School LTS	Fee	per fortnight m/ship	D	\$20.00	\$16.65	Yes	-17%
Aquahub-Water Aerobics	Fee		D	\$26.60	\$28.80	Yes	8%
Aquahub-Access for all abilities	Fee	per fortnight m/ship	D	\$2.70	\$2.80	Yes	4%
Aquahub-Inflatable	Fee		D	\$32.25	\$33.55	Yes	4%
Aquahub-Lane Hire	Fee		D	\$129.15	\$134.30	Yes	4%
Aquahub-Hydrotherapy Hire	Fee		D	\$247.10	\$257.00	Yes	4.0%
Croydon Memorial Pool Carnival	Fee	Carnival Hire - per hour, exclusive use	D	\$9.60	\$10.00	Yes	4.2%
Croydon Memorial Pool Carnival	Fee	Aqua Safe	D				
Croydon Memorial Pool Schools General Use	Fee	Schools	D	\$3.25	\$3.40	Yes	4.6%
Croydon Memorial Pool Inflatables	Fee		D	\$2.70	\$2.80	Yes	3.7%
Croydon Memorial Pool Kiosk	Sales			Varies	Varies	Yes	-
Croydon Memorial Pool Front Desk	Sales			Varies	Varies	Yes	-
Croydon Memorial Pool Concession	Fee	Pensioners	D	\$4.40	\$4.45	Yes	1.1%
Croydon Memorial Pool Juniors	Fee	Juniors	D	\$4.40	\$4.45	Yes	1.1%
Croydon Memorial Pool Family Concessions	Fee	Family Concessions	D	\$19.00	\$15.95	Yes	-16.1%
Croydon Memorial Pool Adults	Fee	Adults	D	\$6.00	\$5.75	Yes	-4.2%
Croydon Memorial Pool Senior Card	Fee	Senior Card	D	\$4.80	\$4.90	Yes	2.1%
Croydon Memorial Pool Individual Memberships	Fee	Fortnight	D	\$45.75	\$48.50	Yes	6.0%

Fees & Charges 2015 – 2016

Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
				Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No	% increase
Ringwood Golf Course Fees	Fee	- Adult M/W 9 Holes	D	\$20.50	\$21.00	Yes	2.4%
Ringwood Golf Course Fees	Fee	- Junior m/w 9	D	\$14.00	\$14.00	Yes	0.0%
Ringwood Golf Course Fees	Fee	- Pension m/w 9	D	\$14.50	\$15.00	Yes	3.4%
Ringwood Golf Course Fees	Fee	- Senior Card m/w 9	D	\$16.00	\$16.50	Yes	3.1%
Ringwood Golf Course Fees	Fee	Weekend:					
Ringwood Golf Course Fees	Fee	- Adult W/E 9 Holes	D	\$23.50	\$24.50	Yes	4.3%
Ringwood Golf Course Fees	Fee	- Junior w/e 9	D	\$14.00	\$14.00	Yes	0.0%
Ringwood Golf Course Fees	Fee	18 Hole Mid Week:	D				
Ringwood Golf Course Fees	Fee	- Adult M/W 18 Holes	D	\$27.50	\$28.50	Yes	3.6%
Ringwood Golf Course Fees	Fee	- Junior m/w 18	D	\$17.00	\$17.00	Yes	0.0%
Ringwood Golf Course Fees	Fee	- Concession m/w 18	D	\$18.00	\$18.50	Yes	2.8%
Ringwood Golf Course Fees	Fee	- Senior Card m/w 18	D	\$19.50	\$20.00	Yes	2.6%
Ringwood Golf Course Fees	Fee	18 Hole Weekend:					
Ringwood Golf Course Fees	Fee	- Adult W/E 18 Holes	D	\$32.00	\$33.00	Yes	3.1%
Ringwood Golf Course Fees	Fee	- Junior w/e 18	D	\$19.00	\$19.00	Yes	0.0%
Ringwood Golf Family Membership	Fee		D	\$0.00	\$0.00	Yes	0.0%
Ringwood Golf Corporate Membership	Fee		D	\$0.00	\$0.00	Yes	0.0%
Ringwood Golf 50's Plus Membership	Fee		D	\$0.00	\$0.00	Yes	0.0%
Ringwood Golf Individual Membership	Fee		D	\$0.00	\$0.00	Yes	0.0%
Ringwood Golf ML Golf Membership	Fee		D	\$0.00	\$0.00	Yes	0.0%
Ringwood Golf Maroondah Cup Event	Fee			\$0.00	\$0.00	Yes	0.0%
Ringwood Golf Kiosk	Sales		D	Various	Various	Yes	-
Ringwood Golf Shop Hardware	Sales		D	Various	Various	Yes	-
Ringwood Golf Equipment Hire	Sales	Buggy Hire	D	\$5.50	\$6.00	Yes	9.1%
Ringwood Golf Equipment Hire	Sales	Club hire 18 holes	D	\$15.00	\$15.00	Yes	0.0%
Ringwood Golf Equipment Hire	Sales	Club hire 9 holes	D	\$10.00	\$10.00	Yes	0.0%
Ringwood Golf Miscellaneous	Sales		D	\$0.00	\$0.00	Yes	0.0%
Ringwood Golf Golf Pro Lessons	Sales		D	\$0.00	\$0.00	Yes	0.0%
The Rings RBA Lease	Income	Annual Court Hire	D	\$43.33	\$44.41	No	2.5%
The Rings Thursday Ladies	Team Fee	Scoresheet	D	\$59.00	\$62.00	Yes	5.1%
The Rings Sunday Mixed	Team Fee	Scoresheet	D	\$59.00	\$62.00	Yes	5.1%
The Rings BB Monday Senior	Team Fee	Scoresheet	D	\$58.00	\$61.50	Yes	6.0%
The Rings Cafeteria	Income		D	Various	Various	Yes	-
The Rings Sporting Goods	Sales		D	Various	Various	Yes	-
The Rings Bidy Ball Skills	Fee	Term Fee	D	\$77.00	\$82.00	Yes	6.5%
The Rings Bidy Ball Play	Fee	Term Fee	D	\$77.00	\$82.00	Yes	6.5%
The Rings Net Set Go	Fee	Term Fee	D	\$77.00	\$82.00	Yes	6.5%
The Rings Bidy Ball Into	Fee	Term Fee	D	\$55.00	\$64.00	Yes	16.4%
The Rings Basketball Holiday Program	Fee	Full Week	D	\$142.00	\$149.00	Yes	4.9%
The Rings Netball Holiday Program	Fee	3 days	D	\$93.00	\$98.00	Yes	5.4%
The Rings Multi Sports Holiday Program	Fee	Participation Fee	D	\$45.00	\$48.00	Yes	6.7%
The Rings 3 on 3 Program	Fee	Participation Fee	D	\$0.00	\$60.00	Yes	-

Fees & Charges 2015 – 2016

Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
					Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No
The Rings School Clinics	Fee	Participation Fee	D	\$0.00	\$0.00	Yes or No	0.00
The Rings Soccer Holiday	Fee	Participation Fee	D	\$0.00	\$37.00	Yes	-
The Rings Schools Court Hire	Fee	Per Hour	D	\$31.00	\$0.00		-
The Rings Court Hire	Fee		D	Averaged court hire rates of \$31 and \$40	\$42.00	Yes	5.0%
The Rings General	Income	Per Hour	D	\$4.00	\$4.20	Yes	5.0%
The Rings Family Membership	Fee		D	Refer to Marketing & Sales S/sheet	\$0.00	Yes or No	0.0%
The Rings ML Individual Member	Fee		D	Refer to Marketing & Sales S/sheet	\$0.00	Yes or No	0.0%
The Rings 50's Plus Membership	Fee		D	Refer to Marketing & Sales S/sheet	\$0.00	Yes or No	0.0%
The Rings Open Days	Team Fee		D	\$7.50	\$7.80	Yes	4.0%
Dorset Golf Course Fees	Fee	- Adult	D	\$19.50	\$20.00	Yes	2.5%
Dorset Golf Course Fees	Fee	- Pensioners (old concession)	D	\$14.00	\$15.00	Yes	6.7%
Dorset Golf Course Fees	Fee	- Seniors	D	\$15.00	\$15.50	Yes	3.2%
Dorset Golf Course Fees	Fee	- Junior	D	\$13.50	\$13.50	Yes	0.0%
		Weekend;					
Dorset Golf Course Fees	Fee	- Adult	D	\$22.00	\$23.00	Yes	4.3%
Dorset Golf Course Fees	Fee	- Junior	D	\$14.00	\$14.00	Yes	0.0%
		Mid Week:					
Dorset Golf Course Fees	Fee	- Adult	D	\$26.00	\$26.50	Yes	1.9%
Dorset Golf Course Fees	Fee	- Pensioners (old concession)	D	\$17.50	\$18.00	Yes	2.8%
Dorset Golf Course Fees	Fee	- Seniors	D	\$19.00	\$19.50	Yes	2.6%
Dorset Golf Course Fees	Fee	- Junior	D	\$17.00	\$17.00	Yes	0.0%
		Weekend:					
Dorset Golf Course Fees	Fee	- Adult	D	\$30.00	\$31.00	Yes	3.2%
Dorset Golf Course Fees	Fee	- Junior	D	\$17.50	\$19.00	Yes	7.9%
Dorset Golf Course Fees	Fee		D	\$0.00	N/A	Yes	0.0%
Dorset ML Golf Membership	Fee		D	\$0.00	N/A	Yes	0.0%
Dorset Family M/Ships	Fee		D	\$0.00	N/A	Yes	0.0%
Dorset Lifestyle M/Ship 50+	Fee		D	\$0.00	N/A	Yes	0.0%
Dorset Individual Lifestyle Membership	Fee		D	\$0.00	N/A	Yes	0.0%
Dorset Maroondah Cup Event	Fee		D	\$0.00	N/A	Yes	0.0%
Dorset Kiosk	Sales			Varies	Varies	Yes	-
Dorset Shop Hardware	Sales			Varies	Varies	Yes	-
Dorset Equipment Hire	Sales	Buggy Hire	D	\$5.50	\$6.00	Yes	8.3%
Dorset Equipment Hire	Sales	Club hire 18 holes	D	\$15.00	\$15.00	Yes	0.0%
Dorset Equipment Hire	Sales	Club hire 9 holes	D	\$10.00	\$10.00	Yes	0.0%
Dorset Miscellaneous	Sales		D	\$0.00	\$0.00	Yes	0.0%
Dorset Golf Pro Lessons	Sales		D	\$0.00	\$0.00	Yes	0.0%

Fees & Charges 2015 – 2016

Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016			
					Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No	% increase
	Not for Profit							
Karralyka Theatre Hire	Sales	Rehearsal on Mon - Fri, Per Hour	D	N/A	\$163.50	Yes	0.0%	
Karralyka Theatre Hire	Sales	Performance on Mon - Fri, Per hour	D	N/A	\$187.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Rehearsal on Saturday, Per Hour	D	N/A	\$175.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Performance on Saturday, Per hour	D	N/A	\$199.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Rehearsal on Sunday & Public Holiday, Per Hour	D	N/A	\$186.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Performance on Sunday & Public Holiday, Per hour	D	N/A	\$209.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Karralyka Staff requirements, Per Hour, Min 4 hour call	D	N/A	\$40.00	Yes	0.0%	
	Community							
Karralyka Theatre Hire	Sales	Rehearsal on Mon - Fri, Per Hour	D	N/A	\$193.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Performance on Mon - Fri, Per hour	D	N/A	\$216.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Rehearsal on Saturday, Per Hour	D	N/A	\$194.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Performance on Saturday, Per hour	D	N/A	\$228.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Rehearsal on Sunday & Public Holiday, Per Hour	D	N/A	\$204.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Performance on Sunday & Public Holiday, Per hour	D	N/A	\$230.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Karralyka Staff requirements, Per Hour, Min 4 hour call	D	N/A	\$40.00	Yes	0.0%	
	Commercial							
Karralyka Theatre Hire	Sales	Rehearsal on Mon - Fri, Per Hour	D	N/A	\$247.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Performance on Mon - Fri, Per hour	D	N/A	\$261.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Rehearsal on Saturday, Per Hour	D	N/A	\$257.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Performance on Saturday, Per hour	D	N/A	\$273.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Rehearsal on Sunday & Public Holiday, Per Hour	D	N/A	\$264.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Performance on Sunday & Public Holiday, Per hour	D	N/A	\$279.00	Yes	0.0%	
Karralyka Theatre Hire	Sales	Karralyka Staff requirements, Per Hour, Min 4 hour call	D	N/A	\$40.00	Yes	0.0%	
Karralyka Theatre Tickets	Administration Services		D	Prices vary according to quote	Prices vary according to quote	Yes	0.0%	
Karralyka Theatre Tickets	Sales		D	Prices vary according to quote	Prices vary according to quote	Yes	0.0%	
Karralyka Theatre Tickets	Program Sales		D	Prices vary according to quote	Prices vary according to quote	Yes	0.0%	
Karralyka Theatre Sundry	Sales		D	Prices vary according to quote	Prices vary according to quote	Yes	0.0%	

Fees & Charges 2015 – 2016

Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
				Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No	% increase
Karralyka Theatre Sundry	Merchandise Sales		D	Prices vary according to quote	Prices vary according to quote	Yes	0.0%
Karralyka Theatre Equipment	Sales		D	Prices vary according to quote	Prices vary according to quote	Yes	0.0%
Karralyka Theatre labour	Sales			Prices vary according to quote	Prices vary according to quote	Yes	0.0%
Karralyka Morning Music	Sales		D	Prices vary according to quote	Prices vary according to quote	Yes	0.0%
Karralyka Morning Music	Food Sales		D	Prices vary according to quote	Prices vary according to quote	Yes	0.0%
Karralyka Functions	Equipment Hire		D	Prices vary according to quote	Prices vary according to quote	Yes	0.0%
Karralyka Functions	Events		D	Prices vary according to quote	Prices vary according to quote	Yes	0.0%
Karralyka Functions	Income		D	Prices vary according to quote	Prices vary according to quote	Yes	0.0%
	Not For Profit						
Karralyka Functions	Room Hire	Half Day - Mt. Dandenong Room	D	N/A	\$375.00	Yes	0.0%
Karralyka Functions	Room Hire	Half Day - Mullum Room	D	N/A	\$375.00	Yes	0.0%
Karralyka Functions	Room Hire	Half Day - Maroondah Room	D	N/A	\$745.00	Yes	0.0%
Karralyka Functions	Room Hire	Half Day - Mt Dandenong & Mullum Rooms	D	N/A	\$745.00	Yes	0.0%
Karralyka Functions	Room Hire	Half Day - Maroondah & Mullum Rooms	D	N/A	\$980.00	Yes	0.0%
Karralyka Functions	Room Hire	Half Day - Banquet Room (all 3 rooms)	D	N/A	\$1,250.00	Yes	0.0%
Karralyka Functions	Room Hire	Full Day - Mt. Dandenong Room	D	N/A	\$455.00	Yes	0.0%
Karralyka Functions	Room Hire	Full Day - Mullum Room	D	N/A	\$455.00	Yes	0.0%
Karralyka Functions	Room Hire	Full Day - Maroondah Room	D	N/A	\$915.00	Yes	0.0%
Karralyka Functions	Room Hire	Full Day - Mt Dandenong & Mullum Rooms	D	N/A	\$915.00	Yes	0.0%
Karralyka Functions	Room Hire	Half Day - Maroondah & Mullum Rooms	D	N/A	\$1,300.00	Yes	0.0%
Karralyka Functions	Room Hire	Full Day - Banquet Room (all 3 rooms)	D	N/A	\$1,650.00	Yes	0.0%
	Commercial						
Karralyka Functions	Room Hire	Half Day - Mt. Dandenong Room	D	N/A	\$465.00	Yes	0.0%
Karralyka Functions	Room Hire	Half Day - Mullum Room	D	N/A	\$465.00	Yes	0.0%
Karralyka Functions	Room Hire	Half Day - Maroondah Room	D	N/A	\$890.00	Yes	0.0%
Karralyka Functions	Room Hire	Half Day - Mt Dandenong & Mullum Rooms	D	N/A	\$890.00	Yes	0.0%
Karralyka Functions	Room Hire	Half Day - Maroondah & Mullum Rooms	D	N/A	\$1,275.00	Yes	0.0%
Karralyka Functions	Room Hire	Half Day - Banquet Room (all 3 rooms)	D	N/A	\$1,550.00	Yes	0.0%

Fees & Charges 2015 – 2016

Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
				Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No	% increase
Karralyka Functions	Room Hire	Full Day - Mt. Dandenong Room	D	N/A	\$570.00	Yes	0.0%
Karralyka Functions	Room Hire	Full Day - Mullum Room	D	N/A	\$570.00	Yes	0.0%
Karralyka Functions	Room Hire	Full Day - Maroondah Room	D	N/A	\$1,140.00	Yes	0.0%
Karralyka Functions	Room Hire	Full Day - Mt Dandenong & Mullum Rooms	D	N/A	\$1,140.00	Yes	0.0%
Karralyka Functions	Room Hire	Half Day - Maroondah & Mullum Rooms	D	N/A	\$1,600.00	Yes	0.0%
Karralyka Functions	Room Hire	Full Day - Banquet Room (all 3 rooms)	D	N/A	\$2,000.00	Yes	0.0%
Karralyka Functions	Breakfast						
Karralyka Functions	Food Sales	Grazing Breakfast 2-3 Hours	D	N/A	\$1,050.00	Yes	0.0%
Karralyka Functions	Food Sales	Plated Breakfast 2-3 Hours	D	N/A	\$1,300.00	Yes	0.0%
	Morning/Afternoon Tea						
Karralyka Functions	Food Sales	Morning/Afternoon Tea 2-3 Hours	D	N/A	\$487.50	Yes	0.0%
	Sporting Club Function - Food Only						
Karralyka Functions	Food Sales	Main & Dessert	D	N/A	\$2,880.00	Yes	0.0%
Karralyka Functions	Food Sales	Soup, Main & Dessert	D	N/A	\$3,480.00	Yes	0.0%
Karralyka Functions	Food Sales	Entrée, Main & Dessert	D	N/A	\$3,900.00	Yes	0.0%
	Sporting Club Function - Dining with Soft Drinks						
Karralyka Functions	Food Sales	Main & Dessert	D	N/A	\$3,480.00	Yes	0.0%
Karralyka Functions	Food Sales	Soup, Main & Dessert	D	N/A	\$4,080.00	Yes	0.0%
Karralyka Functions	Food Sales	Entrée, Main & Dessert	D	N/A	\$4,500.00	Yes	0.0%
	Sporting Club Function - Dining with Classic Beverage						
Karralyka Functions	Food Sales	Main & Dessert	D	N/A	\$4,320.00	Yes	0.0%
Karralyka Functions	Food Sales	Soup, Main & Dessert	D	N/A	\$4,920.00	Yes	0.0%
Karralyka Functions	Food Sales	Entrée, Main & Dessert	D	N/A	\$5,400.00	Yes	0.0%
	School Function - Dining for less than 350						
Karralyka Functions	Food Sales	Soup, Main & Dessert	D	N/A	\$3,540.00	Yes	0.0%
Karralyka Functions	Food Sales	Entrée, Main & Dessert	D	N/A	\$3,900.00	Yes	0.0%
	School Function - Dining for more than 350						
Karralyka Functions	Food Sales	Soup, Main & Dessert	D	N/A	\$3,420.00	Yes	0.0%
Karralyka Functions	Food Sales	Entrée, Main & Dessert	D	N/A	\$3,780.00	Yes	0.0%
	Lunch						
Karralyka Functions	Food Sales	Working Lunch 3 hours	D	N/A	\$1,062.50	Yes	0.0%
Karralyka Functions	Food Sales	Plated Lunch 4 Hours Main & Dessert		N/A	\$1,800.00	Yes	0.0%
Karralyka Functions	Food Sales	Plated Lunch 4 Hours Entrée, Main & Dessert	D	N/A	\$2,200.00	Yes	0.0%

Fees & Charges 2015 – 2016

Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016			
					Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No	% increase
	Corporate Dinner 2-3 Course - Dinner with Classic Beverage Package							
Karralyka Functions	Food Sales	Main & Dessert or Entrée & Main	D	N/A	\$4,320.00	Yes	0.0%	
Karralyka Functions	Food Sales	Soup, Main & Dessert	D	N/A	\$4,800.00	Yes	0.0%	
Karralyka Functions	Food Sales	Entrée, Main & Dessert	D	N/A	\$5,280.00	Yes	0.0%	
	Corporate Dinner 2-3 Course - Dinner with Continuous supply of Soft Drinks Package							
Karralyka Functions	Food Sales	Main & Dessert or Entrée & Main	D	N/A	\$3,540.00	Yes	0.0%	
Karralyka Functions	Food Sales	Soup, Main & Dessert	D	N/A	\$4,020.00	Yes	0.0%	
Karralyka Functions	Food Sales	Entrée, Main & Dessert	D	N/A	\$4,440.00	Yes	0.0%	
	Conference							
Karralyka Functions	Food Sales	Half Day - 5 Hours	D	N/A	\$1,225.00	Yes	0.0%	
Karralyka Functions	Food Sales	Full Day - 8 Hours	D	N/A	\$1,375.00	Yes	0.0%	
Karralyka Functions	Food Sales	Theatre Package/Cabaret Dinner	D	N/A	\$2,720.00	Yes	0.0%	
Karralyka Functions	Food Sales	Pre Theatre Dinner	D	N/A	\$900.00	Yes	0.0%	
	Cocktail Party							
Karralyka Functions	Food Sales	2-3 Hour Function	D	N/A	\$1,775.00	Yes	0.0%	
Karralyka Functions	Food Sales	3-4 Hour Function	D	N/A	\$2,055.00	Yes	0.0%	
Karralyka Functions	Food Sales	4-5 Hour Function	D	N/A	\$2,335.00	Yes	0.0%	
Karralyka Functions	Food Sales	Celebration Package	D	N/A	\$1,575.00	Yes	0.0%	
	Wedding							
Karralyka Functions	Food Sales	Classic - 100 guests & less	D	N/A	\$6,600.00	Yes	0.0%	
Karralyka Functions	Food Sales	Classic - greater than 100 guests	D	N/A	\$6,000.00	Yes	0.0%	
Karralyka Functions	Food Sales	Premium - 100 guests & less	D	N/A	\$7,200.00	Yes	0.0%	
Karralyka Functions	Food Sales	Premium - greater than 100 guests	D	N/A	\$6,600.00	Yes	0.0%	
	BBQ							
Karralyka Functions	Food Sales	with Classic Beverage	D	N/A	\$3,400.00	Yes	0.0%	
Karralyka Functions	Food Sales	with Soft Drinks	D	N/A	\$2,800.00	Yes	0.0%	
Karralyka Functions	Liquor Sales	Plated Lunch 4 Hour Classic Beverage Package	D	N/A	\$720.00	Yes	0.0%	
Karralyka Functions	Liquor Sales	Plated Lunch unlimited Soft Drinks	D	N/A	\$320.00	Yes	0.0%	
	Classic Beverage Package							
Karralyka Functions	Liquor Sales	2 Hours	D	N/A	\$780.00	Yes	0.0%	
Karralyka Functions	Liquor Sales	3 Hours, only available with food	D	N/A	\$1,020.00	Yes	0.0%	
Karralyka Functions	Liquor Sales	4 Hours, only available with food	D	N/A	\$1,140.00	Yes	0.0%	
Karralyka Functions	Liquor Sales	5 Hours, only available with food	D	N/A	\$1,380.00	Yes	0.0%	

Fees & Charges 2015 – 2016							
Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
				Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No	% increase
Karralyka Functions	Liquor Sales	Cash bar to be available, only with food	D	N/A	\$165.00	Yes	0.0%
	Premium Beverage Package						
Karralyka Functions	Liquor Sales	2 Hours	D	N/A	\$1,080.00	Yes	0.0%
Karralyka Functions	Liquor Sales	3 Hours, only available with food	D	N/A	\$1,320.00	Yes	0.0%
Karralyka Functions	Liquor Sales	4 Hours, only available with food	D	N/A	\$1,440.00	Yes	0.0%
Karralyka Functions	Liquor Sales	5 Hours, only available with food	D	N/A	\$1,680.00	Yes	0.0%
Karralyka Functions	Liquor Sales	Cash bar to be available, only with food	D	N/A	\$165.00	Yes	0.0%
Karralyka Functions	Bar & Kiosk Sales		D	Prices vary according to quote	Prices vary according to quote	Yes	0.0%
Karralyka Functions	Security		D	Prices vary according to quote	Prices vary according to quote	Yes	0.0%
Karralyka Cabaret-Functions	Income		D	Prices vary according to quote	Prices vary according to quote	Yes	0.0%
Karralyka Cabaret-Functions	Food Sales		D	Prices vary according to quote	Prices vary according to quote	Yes	0.0%
Karralyka Cabaret-Functions	Liquor Sales		D	Prices vary according to quote	Prices vary according to quote	Yes	0.0%
East Ringwood Hall	Hall Hire	East Ringwood Hall	D	Varies	Varies	Yes	-
Brushy Creek Hall	Sundry Income		D	Varies	Varies	Yes	-
Brushy Creek Hall	Hall Hire		D	Varies	Varies	Yes	-
Croydon Swim Club	Hall Hire		D	Varies	Varies	Yes	-
Croydon Swim Club	Sundry Income		D	Varies	Varies	Yes	-
Belmont Pavilion	Hall Hire		D	Varies	Varies	Yes	-
Belmont Pavilion	Sundry Income		D	Varies	Varies	Yes	-
Belmont Pavilion	Sundry Income		D	Varies	Varies	Yes	-
Community Services							
Youth Centre Nosh Pit	Sales	Income for café	D	\$0.00	\$0.00	Yes	0.0%
Freeza	Events	Fees for entry to events	D	\$5 - \$20 per event	\$5 - \$20 per event	Yes	0.0%
Wyreena	Tenants Facility Hire		D	varies	price varies	Yes	-
Wyreena	Casual Facility Hire		D	varies	price varies	Yes	-
Wyreena Special Event	Fee	Wyreena Open Day: Music Café	D	\$28.00	\$30.00	Yes	7.1%
		Wyreena Course Fees:					
Wyreena Course Fees Term 1	Fee	2.5X8weeks Adults Classes	D	\$175.00	\$192.00	Yes	9.7%
Wyreena Course Fees Term 2	Fee	Life Drawing	D	\$210.00	\$258.00	Yes	22.9%
Wyreena Course Fees Term 3	Fee	2hrx8weeks Adult Classes	D	\$155.00	\$170.00	Yes	9.7%
Wyreena Course Fees Term 4	Fee	Special Needs	D	varies	varies	Yes	
Wyreena Course Fees Term 5	Fee	Various Workshops	D	varies	varies	Yes	
Wyreena Course Fees Term 6	Fee	After Schools Classes	D	\$125.00 - \$145.00	\$120.00 - \$142.00	Yes	-4.0% to -
Wyreena Course Fees Term 2	Fee	Life Drawing	D	\$210.00	\$258.00	Yes	22.9%

Fees & Charges 2015 – 2016							
Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
				Fees & Charges GST Incl. (Where applicable)	Fees & Charges GST Incl. (Where applicable)	GST Yes/No	% increase
Wyreena Course Fees Term 2	Fee	2hrx8weeks Adult Classes	D	\$155.00	\$170.00	Yes	9.7%
Wyreena Course Fees Term 2	Fee	After School Classes	D	\$120.00 - \$140.00	\$120.00 - \$142.00	Yes	0% - 1%
Wyreena Course Fees Term 2	Fee	Various Workshops	D	varies	varies	Yes	
Wyreena Course Fees Term 2	Fee	Special Needs	D	varies	varies	Yes	
Wyreena Course Fees Term 2	Fee	2.5X8weeks Adults Classes	D	\$175.00	\$192.00	Yes	9.7%
Wyreena Course Fees Term 3	Fee	2hrx8weeks Adult Classes	D	\$164.00	\$170.00	Yes	3.7%
Wyreena Course Fees Term 3	Fee	2.5hr 8weeks Adult Classes	D	\$185.00	\$192.00	Yes	3.8%
Wyreena Course Fees Term 3	Fee	After School Classes	D	\$125.00 - \$145.00	\$120.00 - \$142.00	Yes	-4.0% to -2.0%
Wyreena Course Fees Term 3	Fee	Special Needs	D	varies	varies	Yes	
Wyreena Course Fees Term 3	Fee	Various Workshops	D	varies	varies	Yes	
Wyreena Course Fees Term 3	Fee	Life drawing	D	\$216.00	\$258.00	Yes	19.4%
Wyreena Course Fees Term 4	Fee	2hrx8weeks Adult Classes	D	\$164.00	\$170.00	Yes	3.7%
Wyreena Course Fees Term 4	Fee	Life Drawing	D	\$222.00	\$258.00	Yes	16.2%
Wyreena Course Fees Term 4	Fee	2.5X8weeks Adults Classes	D	\$185.00	\$192.00	Yes	3.8%
Wyreena Course Fees Term 4	Fee	Various Workshops	D	varies	varies	Yes	
Wyreena Course Fees Term 4	Fee	After School Classes	D	\$125.00 - \$145.00	\$120.00 - \$142.00	Yes	-4.0% to -2.0%
Wyreena Course Fees Term 4	Fee	Special Needs	D	varies	varies	Yes	
Wyreena School Holiday	Fee	Wyreena School Holidays Fees	D	\$23.00 - \$50.00	\$23.00 - \$50.00	Yes	0.0%
Wyreena Gallery (No longer charged)	Facility Hire	Rental hire fees for Gallery	D	\$330 - \$565	\$0.00	N/A	-
Wyreena Gallery	Sales	Commission on Sale of items in Gallery	D	27% commission & gst	35% commission plus GST on the commission	Yes	8.0%
Wyreena Kiln Firing	Fee	Wyreena Kiln Firing Fees	D	\$5.00	\$5.00	Yes	0.0%
Wyreena conservatory (to be re-negotiated for 2016)	Rental Received	Rent paid for licence Conservatory Café	D	\$20,280.00	\$20,280.00	Yes	0.0%
Federation Estate Gallery	Facility Hire	Fees for Hire of the Gallery 1 For 8 week blocks	D	\$350.00 per week	\$715.00 for 8 week blocks	Yes	0.0%
Federation Estate Gallery	Facility Hire	Fees for Hire of the Gallery 2 (No longer used in 2015/16)	D	\$190.00 per week	\$0.00	\$0.00	0.0%
Kindergarten	Recoupment of Expenditure		S	Varies		No	0.0%
Kindergarten	Rental Received	Annual fee per Kinder	D	\$0.00	\$509.18	No	-
Norwood Multipurpose Room	Room Hire	Hourly rate W/D		\$0.00	\$38.50	No	-
Norwood Multipurpose Room	Room Hire	Hourly rate W/E		\$0.00	\$121.00	No	-
Family Day Care	Fee		D	\$9.60	\$10.36	No	7.9%
Family Day Care	Levy		D	\$3.10	\$3.87	No	24.8%
Holiday Program	Parent Fees		D	\$50.70/\$60.70	\$54.00 & \$64.00	No	0.0%
Occasional Day Care	Parent Fees		D	\$34.80/\$64.40	\$36.50 & \$66.50	No	5.0%
Home Care	Fee	low fee	D	\$5.80	**	No	0.0%
Home Care	Fee	medium fee	D	\$14.50	**	No	0.0%
Home Care	Fee	high fee	D	\$31.50	**	No	0.0%
Personal Care	Fee	low fee	D	\$4.30	**	No	0.0%

Fees & Charges 2015 – 2016

Activity Description	Account Description	Charges Description	Fee Type D=Discretionary, S=Statutory	2014/2015	2015/2016		
					Fees & Charges GST Incl. (Where applicable)	GST Yes/No	% increase
Personal Care	Fee	medium fee	D	\$8.50	**	No	0.0%
Personal Care	Fee	high fee	D	\$35.30	**	No	0.0%
Respite Care	Fee	low fee	D	\$2.90	**	No	0.0%
Respite Care	Fee	medium fee	D	\$4.40	**	No	0.0%
Respite Care	Fee	high fee	D	\$32.50	**	No	0.0%
Home Care Property Maintenance	Fee	low fee	D	\$11.60	**	No	0.0%
Home Care Property Maintenance	Fee	medium fee	D	\$17.40	**	No	0.0%
Home Care Property Maintenance	Fee	high fee	D	\$45.80	**	No	0.0%
Home Care Property Maintenance	Materials Fee	Fee-Materials	D	\$0.00	**	No	0.0%
Allied Health	Fee	OT fee low fee	D	\$9.40	**	No	0.0%
Allied Health	Fee	OT fee medium fee	D	\$14.50	**	No	0.0%
Allied Health	Fee	OT fee High Fee/ Per Hour	D	\$95.60	**	No	0.0%
Social Support	Fee	Shopping/library Return Trip	D	\$4.20	**	No	0.0%
Social Inclusion & Well Being	Fee	Low Fee - Program/Transport Only Pag Core Mens Shed	D	\$7.30	**	No	0.0%
Social Inclusion & Well Being	Fee	Low Fee - Program/Transport plus Meal Pag Core Mens SHed	D	\$14.80	**	No	0.0%
Social Inclusion & Well Being	Fee	High Fee – Core per hour Pag Core Mens Shed	D	\$20.30	**	No	0.0%
Social Inclusion & Well Being	Fee	High Fee – High per hour Pag Core Mens Shed	D	\$25.50	**	No	0.0%
Social Inclusion & Well Being	Fee	Fee - Full	D	\$58.60	**	Yes	0.0%
SI&WBMens Shed	Sales		D	\$0.00	**	No	0.0%
SCC	Rental Received			\$0.00	N/A	Yes or No	0.0%
MCH Norwood	Room Hire			\$0.00	N/A	Yes or No	0.0%
Meals on Wheels	Fee	low fee	D	\$7.50	**	No	0.0%
Meals on Wheels	Fee	High fee	D	\$13.10	**	No	0.0%
Meals on Wheels	Community Meals Fee	Community Meals	D	\$8.50	**	No	0.0%

NB * 2015/16 Fee to be provided by Victorian Building Authority in early July 2015

** 2015/16 Fee to be provided by HACC, dept has not provided an availability date as at April 2015

N/A Not Available