

Melbourne City Council

Group: metropolitan

This fact sheet uses graphs and data to examine this council's revenue, expenditure and financial sustainability over recent years. The information aims to help readers understand the impacts of rate capping. This was introduced in 2016–17 to restrict the amount councils can increase their general rates and municipal charges each financial year.

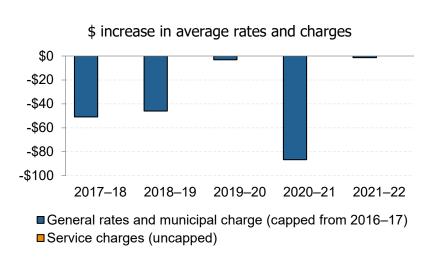
You can compare this council's data against its 'group' by looking at the fact sheet for metropolitan councils. Further information is available at http://www.esc.vic.gov.au/outcomes-reports. You'll find an interactive version of this fact sheet, a reader's guide to help you understand key terms and information about the sector as a whole.



Key facts	
Population (June 2021):	153,674
Size (km²):	38
Length of local roads (km):	243
Population per km of roads:	632
Council employees (FTE, 2021–22):	1,382
Higher cap approved for any year between 2016–17 and 2021–22	No

Rates

What happened to average rates and charges (2021–22 dollars)?



Year	Average rates and charges	Applicable rate cap
2016–17	\$2,651	2.50%
2017–18	\$2,600	2.00%
2018–19	\$2,554	2.25%
2019–20	\$2,551	2.50%
2020–21	\$2,464	2.00%
2021–22	\$2,463	1.50%





Did council's average rates comply with the applicable rate caps?

2020-21 (2.00%)

2021-22 (1.50%)

2022-23 (1.75%)

Yes

Yes

Yes

Did have rates change for different ratepayers?

Council's rating strategy 2022-23

Council applies 2 differential rates for different types of property and recovers the cost of waste services using service charges. The adopted budget contains more information about rate categories and charges.

Distribution of rates increases and decreases

The applicable rate cap is applied to council's average rate. So, some individual rates increased by more and some increased by less than the applicable cap (or even decreased).

2020–21	67%	10%	23%		
2021–22	44%	26%		30%	
2022–23		97%		1%	3%

- % of rates notices decreasing
- % of rates notices increasing by less than the applicable cap
- $\hfill\square$ % of rates notices increasing by more than the applicable cap

Council reduced their rates in 2022–23 to minimise the impact that new waste charges had on ratepayers

Ratepayers by property class (2021–22 dollars)

Residential ratepayers

Commercial and Industrial ratepayers Rural ratepayers

84%

of ratepayers in 2021–22

16%

of ratepayers in 2021–22

0%

of ratepayers in 2021–22

\$

\$145.1m

(44%) of rates and charges revenue in 2021–22

\$185.6m

(56%) of rates and charges revenue in 2021–22

\$0m

(0%) of rates and charges revenue in 2021–22



2.1%

average annual change between 2017–18 and 2021–22 1.3%

average annual change between 2017–18 and 2021–22 0%

average annual change between 2017–18 and 2021–22

Source: Victorian Local Government Grants Commission (unaudited data). Includes both capped and uncapped rates and charges. 'Other' category of property class has been omitted.



Where did council's money come from?

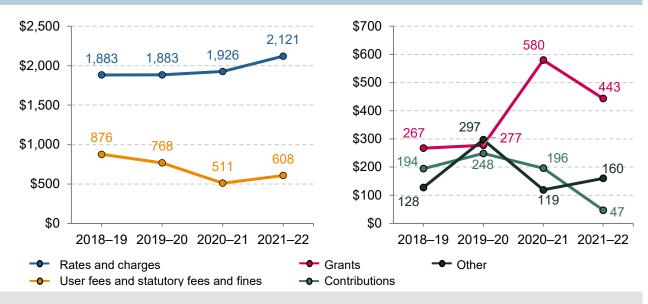
Revenue (2021–22 \$m and % of total revenue)

	2018–19		2019–20		2020–21		202 ⁻	1–22
	\$m		\$m		\$m		\$m	
Rates and charges	307.8	(56%)	318.5	(54%)	328.9	(58%)	325.9	(63%)
User fees and statutory fees and fines	143.2	(26%)	129.8	(22%)	87.3	(15%)	93.4	(18%)
Grants	43.7	(8%)	46.9	(8%)	99.1	(17%)	68.1	(13%)
Contributions	31.8	(6%)	42.0	(7%)	33.5	(6%)	7.2	(1%)
Other	20.9	(4%)	50.3	(9%)	20.3	(4%)	24.6	(5%)
Total	547.3		587.5		569.1		519.2	

Melbourne City Council's total revenue fluctuated in real terms between 2018–19 and 2021–22, reflecting changes in revenue from user fees and statutory fees and fines, grants and contributions.

Rates and charges, and user fees and statutory fees and fines were the largest sources of revenue, accounting for 78 per cent of total revenue between 2018–19 and 2021–22.

Revenue per person (2021–22 dollars)



In terms of revenue per person (which adjusts for changes in population), revenue from user fees and statutory fees and fines, and contributions decreased between 2018–19 and 2021–22. This compares with an upward trend in revenue per person from rates and charges and grants.

How much money did council spend?

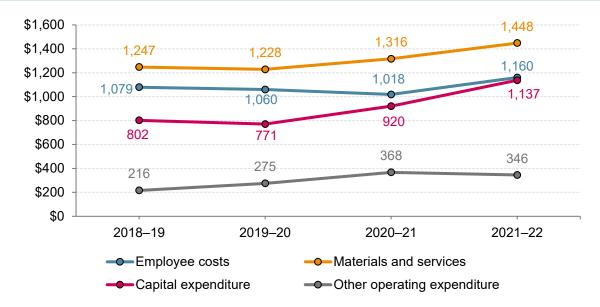
Expenditure	(2021–22 \$m and % of total expenditure)
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	2018–19		201	2019–20		2020–21		1–22
	\$m		\$m		\$m		\$m	
Operating expenditure	415.6	(76%)	433.3	(77%)	461.5	(75%)	453.9	(72%)
Employee costs	176.4	(32%)	179.2	(32%)	173.9	(28%)	178.2	(28%)
Materials and services	203.9	(37%)	207.6	(37%)	224.8	(36%)	222.6	(35%)
Other operating expenditure	35.3	(6%)	46.5	(8%)	62.8	(10%)	53.1	(8%)
Capital expenditure	131.1	(24%)	130.4	(23%)	157.2	(25%)	174.7	(28%)
Total	546.6		563.7		618.6		628.6	

Melbourne City Council's total expenditure increased in real terms between 2018–19 and 2021–22. This reflected increases in capital expenditure, materials and services, and 'other operating expenditure'.

Materials and services was the largest area of expenditure, accounting for 36 per cent of total expenditure between 2018–19 and 2021–22.

Expenditure per person (2021–22 dollars)



In terms of expenditure per person (which adjusts for changes in population), council's spending on all categories increased between 2018–19 and 2021–22.

Did council's capital expenditure pattern change?

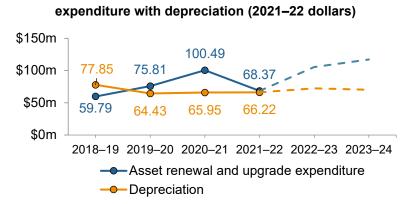
Capital expenditure (2021–22 \$m and % of total capital expenditure)

	20	2018–19		2019–20		2020–21		-22
	\$m		\$m		\$m		\$m	
Renewal	50.9	(39%)	55.0	(42%)	50.2	(32%)	46.9	(27%)
Upgrade	8.9	(7%)	20.8	(16%)	50.3	(32%)	21.5	(12%)
Expansion	24.8	(19%)	14.3	(11%)	11.2	(7%)	4.2	(2%)
New	46.5	(35%)	40.2	(31%)	45.4	(29%)	102.1	(58%)
Total	131.1		130.4		157.2		174.7	

Melbourne City Council's spending on new assets trended upwards in real terms, despite fluctuating between 2018–19 and 2021–22. New assets accounted for the highest share of capital expenditure over this period (39 per cent).

Council's spending on asset upgrades increased in real terms between 2018–19 and 2021–22, while spending on asset renewal and asset expansion declined.

Did council renew assets (such as roads, parks and buildings)?



Council assets: comparing renewal and upgrade

Renewal & upgrade expenditure as a percentage of depreciation								
2018–19	77%							
2019–20	118%							
2020–21	152%							
2021–22	103%							
2022–23	146%	(forecast data)						
2023–24	167%	(forecast data)						

Council's spending on renewing and upgrading assets trended upwards in real terms between 2018–19 and 2020–21, before decreasing in 2021–22. Renewal and upgrade expenditure increased above the amount of depreciation (the decline in value of council's assets caused by age and use) in 2019–20. It was forecast to remain above the amount of depreciation in 2022–23 and 2023–24.



Which service areas did council spend its money on?

Expenditure by function (2021–22 \$m and % of total services expenditure)

·	004	. 40	04	2021–22				
	2018–19		2019-	2019–20		2020–21		-22
	\$m		\$m		\$m		\$m	
Aged and disabled services	7.1	(1%)	9.0	(1%)	6.6	(1%)	6.1	(1%)
Business and economic services	320.6	(46%)	348.9	(48%)	386.6	(50%)	454.0	(55%)
Environment	3.3	(0%)	3.6	(0%)	2.4	(0%)	2.6	(0%)
Family and community services	30.4	(4%)	22.4	(3%)	20.6	(3%)	22.6	(3%)
Governance	103.2	(15%)	118.5	(16%)	134.2	(17%)	131.7	(16%)
Local roads and bridges	77.6	(11%)	69.1	(9%)	59.1	(8%)	58.3	(7%)
Recreation and culture	69.7	(10%)	70.9	(10%)	70.9	(9%)	68.4	(8%)
Traffic and street management	67.7	(10%)	68.9	(9%)	42.6	(6%)	31.5	(4%)
Waste management	16.5	(2%)	18.0	(2%)	48.5	(6%)	50.2	(6%)
Other	0.0	(0%)	0.0	(0%)	0.0	(0%)	0.0	(0%)
Total	696.1		729.3		771.5		825.4	

Which areas experienced the biggest changes from 2018-19 to 2021-22?



Source: Victorian Local Government Grants Commission (unaudited). Council Annual Reports may provide further explanation of these expenditure changes.

Did service quality or community satisfaction change?

and engagement (%)
62 62 61 61

2018-19 2019-20 2020-21 2021-22

Satisfaction with

community consultation

maintained to condition standards (%) 94.7 95.2 94.1 78.9 2018–19 2019–20 2020–21 2021–22

Sealed local roads

Kerbside collection bins missed (per 10,000 3.72 bins)

2.71

1.82

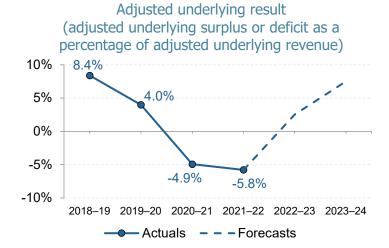
1.57

2018–19 2019–20 2020–21 2021–22

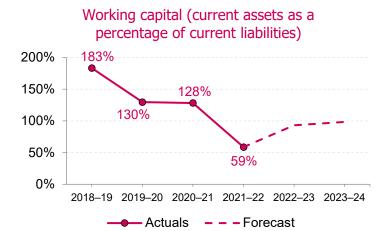




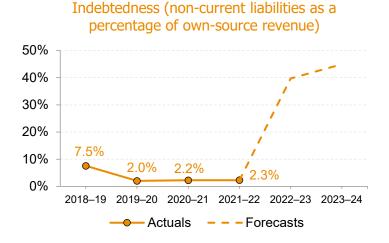
Did council operate sustainably?



Between 2018–19 and 2021–22, Melbourne City Council reported an average adjusted underlying result of 0.4 per cent. An ongoing positive result suggests ongoing revenue can fund the current level of service provision.



Council could meet its current financial obligations with a reported average working capital ratio of 125 per cent between 2018–19 and 2021–22.



Between 2018–19 and 2021–22, council reported an average indebtedness ratio of 3.5 per cent.

The lower the percentage, the greater a council's ability is to repay debt from revenue it controls.

Note: Some of the year-on-year changes in these financial indicators may be due to changes to accounting standards or the impact of coronavirus. See the reader's guide for more information.