



Group: regional city

This fact sheet uses graphs and data to examine this council's revenue, expenditure and financial sustainability over recent years. The information aims to help readers understand the impacts of rate capping. This was introduced in 2016–17 to restrict the amount councils can increase their general rates and municipal charges each financial year.

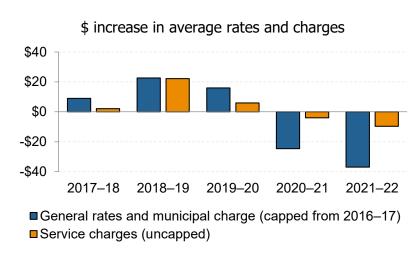
You can compare this council's data against its 'group' by looking at the fact sheet for regional city councils. Further information is available at <a href="http://www.esc.vic.gov.au/outcomes-reports">http://www.esc.vic.gov.au/outcomes-reports</a>. You'll find an interactive version of this fact sheet, a reader's guide to help you understand key terms and information about the sector as a whole.



Key facts	
Population (June 2021):	77,086
Size (km²):	1,426
Length of local roads (km):	1,648
Population per km of roads:	47
Council employees (FTE, 2021–22):	630
Higher cap approved for any year between 2016–17 and 2021–22	No

# **Rates**

# What happened to average rates and charges (2021-22 dollars)?



Year	Average rates and charges	Applicable rate cap
2016–17	\$1,884	2.50%
2017–18	\$1,895	2.00%
2018–19	\$1,940	2.25%
2019–20	\$1,962	2.50%
2020–21	\$1,933	2.00%
2021–22	\$1,887	1.50%





## Did council's average rates comply with the applicable rate caps?

2020–21 (2.00%) 2021–22 (1.50%) 2022–23 (1.75%)

Yes Yes Yes

## How did rates change for different ratepayers?

#### Council's rating strategy 2022-23

Council applies 3 differential rates for different types of property, a municipal charge and recovers the cost of waste services using service charges. The adopted budget contains more information about rate categories and charges.

#### Distribution of rates increases and decreases

The applicable rate cap is applied to council's average rate. So, some individual rates increased by more and some increased by less than the applicable cap (or even decreased).

2020–21	32%	21%	47%
2021–22	37%	7%	55%
2022–23	32%	6%	62%

- % of rates notices decreasing
- % of rates notices increasing by less than the applicable cap
- □ % of rates notices increasing by more than the applicable cap

#### Ratepayers by property class (2021–22 dollars)

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	Residential ratepayers	Commercial ratepayers	Industrial ratepayers	Rural ratepayers
^	90%	4%	3%	2%
	of ratepayers	of ratepayers	of ratepayers	of ratepayers
	in 2021–22	in 2021–22	in 2021–22	in 2021–22
	\$64.3m	\$6.7m	\$11.1m	\$2.7m
\$	(76%) of rates and charges revenue in	(8%) of rates and charges revenue in	(13%) of rates and charges revenue in	(3%) of rates and charges revenue in
Ψ	2021–22	2021–22	2021–22	2021–22
	0.3%	-1.3%	<b>-4.1%</b>	1.2%
$\Box$	average annual	average annual	average annual	average annual
l≣ī	change between	change between	change between	change between
	2018–19 and	2018–19 and	2018–19 and	2018–19 and
	2021–22	2021–22	2021–22	2021–22

**Source:** Victorian Local Government Grants Commission (unaudited data). Includes both capped and uncapped rates and charges. 'Other' category of property class has been omitted.



## Where did council's money come from?

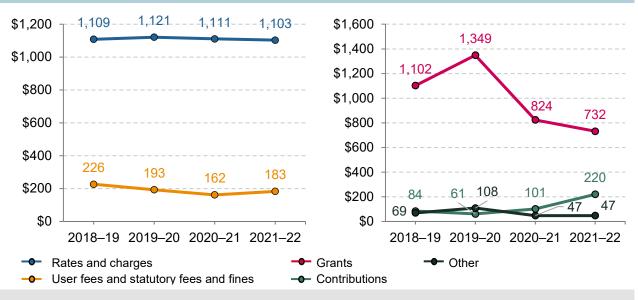
**Revenue** (2021–22 \$m and % of total revenue)

	2018–19		2019–20		2020–21		2021	I <b>–</b> 22
	\$m		\$m		\$m		\$m	
Rates and charges	83.7	(43%)	85.2	(40%)	85.1	(49%)	85.0	(48%)
User fees and statutory fees and fines	17.1	(9%)	14.7	(7%)	12.4	(7%)	14.1	(8%)
Grants	83.2	(43%)	102.6	(48%)	63.1	(37%)	56.4	(32%)
Contributions	6.4	(3%)	4.6	(2%)	7.8	(5%)	17.0	(10%)
Other	5.2	(3%)	8.2	(4%)	3.6	(2%)	3.6	(2%)
Total	195.6		215.3		171.9		176.1	

Latrobe City Council's total revenue fluctuated in real terms between 2018–19 and 2021–22, reflecting changes in revenue from grants.

Rates and charges, and grants were the largest sources of council's revenue, accounting for 85 per cent of total revenue between 2018–19 and 2021–22.

#### Revenue per person (2021–22 dollars)



In terms of revenue per person (which adjusts for changes in population), revenue from rates and charges, user fees and statutory fees and fines, grants and 'other' revenue decreased between 2018–19 and 2021–22. This compares with an upward trend in revenue per person from contributions. There was a spike in grants in 2019-20.

# Expenditure

See the reader's guide for data sources and useful information. Note: The numbers in this fact sheet have been adjusted for inflation and are expressed in 2021–22 dollars.

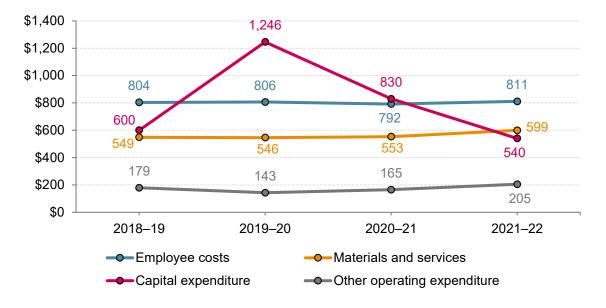
## How much money did council spend?

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	2018–19		2019–20		2020–21		2021–22	
	\$m		\$m		\$m		\$m	
Operating expenditure	115.7	(72%)	113.7	(55%)	115.7	(65%)	124.5	(75%)
Employee costs	60.7	(38%)	61.3	(29%)	60.7	(34%)	62.5	(38%)
Materials and services	41.4	(26%)	41.5	(20%)	42.3	(24%)	46.2	(28%)
Other operating expenditure	13.5	(8%)	10.9	(5%)	12.7	(7%)	15.8	(10%)
Capital expenditure	45.3	(28%)	94.7	(45%)	63.5	(35%)	41.7	(25%)
Total	161.0		208.4		179.2		166.2	

Latrobe City Council's total expenditure fluctuated in real terms between 2018–19 and 2021–22, reflecting changes in capital expenditure and expenditure on materials and services.

Capital expenditure was the largest area of expenditure, accounting for 34 per cent of total expenditure between 2018–19 and 2021–22.

#### Expenditure per person (2021–22 dollars)



In terms of expenditure per person (which adjusts for changes in population), council's capital expenditure decreased between 2018–19 and 2021–22. This compares with an upward trend in expenditure on employee costs, expenditure on materials and services and 'other operating expenditure' per person.



## Did council's capital expenditure pattern change?

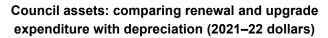
Capital expenditure (2021–22 \$m and % of total capital expenditure)

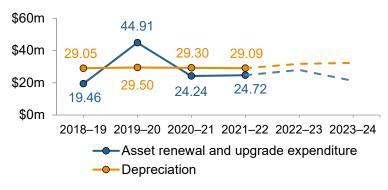
	20	2018–19		2019–20		2020–21		-22
	\$m		\$m		\$m		\$m	
Renewal	16.7	(37%)	22.0	(23%)	20.1	(32%)	22.3	(53%)
Upgrade	2.7	(6%)	22.9	(24%)	4.1	(6%)	2.4	(6%)
Expansion	3.4	(8%)	0.0	(0%)	0.0	(0%)	0.0	(0%)
New	22.5	(50%)	49.8	(53%)	39.3	(62%)	16.9	(41%)
Total	45.3		94.7		63.5		41.7	

Latrobe City Council's spending on new assets trended downwards in real terms, despite fluctuating between 2018–19 and 2021–22. New assets accounted for the highest share of capital expenditure over this period (52 per cent).

Council's spending on asset renewal increased in real terms between 2018–19 and 2021–22, while spending on asset upgrades and asset expansion declined. Spending on asset upgrades peaked in 2019–20.

# Did council renew assets (such as roads, parks and buildings)?





# Renewal & upgrade expenditure as a percentage of depreciation

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2018–19	67%	
2019–20	152%	
2020–21	83%	
2021–22	85%	
2022–23	88%	(forecast data)
2023–24	66%	(forecast data)

Council's spending on renewing and upgrading assets trended downwards in real terms between 2019–20 and 2021–22 after a peak in 2019–20. Renewal and upgrade expenditure increased above the amount of depreciation (the decline in value of council's assets caused by age and use) in 2019–20, before decreasing below 100 per cent of depreciation in 2020–21. It was forecast to remain below the amount of depreciation in 2022–23 and 2023–24.



## Which service areas did council spending its money on?

Expenditure by function (2021–22 \$m and % of total services expenditure)

	2018–19		2019-	2019–20		2020–21		-22
	\$m		\$m		\$m		\$m	
Aged and disabled services	7.2	(5%)	6.8	(5%)	6.8	(5%)	6.6	(5%)
Business and economic services	9.9	(7%)	9.0	(7%)	13.0	(9%)	8.7	(6%)
Environment	4.9	(4%)	5.2	(4%)	5.8	(4%)	9.7	(7%)
Family and community services	17.9	(13%)	19.2	(14%)	17.8	(13%)	19.5	(14%)
Governance	24.2	(18%)	23.5	(17%)	22.5	(16%)	26.5	(18%)
Local roads and bridges	20.8	(15%)	20.9	(15%)	19.7	(14%)	19.0	(13%)
Recreation and culture	29.8	(22%)	29.8	(22%)	28.0	(20%)	29.7	(21%)
Traffic and street management	8.8	(6%)	9.6	(7%)	10.6	(8%)	9.8	(7%)
Waste management	12.4	(9%)	12.9	(9%)	14.7	(11%)	13.8	(10%)
Other	0.0	(0%)	0.0	(0%)	0.0	(0%)	0.0	(0%)
Total	135.9		136.8		138.8		143.3	

## Which areas experienced the biggest changes from 2018–19 to 2021–22?



**Source:** Victorian Local Government Grants Commission (unaudited). Council Annual Reports may provide further explanation of these expenditure changes.

# Did service quality or community satisfaction change?

55 55 55 2018–19 2019–20 2020–21 2021–22

Satisfaction with

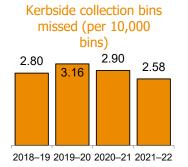
community consultation

and engagement (%)

-4%

maintained to condition standards (%) 100.0 99.7 99.7 99.7 2018–19 2019–20 2020–21 2021–22

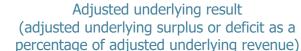
Sealed local roads

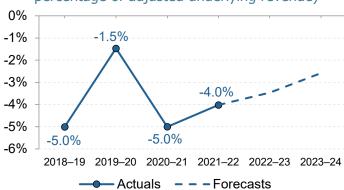






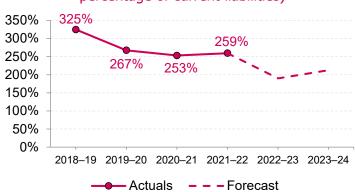
## Did council operate sustainably?





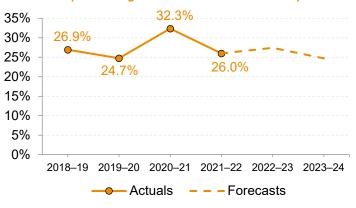
Between 2018–19 and 2021–22, Latrobe City Council reported an average adjusted underlying result of -3.9 per cent. An ongoing negative result suggests that, without an increase in ongoing revenue or the receipt of one-off grants, ongoing revenue may not fund the range and level of services being provided.

# Working capital (current assets as a percentage of current liabilities)



Council could meet its current financial obligations with a reported average working capital ratio of 276 per cent between 2018–19 and 2021–22.

# Indebtedness (non-current liabilities as a percentage of own-source revenue)



Between 2018–19 and 2021–22, council reported an average indebtedness ratio of 27.5 per cent. The lower the percentage, the greater a council's ability is to repay debt from revenue it controls.

**Note:** Some of the year-on-year changes in these financial indicators may be due to changes to accounting standards or the impact of coronavirus. See the reader's guide for more information.