

City of Casey Annual Report 2014-15



Variance Ref	Item	Explanation
9	Employee Costs	Employee costs are below budget due to a number of vacancies experienced in a number of departments across the financial year, which have resulted in savings due to the period required to recruit replacement staff. In addition to this, there were reduced costs for Council's work cover premium and additional costs for maternity leave and administered payments for the Centrelink funded parental leave scheme.
10	Materials and Services	Materials and services are lower than budget due to lower than expected street lighting costs, savings in waste management due to lower tipping volumes and reduced additional bin requirements, and lower levels of expenditure that are recovered from other parties. These reductions were offset by higher than budget family day care provider payments and contributions towards assets that benefit the Casey community which are controlled by other entities.
11	Bad and Doubtful Debts	The higher than budget amount for bad and doubtful debts is due to the adjustments required to account for the settlement of the Stevenson's Road Closed Landfill (SRCL) legal action. Expected recoveries that had been invoiced to the other party in prior years were required to be adjusted, although this was offset by funds held in reserve for this purpose, and other economic benefits that Council had received control of in earlier financial periods.
12	Depreciation and amortisation	Depreciation and amortisation is lower than budget due to the impact of recent revaluations of fixed assets that became known after the 2014/15 budget was developed, as well as the lower than expected capitalisation of depreciable assets during the 2014/15 financial year.
13	Other expenses	The variance for other expenses predominantly relates to the recognition of the cost of increasing the level of the provision that has been calculated for the future works and ongoing management of the SRCL site. The increased provision as at 30 June 2015 is mainly a result of the movement in discount rates to estimate the present value of future costs and the change in Casey share as a result of the settlement of the SRCL legal action.

b) Capital Works

	Current Year Budget 2015	Carry-forwards Budget 2015	Total Budget 2015	Actual 2015	Variance 2015	Ref
	\$'000	\$'000	\$'000	\$'000	\$'000	
Property						
Land	13,293	6,936	20,229	25,121	4,892	1
Land improvements	-	-	-	-	-	
Total Land	13,293	6,936	20,229	25,121	4,892	
Buildings	91	42	133	551	418	
Heritage buildings	-	-	-	-	-	
Building improvements	150	-	150	219	69	
Leasehold improvements	-	-	-	-	-	
Total Buildings	241	42	283	770	487	
Total Property	13,534	6,978	20,512	25,891	5,379	

Notes to the Financial Report

For the Year Ended 30 June 2015

Note 2 Budget comparison continued...

b) Capital Works continued...

	Current Year Budget 2015 \$'000	Carry- forwards Budget 2015 \$'000	Total Budget 2015 \$'000	Actual 2015 \$'000	Variance 2015 \$'000	Ref
Plant and Equipment						
Plant, machinery and equipment	5,032	-	5,032	3,106	(1,926)	2
Fixtures, fittings and furniture	-	-	-	-	-	
Computers and telecommunications	1,976	682	2,658	861	(1,797)	3
Library books		-	-	-	-	-
Total Plant and Equipment	7,008	682	7,690	3,967	(3,723)	
Infrastructure						
Roads	21,793	1,933	23,726	20,832	(2,894)	4
Bridges	70	-	70	81	11	
Footpaths and cycleways	1,186	168	1,354	1,163	(191)	
Drainage	580	100	680	534	(146)	
Recreational, leisure and community facilities	29,484	5,196	34,680	26,766	(7,914)	5
Waste management	40	-	40	-	(40)	
Parks, open space and streetscapes	3,980	892	4,872	3,359	(1,513)	6
Off street car parks	235	106	341	321	(20)	
Other infrastructure	210	-	210	116	(94)	
Total Infrastructure	57,578	8,395	65,973	53,172	(12,801)	
Total Capital Works Expenditure	78,120	16,055	94,175	83,030	(11,145)	
Represented by:						
New asset expenditure	44,920	13,824	58,744	58,134	(610)	
Asset renewal expenditure	19,172	804	19,976	16,943	(3,033)	
Asset expansion expenditure	4,725	738	5,463	1,339	(4,124)	
Asset upgrade expenditure	7,465	623	8,088	4,776	(3,312)	
Minor Capital Works	1,838	66	1,904	1,838	(66)	
Total Capital Works Expenditure	78,120	16,055	94,175	83,030	(11,145)	

The actual expenditure of \$83.030m is the total expenditure on Council's Capital Works Projects in 2014/15.

\$65.83m of this expenditure has been capitalised in Note 22, with the remainder (\$17.2m) not meeting Council's capitalisation requirements, so has been recognised as an expense in Council's comprehensive income statement.

(i) Explanation of material variations - Capital Works

Variance Ref	Item	Explanation
1	Land	Land purchases were higher than budget predominantly due to 2 large land purchase as part of Development Contribution Plans, that were not expected at the time of preparing the 2014/15 Budget, which have been funded from funds held in reserve for this purpose and the receipt of additional developer contributions. Offsetting this, there are some land purchases not completed in the 2014/15 financial year, as they are dependent upon negotiations with the current land owners, development milestones or the finalisation of statutory processes which have been delayed or are still ongoing. Some of these land purchases will now occur in the 2015/16 financial year, whilst some others will occur further into the future.
2	Plant, Equipment and machinery	Purchases of plant and equipment, which primarily relates to the change-over of existing plant and equipment, are less than budget due to delays with delivery of replacement plant that has been ordered, tender delays, procurement savings achieved and an extension of change-over intervals for some vehicles and major plant implemented during the year. Delivery of some of the delayed plant items is now expected early in the 2015/16 financial year.
3	Computers and telecommunications	A number of information technology projects are under budget due to delays with completion of milestones and finalisation of project scopes (due to further investigations being undertaken on required solutions, finalisation of higher level strategies or delays with software releases), compared to the originally anticipated schedule. The projects that are behind schedule are now expected to be completed in the 2015/16 financial year.
4	Roads	Several roads projects are below budget due delays with finalising scopes, receiving external approvals or development industry works that have impacted the commencement of works on some projects. Some projects are also behind schedule due to delays with completing stakeholder consultation. These projects will continue to progress in the 2015/16 financial year. There were also a number of projects that are fully completed that achieved savings compared to the estimated costs allowed for in the budget.
5	Recreation, leisure and community facilities	Several projects are currently under their current financial year budgets due to delays on planned construction schedules, later than expected tender processes, longer than anticipated stakeholder consultation, delays in finalising designs and related documentation and awaiting completion of landscaping works. There has also been some phasing changes required for some multi year projects, with works delayed on some projects, and works completed earlier on other projects. The projects that have experienced delays are continuing and will be completed in future financial years. In addition to the timing issues, some projects have had their agreed scope completed for a lower cost than originally anticipated.
6	Parks, open space and streetscapes	Several projects are below their annual budgets due to longer than expected tender evaluations, and delays with receiving stakeholder feedback and external approvals that have delayed the commencement of works on some projects. Most of these contracts and projects have now commenced, albeit behind their original schedule, and works will continue into the 2015/16 financial year.

City of Casey Annual Report 2013-14



Standard Statement of Financial Performance

For the year ended 30 June 2014

	Budget	Actual	Variance		Ref
	2013/2014				
	\$'000	\$'000	\$'000	%	
Income					
Rates	164,062	163,795	(267)	(0)	
Operating Grants and Contributions	44,156	39,377	(4,779)	(11)	1
Capital Grants and Contributions	63,600	57,095	(6,505)	(10)	2
Interest	6,123	6,231	108	2	
User Charges	16,294	15,548	(746)	(5)	3
Statutory Fees	4,304	4,407	103	2	
Fines	856	867	11	1	
Asset Sales	2,360	2,378	18	1	
Other Income	-	1,156	1,156	100	4
Total Income	301,755	290,854	(10,901)		
Expenses					
Employee Costs	79,963	79,930	33	0	
Materials and Services	52,905	60,105	(7,200)	(14)	5
External Contracts	52,899	47,961	4,938	9	6
Utilities	6,525	6,915	(390)	(6)	7
Borrowing Costs	1,956	1,605	351	18	8
Depreciation	32,700	30,734	1,966	6	9
Carrying Amount of Assets Sold	2,310	1,237	1,073	46	10
Other Expenses	-	1,916	(1,916)	(100)	11
Total Expenses	229,258	230,403	(1,145)		
Net Surplus (deficit) from Operations for the year	72,497	60,451	(12,046)		

Standard Statement of Financial Position

For the year ended 30 June 2014

	Budget	Actual	Variance		Ref
	2013/2014				
	\$'000	\$'000	\$'000	%	
Current Assets					
Cash and Cash Equivalents	66,284	21,505	(44,779)	(68)	12
Financial Assets	86,363	142,463	56,100	65	13
Trade and other Receivables	26,504	32,453	5,949	22	14
Investments - Land held for Sale	734	470	(264)	(36)	15
Other	1,630	712	(918)	(56)	16
Total Current Assets	181,515	197,603	16,088		
Non-Current Assets					
Investments equities	2,904	4,424	1,520	52	17
Property, infrastructure, plant & equipment	2,014,526	2,037,110	22,584	1	18
Other non current receivables	-	35	35	100	
Total Non-Current Assets	2,017,430	2,041,569	24,139		
Total Assets	2,198,945	2,239,172	40,227		
Current Liabilities					
Trade and other payables	10,510	19,280	8,770	83	19
Trusts	6,538	8,394	1,856	28	20
Interest bearing loans and borrowings	1,767	2,072	305	17	21
Provision for Employee Entitlements	16,444	16,983	539	3	22
Provision for Rehabilitation	4,459	3,329	(1,130)	(25)	23
Total Current Liabilities	39,718	50,058	10,340		
Non-Current Liabilities					
Interest bearing loans and borrowings	26,014	25,287	(727)	(3)	21
Provision for Employee Entitlements	2,500	2,113	(387)	(15)	22
Provision for Rehabilitation	45,073	35,946	(9,127)	(20)	23
Total Non-Current Liabilities	73,587	63,346	(10,241)		
Total Liabilities	113,305	113,404	99		
Net Assets	2,085,640	2,125,768	40,128		
Equity					
Accumulated surplus	1,316,259	1,361,233	44,974	3	24
Asset revaluation reserve	646,681	621,020	(25,661)	(4)	25
Other reserves	122,700	143,515	20,815	17	26
Total Equity	2,085,640	2,125,768	40,128		

Standard Statement of Cash Flows

For the year ended 30 June 2014

	Budget	Actual	Variance		
	2013/2014			%	Ref
	\$'000	\$'000	\$'000	%	Ref
Cash flows from Operating Activities					
Receipts					
Rates and Charges	165,662	163,089	(2,573)	(2)	
User charges, fees and fines	22,723	21,958	(765)	(3)	
Contributions and Donations	19,629	23,655	4,026	21	27
Grants - Operating	42,760	38,707	(4,053)	(9)	28
Grants - Capital	3,920	3,713	(207)	(5)	
Interest	5,931	5,743	(188)	(3)	
GST Recoveries	11,442	12,862	1,420	12	29
	272,067	269,727	(2,340)	(1)	
Payments					
Employee costs	(77,363)	(77,872)	(509)	1	
Materials, Contracts and Utilities	(127,105)	(129,652)	(2,547)	2	30
	(204,468)	(207,524)	(3,056)		
Net cash provided by operating activities	67,599	62,203	(5,396)	(8)	
Cash flows from Investing Activities					
Payments for property, infrastructure, plant and equipment	(48,177)	(43,122)	5,055	(10)	31
Investments (In)/From Financial assets	(19,620)	(42,915)	(23,295)	119	32
Proceeds from sale of property, infrastructure, plant & equipment	1,857	2,378	521	28	33
Net cash used in investing activities	(65,940)	(83,659)	(17,719)		
Cash flows from financing activities					
Finance costs	(1,956)	(1,555)	401	(21)	34
Proceeds from borrowings	13,000	13,000	-	-	
Repayment of Super Liability	(11,665)	(11,665)	-	-	
Repayment of borrowings	(1,675)	(2,098)	(423)	25	35
Increase/(Decrease) in Trust Deposits	(281)	1,817	2,098	(747)	36
Net cash provided by (used in) financing activities	(2,577)	(501)	2,076		
Net increase /(decrease) in cash and cash equivalents	(918)	(21,957)	(21,039)		
Cash and cash equivalents at the beginning of the year	67,202	43,462	(23,740)		
Cash and cash equivalents at the end of the year	66,284	21,505	(44,779)		

Budget 2013/2014

Standard Statement of Capital Works

For the quarter ended 30 June 2014

	Budget	Actual	Variance		
	2013/2014			%	Ref
	\$'000	\$'000	\$'000	%	Ref
Capital Works Program - All Projects					
Buildings	19,261	16,775	2,486	13	37
Open Space	13,075	8,282	4,794	37	38
Plant & Equipment	7,523	5,789	1,734	23	39
Recreation Reserves	7,867	7,730	138	2	
Roads & Drainage	19,354	16,683	2,671	14	40
Total Capital Works 2013/14 - All Projects	67,080	55,258	11,823	18	
Types of Capital Works - All Projects					
New Assets	34,174	24,791	9,383	28	
Upgrade	10,082	9,527	555	6	
Expansion	1,290	517	773	60	
Renewal	19,739	18,551	1,189	6	
Minor Capital Works	1,575	1,630	-55	(4)	
Other	220	243	-23	(11)	
Total Capital Works 2013/14 - All Projects	67,080	55,258	11,823	18	
Capital Works Program - Current Year					
Buildings	18,149	15,475	2,674	15	
Open Space	9,217	3,336	5,881	64	
Plant & Equipment	6,573	4,788	1,785	27	
Recreation Reserves	6,940	6,740	200	3	
Roads & Drainage	16,019	14,308	1,711	11	
Total Capital Works 2013/14 - Current Year	56,898	44,647	12,251	22	
Types of Capital Works - Current Year					
New Assets	26,973	17,099	9,874	37	
Upgrade	7,464	6,834	630	8	
Expansion	1,290	516	774	60	
Renewal	19,400	18,353	1,047	5	
Minor Capital Works	1,551	1,604	-53	(3)	
Other	220	243	-23	(11)	
Total Capital Works 2013/14 - Current Year	56,898	44,647	12,251	22	

Budget 2013/2014
Standard Statement of Capital Works (continued)

For the quarter ended 30 June 2014

	Budget	Actual	Variance		
	2013/2014				
	\$'000	\$'000	\$'000	%	Ref
Capital Works Program - Carried Forward					
Buildings	1,112	1,299	-188	(17)	
Open Space	3,859	4,945	-1,087	(28)	
Plant & Equipment	950	1,001	-52	(5)	
Recreation Reserves	927	990	-63	(7)	
Roads & Drainage	3,335	2,374	961	29	
Total Capital Works 2013/14 - Carried Forward	10,182	10,610	-428	-4	
Types of Capital Works - Carried Forward					
New Assets	7,201	7,692	-491	(7)	
Upgrade	2,618	2,693	-75	(3)	
Expansion	-	1	-1	100	
Renewal	339	198	141	42	
Minor Capital Works	24	26	-2	(8)	
Other	-	-	-	-	
Total Capital Works 2013/14 - Carried Forward	10,182	10,610	-428	-4	

Notes to the Standard Statements

Budget 2013-14
Year To Date Variance Report

For the period ending 30 June 2014

Ref	
1	Operating Grants and Contributions The main cause of the current negative variance was the receipt in late June 2013 of half of Council's 2013/14 VGC Grant, which has then been recognised in the 2012/13, rather than 2013/14 financial year (\$7.3m). The overall VGC grant to be received by Council is slightly above the budget amount. There have also been some higher than expected grants received in the Youth and Family Services, Community Care, Children's Services and Sport and Leisure departments due to increased activity in these areas.
2	Capital Grants and Contributions The main cause of the current negative variance is the lower than expected budgeted level of contributed assets from new estates, and the receipt in late June 2013 of half of Council's Local Roads Grant (\$1.077m), which has then been recognised in the 2012/13, rather than 2013/14 financial year. These negative variances are partly offset by higher than expected receipts of Developer Contributions, which can be lumpy based on sub-division development milestones, and the higher than expected receipts of capital grants for Capital Works Projects.
3	User Charges User charges are below budget due to lower than budgeted waste management and legal recoveries for expenditure incurred by Council, as well as lower than budgeted levels of user charges for Children's Services and Community Care activities. This is offset by higher than budgeted levels of fees income in the building, planning, engineering and sport and leisure areas.
4	Other Income The other income variance is due to the result of the Casey Cardinia Library Corporation being positively impacted by the additional contributions made by the member Councils (Casey and Cardinia) to allow the Corporation to fully repay its unfunded Defined Benefits Plan liability to Vision Super, that was incurred as a liability in the 2011/12 financial year.
5	Materials and Services The major contributors to the negative variance are payments to VicRoads of funds that had been collected in the Cranbourne and Hampton Park DCPs in prior years that related to road projects that were the responsibility of VicRoads, and payments to developers for previously completed works. Although not expected at budget time, the funds for these payments were held in reserves. There are also positive variances due to some program delivery and lower levels of expenditure in some areas, which are partially offset by the costs of backfilling vacant staffing roles with agency staff and higher payments to Family Day Care educators (offset by higher grant receipts).
6	External Contracts The positive variance is mainly due to some savings and changes to program delivery in some areas, including Waste Management, Parks and Reserves, Community Safety, Community Care and Roads and Construction.
7	Utilities The negative variance for utilities is mainly due to some higher than budget water supply expenses as a result of the dry summer and the relaxation of some water restrictions which has allowed more watering of recreation reserves.

8	Borrowing Costs This line has a positive variance, as the timing of Council's loan tender was later than expected when the budget was prepared. This has resulted in lower interest expense for the current year, which has been applied to early principal repayment for some of the loan.
9	Depreciation This item was below budget due to a lower than expected increase from the revaluation of buildings and some infrastructure items in the 2012/13 financial year, as well as the later than expected completion of some capital works projects from 2012/13 and 2013/14 that had reduced the level of depreciation for these items in the current financial year.
10	Written Down Value of Assets Disposed Due to plant sales being lower than anticipated, the written down value of assets disposed is also less than budget.
11	Other Expenses This item mainly relates to the disposal and replacement of existing infrastructure assets that have been replaced with newly constructed capital works from Council's Capital Works Program.
12	Current Assets - Cash Assets The lower than budgeted cash assets is due to the mix of investment terms of Council's investments, with investments having a maturity of greater than 3 months now being classified as Financial Assets. Due to current interest rates available, terms greater than 3 months are providing better returns, Council has a higher proportion of term deposits with a duration of 3 months than anticipated when the budget was prepared. The combined total of these two categories is slightly higher than expected due to the lower than anticipated expenditure in the Capital Works Program and higher creditor balances, offset by some higher than expected operating expenses.
13	Current Assets – Financial Assets There is a positive variance in this item, as Council currently has a greater proportion of investments with a maturity of greater than 3 months than expected when preparing the budget, and these are classified as Financial Assets, rather than as Cash Assets. The variance for the combined balance of these two items is discussed in Note 12.
14	Current Assets - Receivables The level of receivables is higher than estimated due to a higher level of outstanding rates than anticipated, some user charges that have been invoiced but not yet fully collected, as well as a higher level of accrued interest on investments.
15	Current Assets – Land Held for Sale The level of land held for sale is lower than anticipated at the time of preparing the 2013/14 budget, as there were some changes identified for this category when finalising the 2012/13 financial statements.
16	Current Assets – Other The variance here is due to there being a lower level of prepayments (where Council has paid for services that will be provided in a future financial period) than was expected when preparing the 2013/14 budget.
17	Non-Current Assets – Investments – Equities This line mainly relates to Council's shareholding in the Casey Cardinia Library Corporation (CCLC). The current balance is higher than expected budget, due to the result of the Casey Cardinia Library Corporation being positively impacted by the additional contributions made by the member Councils (Casey and Cardinia) to allow the Corporation to fully repay its unfunded Defined Benefits Plan liability to Vision Super, that was incurred as a liability in the 2011/12 financial year. This line has also been impacted by the recognition for the first time of Council's share of the net assets of the Narre Warren User Group.

18	Non-Current Assets – Property, Plant & Equipment Property, plant and equipment is higher than budgeted, as the revaluation change for land and building assets as at 30 June 2014 was higher than expected at the time of preparing Council's 13/14 Budget. This variance is also impacted by the progress of the Capital Works Program in 2013/14 being behind budget.
19	Current Liabilities – Trade and other Payables The increase in payables is due to later than expected receipt of invoices for operating and capital works program related expenses, that related to works and services completed in the 2013/14 financial year which were not yet paid at balance date.
20	Current Liabilities – Trusts Higher trust balances mainly reflect increased cash bonds held for subdivisions, which is a result of some large bonds having been received during 2013/14, which have more than offset the decreases resulting from the return of bonds where the conditions of release had been met. There is also an amount held on behalf of the State Government, for Fire Service Property Levy amounts received by Council, which have not yet been paid on to the State Government.
21	Current and Non Current Liabilities – Interest Bearing Liabilities There are minor offsetting variances between the current and non-current portions of interest bearing liabilities, as the timing of Council's 2013/14 loan tender was later than expected when the budget was prepared. However, due to savings with lower interest rates in 2013/14, additional principal has been repaid on Council's borrowings.
22	Current and Non Current Liabilities – Employee Entitlements Employee entitlements in total are slightly higher than the anticipated budget due to the end of year balances in the 2012/13 financial statement being lower than expected when the 2013/14 budget was prepared, offset by lower than expected levels of leave taken by staff in the 2013/14 financial year.
23	Current and Non-Current Liabilities – Other Provisions The provision is lower than budget due to updates at the end of the 2012/13 financial year, as the future requirements for SRCL rehabilitation costs were estimated and re-calculated for the 2012/13 Annual Report. This resulted in a reduction in the current liability, based on estimated costs for 13/14 expenditure on the Stevensons Road Closed Landfill site, and a lower non-current liability due to the operation of slightly lower than expected future costs and higher average discount rates on the calculation of this item. There was also a minor negative impact as a result of the recalculation of the provision at the end of the 2013/14 financial year.
24	Equity - Accumulated Surplus The higher than budget outcome for this item is mainly due to the higher than budget comprehensive income result for the 2012/13 financial year, offset by the lower than budget comprehensive income result for the 2013/14 financial year.
25	Equity – Asset Revaluation Reserve The lower than budgeted balance of the asset revaluation reserve is mainly due to the reserve changes for the 2012/13 financial year being lower than expected, with the revaluation change for land and buildings when they were revalued at 30 June 2013 being lower than expected at the time of preparing Council's 13/14 Budget.
26	Equity – Other Reserves Reserves are higher than expected due to delays with some Capital Works projects that are planned to be funded from reserves, as well as some grants that have been received in advance that have not yet been transferred to operations to meet the related expenditure for those programs. Higher than expected levels of developer contributions had also been received, which are transferred to reserve to fund future infrastructure provision.

27	<p>Cash Flow From Operating Activities – Contributions and Donations</p> <p>The positive variance here was due to higher than expected receipts of Public Open Space and Developer Contributions (refer Note 2), resulting from land development activity.</p>
28	<p>Cash Flow From Operating Activities – Grants Operating</p> <p>This item has a negative variance due to the effect of the payment in late June 2013 of half of the 2013/14 VGC grant (so was lower than expected), although this is partially offset by higher levels of operating grants in a number of Departments (refer Note 1).</p>
29	<p>Cash Flows From Operating Activities – GST Recoveries</p> <p>This line is mainly above budget due to the impact of higher than expected receipts of GST, being the difference between GST collected (on applicable purchases) and paid by Council (on certain income types), which partially relates to the collection of GST owing from purchases late in the 2012/13 financial year. This is also impacted by some GST applicable suppliers lines being above budget.</p>
30	<p>Cash Flows From Operating Activities – Materials, Contracts & Utilities</p> <p>Payments to suppliers is higher than budget due to payments to creditors at the start of the financial year that related to 30 June 2013, as well as payments to Vicroads and some developers that relate to DCP projects and funds collected in prior years that were held in reserves that have been finalised in early 2013/14.</p>
31	<p>Cash Flows From Investing Activities - Payments for Property, Infrastructure Plant & Equip</p> <p>The capital works program was below its expected budget for the current financial year which has resulted in lower than anticipated outflows of cash here, as shown on the standard statement of capital works.</p>
32	<p>Cash Flow From Investing Activities – Investments in/from Financial Assets</p> <p>A sale of land has provided higher proceeds than expected, which is offset by lower than expected levels of sale of plant and equipment as existing Council plant is traded in.</p>
33	<p>Cash Flow From Investing Activities – Proceeds from Sales of Property, Plant and Equipment</p> <p>A sale of land has provided higher proceeds than expected, which is offset by lower than expected levels of sale of plant and equipment as existing Council plant is traded in.</p>
34	<p>Cash Flow From Financing Activities – Finance Costs</p> <p>There is a positive variance in this line due to the tendering for the loan in the 2013/14 budget being finalised slightly later than anticipated in the budget. Due to the time delay and the lower interest rates experienced, there was a permanent saving here, that was applied to additional principal repayments (refer notes 21 and 35).</p>
35	<p>Cash Flow From Financing Activities – Repayment of Borrowings</p> <p>There is a variance for the repayment of interest bearing liabilities, as the savings from lower interest rates on some loans during 2013/14 have been used to increase principal repayments on these loans.</p>
36	<p>Cash Flow From Financing Activities – Trust Deposits</p> <p>There is a positive variance in this line mainly due to higher than expected amounts of bonds and performance securities for sub-divisions and other development works being received by Council. These bonds are returned to the parties when the conditions of release are met. There are also some amounts of Fire Services Property Levy that have been received by Council, that will be paid on to the State Government in the next financial year.</p>

37	<p>Capital Works – Buildings</p> <p>Several projects are under budget due to delays with works commencing on some sites as a result of complex geo-technical conditions and wet weather, later than expected tender processes and stakeholder consultation and delays with finalising the completion of landscaping works. Although there are a number of projects that have been completed under the allocated budget, a number of projects are still being forecast to be completed, with most uncompleted projects being carried over into 2014/15.</p>
38	<p>Capital Works – Open Space</p> <p>The main cause of the current variance is that a number of land purchases are under budget, as they are dependent upon negotiations with the current land owners or the finalisation of statutory processes which have been delayed or are still ongoing. Some of these land purchases will now be delayed to a future year. This was partially offset by some land purchases that were brought forward, that were funded from DCP reserves. There are also some other non land purchase projects that have experienced delays with tendering and contract negotiations, stakeholder consultation and receipt of external approvals. These projects will be carried forward and completed in 2014/15.</p>
39	<p>Capital Works – Plant and Equipment</p> <p>Change-over of existing major and light plant is below budget as less plant has been renewed than originally expected. There had also been delays with delivery of replacement plant that had been ordered, with delivery now expected early next financial year. There are also some information technology projects which are under budget due to delays with completion of milestones compared to the originally anticipated schedule, as well as some projects being delayed as data migration and other change management requirements have been investigated and scoped and required external approvals are obtained. There are also some IT equipment projects that have been completed under budget.</p>
40	<p>Capital Works – Roads and Drainage</p> <p>Several projects are currently under their budgets due to later than expected project commencement, stakeholder consultation delays, invoicing delays for developer completed works and longer than expected tender evaluations. Most uncompleted projects are still being forecast to be completed next financial year, although a number of roads and paths projects have been fully completed within the original budget. Some additional external funding has also been received, which has funded some additional roads related projects.</p>



City of
Casey

Growing

Casey's Economy

Achieving an

Environmentally Excellent

Sustainable

Planning for Casey

Delivering and Maintaining

Casey's Infrastructure

Excellence

Casey's Infrastructure

Advocating

Annual Report
2012-13

Budget 2012/2013
Standard Statement of Capital Works
For the year ended 30 June 2013

	Annual Budget \$'000	Actual \$'000	Variance		Ref
			\$'000	%	
Capital Works Program - All Projects					
Buildings	11,770	10,945	825	7	33
Open Space	20,223	5,447	14,776	73	34
Plant & Equipment	8,417	7,413	1,004	12	35
Recreation Reserves	10,493	10,463	30	0	
Roads & Drainage	23,401	18,176	5,225	22	36
Other	542	-	542	100	37
Total Capital Works 2012/13 - All Projects	74,846	52,445	22,401	30	
Types of Capital Works - All Projects					
New Assets	44,534	25,688	18,846	42	
Upgrade	10,711	9,448	1,263	12	
Expansion	156	151	5	3	
Renewal	17,192	15,510	1,682	10	
Minor Capital Works	1,661	1,648	12	1	
Other	592	-	592	100	
Total Capital Works 2012/13 - All Projects	74,846	52,446	22,400	30	
Capital Works Program - Current Year					
Buildings	10,525	9,695	830	8	
Open Space	12,353	3,226	9,127	74	
Plant & Equipment	7,953	6,994	959	12	
Recreation Reserves	9,143	9,311	(168)	(2)	
Roads & Drainage	17,130	13,508	3,622	21	
Other	542	-	542	100	
Total Capital Works 2012/13 - Current Year	57,646	42,735	14,911	26	
Types of Capital Works					
New Assets	30,020	18,724	11,296	38	
Upgrade	9,096	7,639	1,457	16	
Expansion	-	-	-	-	
Renewal	16,318	14,759	1,559	10	
Minor Capital Works	1,620	1,612	7	1	
Other	592	-	592	100	
Total Capital Works 2012/13 - Current Year	57,646	42,735	14,911	26	
Capital Works Program - Carried Forward					
Buildings	1,245	1,250	(5)	(0)	
Open Space	7,870	2,221	5,649	72	
Plant & Equipment	464	419	45	10	
Recreation Reserves	1,350	1,152	198	15	
Roads & Drainage	6,271	4,668	1,603	26	
Other	-	-	-	-	
Total Capital Works 2012/13 - Carried Forward	17,200	9,710	7,490	43.5	
Types of Capital Works					
New Assets	14,514	6,964	7,550	52	
Upgrade	1,615	1,809	(194)	(12)	
Expansion	156	151	5	3	
Renewal	874	751	123	14	
Minor Capital Works	41	36	5	12	
Other	-	-	-	-	
Total Capital Works 2012/13 - Carried Forward	17,200	9,711	7,489	43.5	

29 Cash Flows From Operating Activities – Employee Costs

Cashflows for employee costs are lower than expected budget for the current financial year due to lower actual expenses due to staff vacancies across the organisation (some of which are offset by higher agency staff costs) and lower workcover premium expenditure.

30 Cash Flows From Operating Activities – Materials, Contracts & Utilities

This line is above budget due to higher than expected payments for agency staff costs to backfill staff vacancies in a number of areas, additional expenditure in some areas which was offset by additional external income or recoveries, higher than usual expensing of items from the capital works program, and an increase in the anticipated level of prepayments.

31 Cash Flows From Investing Activities - Payments for Property, Infrastructure Plant & Equip

The capital works program was below its expected budget for the current financial year which has resulted in lower than anticipated outflows of cash here, as shown on the standard statement of capital works.

32 Cash Flows From Investing Activities – Proceeds of Sale/(Investments) in Financial Assets, Balance of cash and cash equivalents

The variances in these lines are mainly due to the change in accounting classification for investments with a maturity greater than 3 months (\$60m), that are now classified as Financial Assets, rather than Cash. There was also a higher opening balance for overall cash and financial assets than was expected when preparing the 2012/13 budget. In addition to this, there was a greater than expected increase in the overall level of cash and investments with maturities of greater than 3 months during the financial year, primarily due to below budget expenditure in the capital works program.

33 Capital Works – Buildings

Several projects are under budget due to delayed progress from the impacts of complex geo-technical conditions and wet weather, and delays with finalising specifications or receiving stakeholder sign-offs. Although there are also some projects that have been completed under the allocated budget, most projects are still being forecast to be completed, with most uncompleted projects being carried over into 2013/14.

34 Capital Works – Open Space

Several land purchase projects that were expected to be undertaken during 2012/13 have not been completed, as negotiations in some instances have taken longer than expected and progress in some development precincts are not as far advanced as was expected. There were also instances of the purchase of the land being funded by offsets against future developer contributions owed by developers. Although some of these uncompleted land purchases will still occur next financial year, others will be postponed for the current time.

35 Capital Works – Plant and Equipment

There are some plant replacement and Information Technology projects that under budget due to delays with tender evaluation, contract negotiations and completion of milestones compared to the originally anticipated schedule. Most of these projects now have revised milestones or have had tenders awarded which will see a majority of the remaining expenditure occur in the next financial year.

36 Capital Works – Roads & Drainage

Several projects are currently under their budgets due to later than expected project commencement, delays with receipt of external approvals, invoicing delays, longer than expected tender evaluations, as well as some projects costing less than expected. Most uncompleted projects are still being forecast to be completed next financial year.

37 Capital Works – Other

The budgeted expenditure allowed in this category was re-allocated to other asset classes during the year, where the actuals were then incurred.

CITY OF CASEY



2012 ANNUAL REPORT 2011-2012 ANNUAL REPORT 2011-2012 ANNUAL REPORT



City of
Casey

Standard Statement of Capital Works

For the year ended 30 June 2012

	Annual Budget \$'000	Actual \$'000	\$'000	Variance %	Ref
Capital Works Program - All Projects					
Buildings	14,716	14,082	634	4	37
Open Space	21,757	14,779	6,979	32	38
Plant & Equipment	6,900	6,739	161	2	
Recreation Reserves	10,457	9,290	1,166	11	39
Roads & Drainage	26,299	16,117	10,182	39	40
Total Capital Works 2011/12 - All Projects	80,129	61,007	19,122	24	
Types of Capital Works - All Projects					
New Assets	51,072	33,524	17,548	34	
Upgrade	10,433	10,202	231	2	
Expansion	1,731	1,627	103	6	
Renewal	15,160	13,745	1,414	9	
Minor Capital Works	1,733	1,715	18	1	
Other	-	194	(194)	100	
Total Capital Works 2011/12 - All Projects	80,129	61,007	19,122	24	
Capital Works Program - Current Year					
Buildings	8,687	8,418	269	3	
Open Space	18,749	11,917	6,832	36	
Plant & Equipment	6,252	5,923	329	5	
Recreation Reserves	7,451	7,030	421	6	
Roads & Drainage	22,396	13,576	8,820	39	
Total Capital Works 2011/12 - Current Year	63,535	46,864	16,671	26	
Types of Capital Works					
New Assets	42,035	26,583	15,452	37	
Upgrade	5,551	5,692	(141)	(3)	
Expansion	118	162	(44)	(37)	
Renewal	14,266	12,901	1,365	10	
Minor Capital Works	1,565	1,526	39	3	
Other	-	-	-	100	
Total Capital Works 2011/12 - Current Year	63,535	46,864	16,671	26	

Standard Statement of Capital Works

For the year ended 30 June 2012

	Annual Budget \$'000	Actual \$'000	\$'000	Variance %	Ref
Capital Works Program - Carried Forward					
Buildings	6,029	5,664	365	6	
Open Space	3,008	2,862	146	5	
Plant & Equipment	648	817	(168)	(26)	
Recreation Reserves	3,006	2,260	745	25	
Roads & Drainage	3,903	2,541	1,362	35	
Total Capital Works 2011/12 - Carried Forward	16,594	14,144	2,450	14.8	
Types of Capital Works					
New Assets	9,037	6,941	2,097	23	
Upgrade	4,882	4,510	372	8	
Expansion	1,613	1,466	147	9	
Renewal	894	845	49	6	
Minor Capital Works	168	189	(21)	(12)	
Other	-	194	(194)	-	
Total Capital Works 2011/12 - Carried Forward	16,594	14,144	2,450	14.8	

Notes to the Standard Statements

Reference	
34	<p>Cash Flows from Investing Activities – Proceeds from Sales of Property, Plant and Equipment</p> <p>Proceeds from plant sales were lower than budgeted due to a lower than expected changeover of some vehicles and major plant items in the 2011-12 capital works program, which has delayed the sale of the existing plant.</p>
35	<p>Cash Flows from Financing Activities – Repayment of Interest Bearing Liabilities</p> <p>An additional repayment of \$4.32m was made on one of Council's existing loans during the 2011-12 financial year. Refer Note 24 on p.89.</p>
36	<p>Cash Flows from Financing Activities – (Increase)/Decrease in Trust Deposits</p> <p>Refer Note 23 on p.89.</p>
37	<p>Capital Works – Buildings</p> <p>Several projects are under budget due to delayed progress from the impacts of wet weather, longer than expected tender evaluations, and delays with finalising specifications or receiving stakeholder sign-offs. Although there are also some projects that have been completed under the allocated budget, most projects are still being forecast to be completed, with most uncompleted projects being carried over into 2012-13.</p>
38	<p>Capital Works – Open Space</p> <p>Several land purchase projects that were expected to be undertaken during 2011-12 have not been completed. Some of the incomplete projects have been affected by slower than expected private development in some estates, and longer than expected negotiations in some instances. Although there were some additional land purchases made during 2011-12, these were much less than the delayed projects. Most projects are still expected to be completed, with these uncompleted projects being carried over into 2012-13, although some projects will be postponed for the current time.</p>
39	<p>Capital Works – Recreation Reserves</p> <p>Several projects were completed for less than their allocated budget, although there are also some projects that are behind their budgets due to delays from site issues, later project commencement to accommodate site availability requirements and delays due to receipt of additional external funding approvals and longer than expected tender evaluations. Most projects are still being forecast to be completed, with most uncompleted projects being carried over into 2012-13.</p>
40	<p>Capital Works – Roads & Drainage</p> <p>There are a few high value projects which are being arranged and project managed by developers as part of the delivery of precinct structure plan priorities that have been delayed due to site conditions, inclement weather, longer than expected tender preparation and evaluation periods and delays with receiving external approvals. These projects are not directly controlled by Council, although they are managed and partly funded as part of the developer contribution plan for each of the applicable development areas that Council manages. Most of these projects are expected to be completed during 2012-13.</p>

CITY OF CASEY

Annual Report 2010-11



Standard Statement of Capital Works

For the year ended 30 June 2011

	Budget 2010/2011	Actual		Variance	
	\$'000	\$'000	\$'000	%	Ref
Capital Works Program - All Projects					
Buildings	17,796	12,834	4,962	28	39
Open Space	4,848	8,550	(3,702)	(76)	40
Plant & Equipment	6,964	5,914	1,051	15	41
Recreation Reserves	14,840	13,262	1,577	11	42
Roads & Drainage	16,737	14,893	1,844	11	43
Total Capital Works 2010/11 - All Projects	61,185	55,453	5,732	9	
Types of Capital Works - All Projects					
New Assets	32,510	31,017	1,494	5	
Upgrade	10,096	7,884	2,212	22	
Expansion	3,618	2,025	1,594	44	
Renewal	13,354	11,921	1,433	11	
Minor Capital Works	1,606	1,556	51	3	
Total Capital Works 2010/11 - All Projects	61,185	55,453	5,732	9	
Capital Works Program - Current Year					
Buildings	12,405	8,004	4,400	36	
Open Space	2,435	4,062	(1,627)	(67)	
Plant & Equipment	6,019	4,995	1,023	17	
Recreation Reserves	7,334	7,378	(44)	(1)	
Roads & Drainage	14,836	12,985	1,851	13	
Total Capital Works 2010/11 - Current Year	43,027	37,424	5,603	13	
Types of Capital Works					
New Assets	17,945	16,182	1,763	10	
Upgrade	7,993	5,651	2,342	29	
Expansion	2,423	1,303	1,120	46	
Renewal	13,148	11,783	1,365	10	
Minor Capital Works	1,518	1,454	64	4	
Other	-	1,051	(1,051)	100	
Total Capital Works 2010/11 - Current Year	43,027	37,424	5,603	13	

Standard Statement of Capital Works *continued*

For the year ended 30 June 2011

	Budget 2010/2011	Actual		Variance	
	\$'000	\$'000	\$'000	%	Ref
Capital Works Program - Carried Forward					
Buildings	5,392	4,830	562	10	
Open Space	2,414	4,488	(2,075)	(86)	
Plant & Equipment	946	919	27	3	
Recreation Reserves	7,506	5,884	1,622	22	
Roads & Drainage	1,901	1,908	(7)	(0)	
Total Capital Works 2010/11 - Carried Forward	18,158	18,029	129	0.7	
Types of Capital Works					
New Assets	14,566	14,835	(269)	(2)	
Upgrade	2,104	2,233	(130)	(6)	
Expansion	1,195	721	474	40	
Renewal	205	137	68	33	
Minor Capital Works	88	102	(13)	(15)	
Other	-	-	-	-	
Total Capital Works 2010/11 - Carried Forward	18,158	18,029	129	0.7	

Notes to the Standard Statements *continued*

- 34 Cash Flows From Operating Activities - Interest Received**
Interest received is higher than expected, which results from higher than anticipated cash balances in recent months due to earlier than planned receipts of some revenue items, and some payments being made later than originally expected.
- 35 Cash Flows From Operating Activities - Government Receipts**
Government receipts are above budget due to the higher levels of operating and capital grants received, and higher GST refunds due to the higher level of payments to suppliers and for property, plant and equipment made during 2010/11.
- 36 Cash Flows From Investing Activities - Payments for Property Plant & Equip**
Capital works program payments are above the expected budget due to the higher than anticipated level of capital carry-forwards from 2009-10 than was expected at the time of preparing the 2010/11 budget, together with a number of externally funded capital works projects that were able to commence in 2010/11 after the original budget was adopted.
- 37 Cash Flows From Investing Activities - Proceeds from Sales of Property, Plant & Equipment**
Consistent with Note 6, proceeds from sales of Property, Plant and Equipment are higher than expected as plant sales were ahead of budget and receipts from the sale of property were higher than expected.
- 38 Cash Flows From Financing Activities - Increase/(Decrease) in Trust Deposits**
Please Refer to Note 22 above.
- 39 Capital Works Program - Buildings**
Several projects are under budget due to design changes and/or delays, impacts of wet weather, longer than expected tender evaluations, prerequisite events or conditions not being met, scope changes to receipt of additional external funding and delays with receipt of external approvals. Most projects are still being forecast to be completed, with most uncompleted projects being carried over into 2011/12.
- 40 Capital Works Program - Open Space**
The commencement of additional projects which were unbudgeted (although funded from existing reserves for this purpose) make up the majority of the variance for this category. The projects are the Berwick South DCP Landscape Enhancement and a number of land purchases to meet Council's obligations under Developer Contribution Plans.
- 41 Capital Works Program - Plant & Equipment**
There are some Information Technology and Plant Purchase items which have contributed to the variance for plant and equipment projects. Some IT projects have experienced longer than anticipated implementation phases, so will continue into 2011/12, and there have been some delays with some plant purchases which also will now occur in 2011/12.
- 42 Capital Works Program - Recreation Reserves**
Several projects have experienced delays so are under their annual budgets due to site issues, impacts of wet weather and longer than expected tender evaluations. Uncompleted projects are still being forecast to be completed during 2011/12, for which carry-over funds have been allowed.
- 43 Capital Works Program - Roads and Drainage**
Several projects are currently under their YTD budgets due to inclement weather and delays with receipt of external approvals. These projects will be completed in 2011/12 with carry forward funding.

1 REQUEST FOR INFORMATION: HIGHER CAP APPLICATION – CASEY CITY COUNCIL

LOCAL GOVERNMENT PERFORMANCE REPORTING FRAMEWORK (LGPRF) – FINANCIAL INDICATORS

Please complete the tables below. These tables utilise the existing LGPRF financial indicator projections for the next 4 years (or longer if available), and provide updated scenarios based on a) the proposed higher cap, and b) based on the average rate cap of 2.5 per cent. This information will aid in demonstrating the potential impacts to the Council with and without the higher cap.

City of Casey Response – RFI 32 – LGPRF Tables

Scenario – Original – Council’s draft 2016-20 SRP (Baseline)

- Casey draft SRP Rate Increases
- All CWP Projects included
- Reliant on possible future year Rate Cap Variations being successful

Council’s financial position *with* the proposed higher cap (All years) (including assumptions used)

LGPRF indicator	Forecast				
	2014-15 (Actual)	2015-16 (Forecast actual)	2016-17 (Cap Year)	2017-18	2018-19
Operating position					
Adjusted underlying result (%) (measure 54)	19.57	17.96	12.27	11.22	11.38
Liquidity					
Working capital ratio (measure 55)	417.56	365.94	380.46	382.36	404.18
Unrestricted cash ratio (%) (measure 56)	269.65	259.54	283.96	292.58	312.73
Obligations					
Loans and borrowings (%) (measure 57)	14.24	6.12	43.17	43.28	39.50
Loans and borrowing repayments (%) (measure 58)	2.06	7.58	2.04	3.87	4.37
Indebtedness (%) (measure 59)	30.89	19.44	44.15	43.66	40.67
Asset renewal (%) (measure 60)	58.95	79.67	90.96	83.59	83.45

City of Casey Response – RFI 32 – LGPRF Tables

Scenario – 1A – Rate Cap in Year 1, then Casey SRP. No Projects

- Rate cap of 2.5% in year 1, then Casey SRP rate increases – Years 2 to 5.
- Casey Scenario, in response, ESC directed scenario (1B).
- CWP Projects removed (\$8.8m)

Council's financial position *without* the proposed higher cap (including assumptions used)

LGPRF indicator	2014-15 (Actual)	2015-16 (Forecast actual)	2016-17 (Cap Year)	Forecast	
				2017-18	2018-19
Operating position					
Adjusted underlying result (%) (measure 54)	19.57	17.96	11.79	10.72	10.91
Liquidity					
Working capital ratio (measure 55)	417.56	365.94	380.16	382.60	404.55
Unrestricted cash ratio (%) (measure 56)	269.65	259.54	283.69	292.88	313.15
Obligations					
Loans and borrowings (%) (measure 57)	14.24	6.12	43.52	43.63	39.82
Loans and borrowing repayments (%) (measure 58)	2.06	7.58	2.06	3.90	4.41
Indebtedness (%) (measure 59)	30.89	19.44	44.39	43.90	40.90
Asset renewal (%) (measure 60)	58.95	79.67	90.96	83.59	83.56

City of Casey Response – RFI 32 – LGPRF Tables

Scenario – 1B – Rate Cap in all years. No Projects

- Rate cap of 2.5% in years 1 to 5.
- ESC directed scenario.
- CWP Projects removed (\$38.1m)

Council’s financial position *without* the proposed higher cap (including assumptions used)

LGPRF indicator	2014-15 (Actual)	2015-16 (Forecast actual)	2016-17 (Cap Year)	Forecast	
				2017-18	2018-19
Operating position					
Adjusted underlying result (%) (measure 54)	19.57	17.96	11.79	9.75	9.30
Liquidity					
Working capital ratio (measure 55)	417.56	365.94	380.16	383.74	406.93
Unrestricted cash ratio (%) (measure 56)	269.65	259.54	283.69	294.02	315.56
Obligations					
Loans and borrowings (%) (measure 57)	14.24	6.12	43.52	44.31	40.86
Loans and borrowing repayments (%) (measure 58)	2.06	7.58	3.96	4.52	4.28
Indebtedness (%) (measure 59)	30.89	19.44	44.38	41.66	39.15
Asset renewal (%) (measure 60)	58.95	79.67	83.59	83.68	84.98

City of Casey Response – RFI 32 – LGPRF Tables

Scenario – 2A – Rate Cap in Year 1, then Casey SRP. Projects unchanged.

- Rate cap of 2.5% in year 1, then Casey SRP rate increases – Years 2 to 5.
- Casey Scenario, in response, ESC directed scenario (2B).
- CWP Projects are not removed
- Council would not prepare its budget on this basis, as it is not fully funded. Which affects other operating lines.

Council’s financial position *without* the proposed higher cap (including assumptions used)

LGPRF indicator	2014-15 (Actual)	2015-16 (Forecast actual)	2016-17 (Cap Year)	Forecast	
				2017-18	2018-19
Operating position					
Adjusted underlying result (%) (measure 54)	19.57	17.96	11.79	10.70	10.85
Liquidity					
Working capital ratio (measure 55)	417.56	365.94	377.88	377.12	395.98
Unrestricted cash ratio (%) (measure 56)	269.65	259.54	281.41	287.38	304.58
Obligations					
Loans and borrowings (%) (measure 57)	14.24	6.12	43.52	43.62	39.82
Loans and borrowing repayments (%) (measure 58)	2.06	7.58	2.06	3.90	4.41
Indebtedness (%) (measure 59)	30.89	19.44	44.39	43.91	40.92
Asset renewal (%) (measure 60)	58.95	79.67	90.96	83.59	83.45

City of Casey Response – RFI 32 – LGPRF Tables

Scenario – 2B – Rate Cap all Years. Projects unchanged.

- Rate cap of 2.5% in all years.
- ESC directed scenario.
- CWP Projects are not removed
- Council would not prepare its budget on this basis, as it is not fully funded.

Council's financial position *without* the proposed higher cap (including assumptions used)

LGPRF indicator	2014-15 (Actual)	2015-16 (Forecast actual)	2016-17 (Cap Year)	Forecast	
				2017-18	2018-19
Operating position					
Adjusted underlying result (%) (measure 54)	19.57	17.96	11.79	9.74	9.17
Liquidity					
Working capital ratio (measure 55)	417.56	365.94	377.88	372.04	381.75
Unrestricted cash ratio (%) (measure 56)	269.65	259.54	281.41	282.31	290.41
Obligations					
Loans and borrowings (%) (measure 57)	14.24	6.12	43.52	44.31	40.86
Loans and borrowing repayments (%) (measure 58)	2.06	7.58	2.06	3.96	4.52
Indebtedness (%) (measure 59)	30.89	19.44	44.39	44.39	41.69
Asset renewal (%) (measure 60)	58.95	79.67	90.96	83.59	83.45

City of Casey Response – RFI 32 – LGPRF Tables

Scenario – 3 – Use of Borrowings to fund “gap”.

- Rate cap of 2.5% in all years.
- Loan Repayments are not funded.
- ESC directed scenario.
- Council would not prepare its budget on this basis, as it is not fully funded.

Council’s financial position *without* the proposed higher cap (including assumptions used)

LGPRF indicator	2014-15 (Actual)	2015-16 (Forecast actual)	2016-17 (Cap Year)	Forecast	
				2017-18	2018-19
Operating position					
Adjusted underlying result (%) (measure 54)	19.57	17.96	11.75	9.63	8.97
Liquidity					
Working capital ratio (measure 55)	417.56	365.94	376.81	374.07	387.47
Unrestricted cash ratio (%) (measure 56)	269.65	259.54	281.17	285.88	298.83
Obligations					
Loans and borrowings (%) (measure 57)	14.24	6.12	44.26	47.12	46.49
Loans and borrowing repayments (%) (measure 58)	2.06	7.58	2.17	4.40	5.39
Indebtedness (%) (measure 59)	30.89	19.44	44.71	45.96	44.96
Asset renewal (%) (measure 60)	58.95	79.67	90.96	83.59	83.45

City of Casey Response – RFI 32 – LGPRF Tables

Scenario – 4A - Higher Cap in Year 1, then Rate Cap of 2.5%. Projects reduced

- Higher Cap in year 1, Rate Cap for Years 2 to 5
- CWP projects reduced (\$29.5m).
- ESC directed scenario.
- This scenario is inconsistent with Casey's draft 16-20 SRP

Council's financial position *with* the proposed higher cap (Year 1) (including assumptions used)

LGPRF indicator	Forecast				
	2014-15 (Actual)	2015-16 (Forecast actual)	2016-17 (Cap Year)	2017-18	2018-19
Operating position					
Adjusted underlying result (%) (measure 54)	19.57	17.96	12.27	10.25	9.77
Liquidity					
Working capital ratio (measure 55)	417.56	365.94	380.46	383.50	405.93
Unrestricted cash ratio (%) (measure 56)	269.65	259.54	283.96	293.74	314.51
Obligations					
Loans and borrowings (%) (measure 57)	14.24	6.12	43.17	43.96	40.54
Loans and borrowing repayments (%) (measure 58)	2.06	7.58	2.04	3.93	4.49
Indebtedness (%) (measure 59)	30.89	19.44	44.15	44.13	41.43
Asset renewal (%) (measure 60)	58.95	79.67	90.96	83.59	83.58

City of Casey Response – RFI 32 – LGPRF Tables

Scenario – 4B - Higher Cap in Year 1, then Rate Cap of 2.5%. Projects unchanged

- Higher Cap in year 1, Rate Cap for Years 2 to 5
- CWP projects unchanged.
- ESC directed scenario.
- This scenario is not supported by Casey, as its Budget would not be balanced

Council's financial position *with* the proposed higher cap (Year 1) (including assumptions used)

LGPRF indicator	2014-15 (Actual)	2015-16 (Forecast actual)	2016-17 (Cap Year)	Forecast	
				2017-18	2018-19
Operating position					
Adjusted underlying result (%) (measure 54)	19.57	17.96	12.27	10.25	9.71
Liquidity					
Working capital ratio (measure 55)	417.56	365.94	380.46	377.23	389.82
Unrestricted cash ratio (%) (measure 56)	269.65	259.54	283.96	287.47	298.43
Obligations					
Loans and borrowings (%) (measure 57)	14.24	6.12	43.17	43.96	40.54
Loans and borrowing repayments (%) (measure 58)	2.06	7.58	2.04	3.93	4.49
Indebtedness (%) (measure 59)	30.89	19.44	44.15	44.13	41.44
Asset renewal (%) (measure 60)	58.95	79.67	90.96	83.59	83.45

City of Casey 2016/17 Rate Cap Variation Application Attach 32b – SRP Scenario 4a

12 April 2016

Background

As part of a Request for Further Information (RFI) that was sent through to Casey by the ESC Assessment Team, Casey was requested to prepare some alternate versions of its SRP or LTFP, incorporating some parameters that were advised by the ESC.

Casey sought further clarity on certain aspects of these requests on April 7, which the ESC responded to on 8 April. The ESC clarified the rate rise that were sought to be used for the different scenarios, as well as confirming that use of the modelling for the SRP period could be provided at this stage.

Included here is the revised financial statements for the SRP that results from the use of the parameters advised by the ESC, as well as the impacts on financial assets and working capital. Further information on the impact on forecast LGPRF measures is contained in Attachment 22.

Summary of Scenario – Scenario 4a – Response to RFI #32 – LGPRF Tables

- Higher Cap in Year 1, Rate Cap to be applied in later year– (2.5% each year)
- Affected projects to be removed from Capital Works (\$29m)

Summary of Key Changes – from “baseline” (Casey’s Draft 2016-20 SRP)

	2016/17	2017/18	2018/19	2019/20	2020/21
Summary of Changes - from Casey's Draft 2016-20 SRP	Higher Cap in Year 1, then Rate Cap - ESC Request/Direction				
	CWP Projects Reduced				
Reduced General Rates Revenue	0.000	-3302.000	-5882.000	-8724.000	-11828.000
Reduced Capital Expend - Rates	0.000	-3302.000	-5867.000	-8653.000	-11658.000
Reduced Operating Costs - CWP Related			-31.000	-103.000	-220.000
Reduced Depreciation - CWP Related			-61.000	-137.000	-207.000
Change to Financial Assets					
Change to Interest on Rates			-16.000	-32.000	-50.000
Change to Interest on Investments					
Baseline Rates Statement Result	0.036	13.778	16.026	-7.482	-13.003
Revised Rates Statement Result	0.036	13.778	16.026	-7.482	-13.003
Change to Rates Result (Annual)	0.000	0.000	0.000	0.000	0.000
Change to Rates Result (Cumulative)	0.000	0.000	0.000	0.000	0.000
Change to Op Result	0.000	-3302.000	-5806.000	-8516.000	-11451.000
Change to Fixed Assets	0.000	-3302.000	-5806.000	-8516.000	-11451.000

Scenario 4a - Higher Cap in Year 1, Rate Cap of 2.5%- Years 2 to 5, CWP projects excluded
ESC directed scenario. This scenario is inconsistent with Casey's draft 16-20 SRP

City of Casey

Draft Budgeted Comprehensive Income Statement

For the years ending 30 June 2017 to 2020

	2016/2017 Budget \$'000	2017/2018 Budget \$'000	2018/2019 Budget \$'000	2019/2020 Budget \$'000	2020/2021 Budget \$'000
Incomes					
Rates & Charges	201,625	212,526	223,271	235,578	247,311
Statutory Fees and fines	7,305	7,190	7,549	7,927	8,823
User Charges	17,527	18,403	19,323	20,289	21,304
Contributions - Cash	15,660	17,046	18,994	17,519	18,044
Contributions - Non Monetary	40,000	40,000	40,000	40,000	40,000
Grants - Operating (recurrent)	51,028	53,208	55,492	57,881	60,379
Grants - Operating (non-recurrent)	627	646	665	685	706
Grants - Capital (recurrent)	2,180	2,240	2,300	2,360	2,420
Grants - Capital (non recurrent)	7,499	5,060	-	-	-
Interest	6,604	6,808	7,426	8,070	8,302
Net Gain/(Loss) on Disposal of Property, Infrastructure Plant & Equipment	50	50	50	50	50
Total Income	350,104	363,177	375,070	390,359	407,338
Expenses					
Employee Costs	102,047	109,330	116,664	123,955	131,702
Materials and Consumables	62,946	65,927	69,195	72,209	74,970
External Contracts	58,873	62,123	65,423	69,207	73,522
Utilities	7,070	7,476	7,850	8,242	8,654
Borrowing Costs	2,788	6,419	7,107	6,913	6,707
Depreciation	33,200	35,600	37,639	38,463	39,293
Other Expenditure	-	-	-	-	-
Total Expenses	266,925	286,876	303,878	318,988	334,848
Surplus /(deficit)	83,180	76,301	71,193	71,370	72,491
Other Comprehensive Income					
Items that will not be classified to surplus or Deficit					
Share of other Comprehensive income of associates and joint ventures accounted for by equity method	-	(85)	(90)	(97)	(100)
Total comprehensive result	83,180	76,216	71,103	71,273	72,391
Baseline - Casey Draft 16-20 SRP	83,180	79,518	76,909	79,789	83,842
Movement in this Scenario	-	(3,302)	(5,806)	(8,516)	(11,451)
Cumulative Movement in this Scenario	-	(3,302)	(9,108)	(17,624)	(29,075)

City of Casey
Draft Budgeted Balance Sheet
for the years ending 30 June 2017 to 2020

	2016/2017 Budget \$'000	2017/2018 Budget \$'000	2018/2019 Budget \$'000	2019/2020 Budget \$'000	2020/2021 Budget \$'000
Current Assets					
Cash Assets	24,304	14,618	15,120	17,353	18,948
Financial assets	183,602	200,602	214,602	224,602	237,602
Receivables	25,512	27,007	27,917	28,986	33,761
Other	3,482	3,656	3,838	4,030	4,232
Total Current Assets	236,899	245,883	261,477	274,971	294,542
Non Current Assets					
Financial Assets	-	-	-	-	-
Investments -Equities	4,436	4,351	4,261	4,164	4,064
Property Plant & Equipments	2,412,877	2,488,157	2,591,595	2,649,290	2,701,485
Total Non-Current Assets	2,417,313	2,492,509	2,595,855	2,653,454	2,705,549
Total Assets	2,654,213	2,738,391	2,857,333	2,928,425	3,000,091
Current Liabilities					
Payables	26,849	26,902	26,749	26,694	26,489
Trusts	8,240	7,975	6,953	7,320	6,967
Interest - bearing Liabilities	1,927	2,907	3,086	3,276	3,318
Provisions	25,251	26,331	27,627	28,923	30,789
Total Current Liabilities	62,267	64,115	64,415	66,212	67,564
Non Current Liabilities					
Payables	-	-	-	-	-
Interest - bearing Liabilities	85,120	90,513	87,427	84,151	80,833
Provisions	43,224	43,944	44,808	46,104	47,348
Total Non-Current Liabilities	128,344	134,457	132,235	130,255	128,181
Total Liabilities	190,610	198,572	196,649	196,467	195,745
Net Assets	2,463,602	2,539,820	2,660,683	2,731,958	2,804,346
Equity					
Accumulated Surplus	1,615,299	1,683,712	1,743,583	1,801,306	1,857,670
Asset Revaluation Reserve	670,454	670,454	720,217	720,217	720,217
Other Reserves	177,849	185,654	196,885	210,434	226,460
Total Equity	2,463,602	2,539,820	2,660,683	2,731,958	2,804,346
Cash/Financial Assets - Baseline	207,906	215,467	230,457	242,921	257,579
Movement in this Scenario	(0)	(248)	(735)	(967)	(1,030)
Property, Plant and Equipment - Baseline	2,412,877	2,491,459	2,600,469	2,666,680	2,730,496
Movement in this Scenario	-	(3,302)	(8,874)	(17,390)	(29,011)
Borrowings - Baseline	87,047	93,420	90,513	87,427	84,151
Movement in this Scenario	(0)	-	(0)	0	-

City of Casey
Draft Budgeted Statement of Cash Flows
For the years ending 30th June 2017 to 2020

	2016/2017 Budget	2017/2018 Budget	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Rates and Charges	201,259	211,778	222,485	234,749	246,440
Statutory Fees and Fines	7,201	6,935	7,427	7,653	8,656
User Fees	18,861	19,625	20,594	21,630	22,711
Contributions and Donations	15,660	17,046	18,994	17,519	18,044
Grants - Operating	51,655	54,760	57,090	59,566	58,323
Grants - Capital	10,136	7,300	2,300	2,360	2,420
Interest Received	7,042	6,243	7,372	8,016	8,282
GST Recoveries	23,364	17,943	16,342	17,399	17,515
Employee costs	(99,647)	(108,276)	(115,345)	(122,305)	(129,641)
Material and Services	(153,248)	(154,899)	(160,458)	(168,614)	(176,382)
Net cash provided by operating activities	82,284	78,455	76,803	77,972	76,369
Cash flows from investing activities					
Payments for Property, Plant, Equipment and Infrastructure	(132,701)	(73,934)	(52,455)	(57,334)	(52,641)
Investments in Financial assets	(22,000)	(17,000)	(14,000)	(10,000)	(13,000)
Proceeds from Sales of Property, Plant and Equipment	3,173	3,104	1,192	1,226	1,203
Net Movements in Trust Deposits	(281)	(264)	(1,023)	367	(353)
Net cash (used in) investing activities	(151,809)	(88,095)	(66,286)	(65,741)	(64,791)
Cash flow from financing activities					
Interest Paid	(548)	(6,419)	(7,107)	(6,913)	(6,707)
Proceeds from Interest bearing Liabilities	76,700	8,300	-	-	-
Repayment of Interest bearing Liabilities	(1,325)	(1,927)	(2,907)	(3,086)	(3,276)
Payment of Super Liability	-	-	-	-	-
Net cash (used in) /provided by financing activities	74,827	(47)	(10,014)	(9,999)	(9,983)
Net increase (decrease) in cash and Cash equivalents	5,302	(9,687)	503	2,232	1,595
Cash and cash equivalents at the beginning of the financial year	19,003	24,304	14,618	15,120	17,353
Cash and cash equivalents at end of the financial year	24,304	14,618	15,120	17,353	18,948

Analysis of Casey Working Capital / Financial Assets Positions - allowing for cash backed commitments/liabilities

Scenario 4a - Higher Cap in Year 1, Rate Cap of 2.5% - Years 2 to 5, CWP projects excluded
 ESC directed scenario. This scenario is inconsistent with Casey's draft 16-20 SRP

	2016/2017 Budget \$'000	2017/2018 Budget \$'000	2018/2019 Budget \$'000	2019/2020 Budget \$'000	2020/2021 Budget \$'000
Cash	24,304	14,618	15,120	17,353	18,948
Financial Assets	183,602	200,602	214,602	224,602	237,602
	207,906	215,219	229,722	241,954	256,549
Deduct Cash Based "Liabilities"					
Payables	26,849	26,902	26,749	26,694	26,489
Trusts	8,240	7,975	6,953	7,320	6,967
Employee Provisions - Current	21,449	22,529	23,825	25,121	26,987
Employee Provisions - Non Current	4,221	4,941	5,805	7,101	8,345
Current Loan repayments	1,927	2,907	3,086	3,276	3,318
General Reserves	177,849	185,654	196,885	210,434	226,460
	240,534	250,908	263,302	279,946	298,566
Add back other Working Capital					
Receivables	25,512	27,007	27,917	28,986	33,761
Prepayments (Other)	3,482	3,656	3,838	4,030	4,232
	28,994	30,662	31,755	33,016	37,993
Adjusted Working Capital Position	-3,635	-5,026	-1,824	-4,975	-4,025
Adjusted Working Capital Position (Draft Casey 16-20 SRP) (Baseline Position)	-3,635	-5,026	-1,524	-4,675	-3,895
Change from "Base line" Adjusted Working Capital Position	0	0	-300	-300	-130
Non Cash Adjustments to Liabilities					
Current Provisions Adjustment (Non Cash)	3,802	3,802	3,802	3,802	3,802
Non -Current Provisions Adjustment	39,003	39,003	39,003	39,003	39,003

Contact City of Casey

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 Narre Warren VIC 3805

Customer Service Centres

Cranbourne
 Cranbourne Park Shopping Centre

Narre Warren
 Magid Drive

Narre Warren South
 Amberly Park Shopping Centre

City of Casey 2016/17 Rate Cap Variation Application Attach 32c – SRP Scenario 4b

12 April 2016

Background

As part of a Request for Further Information (RFI) that was sent through to Casey by the ESC Assessment Team, Casey was requested to prepare some alternate versions of its SRP or LTFP, incorporating some parameters that were advised by the ESC.

Casey sought further clarity on certain aspects of these requests on April 7, which the ESC responded to on 8 April. The ESC clarified the rate rise that were sought to be used for the different scenarios, as well as confirming that use of the modelling for the SRP period could be provided at this stage.

Included here is the revised financial statements for the SRP that results from the use of the parameters advised by the ESC, as well as the impacts on financial assets and working capital. Further information on the impact on forecast LGPRF measures is contained in Attachment 22.

Summary of Scenario – Scenario 4b – Response to RFI #32 – LGPRF Tables

- Higher Cap in Year 1, Rate Cap to be applied in later year– (2.5% each year)
- All projects in Capital Works still delivered. Budget does not balance in this scenario.

Summary of Key Changes – from “baseline” (Casey’s Draft 2016-20 SRP)

	2016/17	2017/18	2018/19	2019/20	2020/21
Summary of Changes - from Casey's Draft 2016-20 SRP	Higher Year 1, then Rate Cap in Years 2 to 5 - ESC Direction				
	LGPRF Tables, Projects Still				
Reduced General Rates Revenue	0.000	-3302.000	-5882.000	-8724.000	-11828.000
Reduced Capital Expend - Rates	0.000	0.000	0.000	0.000	0.000
Reduced Operating Costs - CWP Related					
Reduced Depreciation - CWP Related					
Change to Financial Assets		-3302.000	-9320.000	-18301.000	-30514.000
Change to Interest on Rates			-16.000	-32.000	-50.000
Change to Interest on Investments			-120.000	-225.000	-335.000
Baseline Rates Statement Result	0.036	13.778	16.026	-7.482	-13.003
Revised Rates Statement Result	0.036	-3288.222	-6001.974	-8988.482	-12226.003
Change to Rates Result (Annual)	0.000	-3302.000	-6018.000	-8981.000	-12213.000
Change to Rates Result (Cumulative)	0.000	-3302.000	-9320.000	-18301.000	-30514.000
Change to Op Result	0.000	-3302.000	-6018.000	-8981.000	-12213.000
Change to Fixed Assets	0.000	0.000	0.000	0.000	0.000

Scenario 4b - Higher Cap in Year 1, Rate Cap of 2.5% - Years 2 to 5, CWP projects still included
 SC directed scenario. This scenario is not supported by Casey, as its Budget would not be balanced

City of Casey
Draft Budgeted Comprehensive Income Statement
For the years ending 30 June 2017 to 2020

	2016/2017 Budget \$'000	2017/2018 Budget \$'000	2018/2019 Budget \$'000	2019/2020 Budget \$'000	2020/2021 Budget \$'000
Incomes					
Rates & Charges	201,625	212,526	223,271	235,578	247,311
Statutory Fees and fines	7,305	7,190	7,549	7,927	8,823
User Charges	17,527	18,403	19,323	20,289	21,304
Contributions - Cash	15,660	17,046	18,994	17,519	18,044
Contributions - Non Monetary	40,000	40,000	40,000	40,000	40,000
Grants - Operating (recurrent)	51,028	53,208	55,492	57,881	60,379
Grants - Operating (non-recurrent)	627	646	665	685	706
Grants - Capital (recurrent)	2,180	2,240	2,300	2,360	2,420
Grants - Capital (non recurrent)	7,499	5,060	-	-	-
Interest	6,604	6,808	7,306	7,845	7,967
Net Gain/(Loss) on Disposal of Property, Infrastructure Plant & Equipment	50	50	50	50	50
Total Income	350,104	363,177	374,950	390,134	407,003
Expenses					
Employee Costs	102,047	109,330	116,664	123,955	131,702
Materials and Consumables	62,946	65,927	69,226	72,312	75,190
External Contracts	58,873	62,123	65,423	69,207	73,522
Utilities	7,070	7,476	7,850	8,242	8,654
Borrowing Costs	2,788	6,419	7,107	6,913	6,707
Depreciation	33,200	35,600	37,700	38,600	39,500
Other Expenditure	-	-	-	-	-
Total Expenses	266,925	286,876	303,970	319,228	335,275
Surplus /(deficit)	83,180	76,301	70,981	70,905	71,729
Other Comprehensive Income					
Items that will not be classified to surplus or Deficit					
Share of other Comprehensive income of associates and joint ventures accounted for by equity method	-	(85)	(90)	(97)	(100)
Total comprehensive result	83,180	76,216	70,891	70,808	71,629
Baseline - Casey Draft 16-20 SRP	83,180	79,518	76,909	79,789	83,842
Movement in this Scenario	-	(3,302)	(6,018)	(8,981)	(12,213)
Cumulative Movement in this Scenario	-	(3,302)	(9,320)	(18,301)	(30,514)

City of Casey
Draft Budgeted Balance Sheet
for the years ending 30 June 2017 to 2020

	2016/2017 Budget \$'000	2017/2018 Budget \$'000	2018/2019 Budget \$'000	2019/2020 Budget \$'000	2020/2021 Budget \$'000
Current Assets					
Cash Assets	24,304	11,574	6,578	103	(10,400)
Financial assets	183,602	200,602	214,602	224,602	237,602
Receivables	25,512	27,007	27,907	28,967	33,733
Other	3,482	3,656	3,838	4,030	4,232
Total Current Assets	236,899	242,839	252,925	257,702	265,166
Non Current Assets					
Financial Assets	-	-	-	-	-
Investments -Equities	4,436	4,351	4,261	4,164	4,064
Property Plant & Equipments	2,412,877	2,491,459	2,600,469	2,666,680	2,730,496
Total Non-Current Assets	2,417,313	2,495,811	2,604,729	2,670,844	2,734,560
Total Assets	2,654,213	2,738,650	2,857,655	2,928,546	2,999,726
Current Liabilities					
Payables	26,849	26,929	26,798	26,775	26,608
Trusts	8,240	8,207	7,371	7,970	7,856
Interest - bearing Liabilities	1,927	2,907	3,086	3,276	3,318
Provisions	25,251	26,331	27,627	28,923	30,789
Total Current Liabilities	62,267	64,374	64,882	66,945	68,572
Non Current Liabilities					
Payables	-	-	-	-	-
Interest - bearing Liabilities	85,120	90,513	87,427	84,151	80,833
Provisions	43,224	43,944	44,808	46,104	47,348
Total Non-Current Liabilities	128,344	134,457	132,235	130,255	128,181
Total Liabilities	190,610	198,831	197,117	197,199	196,753
Net Assets	2,463,602	2,539,820	2,660,538	2,731,347	2,802,973
Equity					
Accumulated Surplus	1,615,299	1,683,712	1,743,371	1,800,629	1,856,231
Asset Revaluation Reserve	670,454	670,454	720,283	720,283	720,283
Other Reserves	177,849	185,654	196,885	210,434	226,460
Total Equity	2,463,602	2,539,820	2,660,538	2,731,347	2,802,973
Cash/Financial Assets - Baseline	207,906	215,467	230,457	242,921	257,579
Movement in this Scenario	(0)	(3,291)	(9,277)	(18,217)	(30,378)
Property, Plant and Equipment - Baseline	2,412,877	2,491,459	2,600,469	2,666,680	2,730,496
Movement in this Scenario	-	-	-	-	-
Borrowings - Baseline	87,047	93,420	90,513	87,427	84,151
Movement in this Scenario	(0)	-	(0)	0	-

City of Casey
Draft Budgeted Statement of Cash Flows
For the years ending 30th June 2017 to 2020

	2016/2017 Budget	2017/2018 Budget	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Rates and Charges	201,259	211,778	222,485	234,749	246,440
Statutory Fees and Fines	7,201	6,935	7,427	7,653	8,656
User Fees	18,861	19,625	20,594	21,630	22,711
Contributions and Donations	15,660	17,046	18,994	17,519	18,044
Grants - Operating	51,655	54,760	57,090	59,566	58,323
Grants - Capital	10,136	7,300	2,300	2,360	2,420
Interest Received	7,042	6,243	7,262	7,800	7,956
GST Recoveries	23,364	18,273	16,902	18,274	18,718
Employee costs	(99,647)	(108,276)	(115,345)	(122,305)	(129,641)
Material and Services	(153,248)	(155,202)	(161,027)	(169,560)	(177,768)
Net cash provided by operating activities	82,284	78,482	76,684	77,685	75,860
Cash flows from investing activities					
Payments for Property, Plant, Equipment and Infrastructure	(132,701)	(77,236)	(58,022)	(65,987)	(64,469)
Investments in Financial assets	(22,000)	(17,000)	(14,000)	(10,000)	(13,000)
Proceeds from Sales of Property, Plant and Equipment	3,173	3,104	1,192	1,226	1,203
Net Movements in Trust Deposits	(281)	(33)	(835)	599	(114)
Net cash (used in) investing activities	(151,809)	(91,166)	(71,666)	(74,162)	(76,380)
Cash flow from financing activities					
Interest Paid	(548)	(6,419)	(7,107)	(6,913)	(6,707)
Proceeds from Interest bearing Liabilities	76,700	8,300	-	-	-
Repayment of Interest bearing Liabilities	(1,325)	(1,927)	(2,907)	(3,086)	(3,276)
Payment of Super Liability	-	-	-	-	-
Net cash (used in) /provided by financing activities	74,827	(47)	(10,014)	(9,999)	(9,983)
Net increase (decrease) in cash and Cash equivalents	5,302	(12,730)	(4,996)	(6,475)	(10,503)
Cash and cash equivalents at the beginning of the financial year	19,003	24,304	11,574	6,578	103
Cash and cash equivalents at end of the financial year	24,304	11,574	6,578	103	(10,400)

Analysis of Casey Working Capital / Financial Assets Positions - allowing for cash backed commitments/liabilities

Scenario 4b - Higher Cap in Year 1, Rate Cap of 2.5%- Years 2 to 5, CWP projects still included
 ESC directed scenario. This scenario is not supported by Casey, as its Budget would not be balanced

	2016/2017 Budget \$'000	2017/2018 Budget \$'000	2018/2019 Budget \$'000	2019/2020 Budget \$'000	2020/2021 Budget \$'000
Cash	24,304	11,574	6,578	103	-10,400
Financial Assets	183,602	200,602	214,602	224,602	237,602
	207,906	212,176	221,180	224,704	227,201
<u>Deduct Cash Based "Liabilities"</u>					
Payables	26,849	26,929	26,798	26,775	26,608
Trusts	8,240	8,207	7,371	7,970	7,856
Employee Provisions - Current	21,449	22,529	23,825	25,121	26,987
Employee Provisions - Non Current	4,221	4,941	5,805	7,101	8,345
Current Loan repayments	1,927	2,907	3,086	3,276	3,318
General Reserves	177,849	185,654	196,885	210,434	226,460
	240,534	251,166	263,769	280,678	299,574
<u>Add back other Working Capital</u>					
Receivables	25,512	27,007	27,907	28,967	33,733
Prepayments (Other)	3,482	3,656	3,838	4,030	4,232
	28,994	30,662	31,745	32,998	37,965
Adjusted Working Capital Position	-3,635	-8,328	-10,844	-22,976	-34,409
Adjusted Working Capital Position (Draft Casey 16-20 SRP) (Baseline Position)	-3,635	-5,026	-1,524	-4,675	-3,895
Change from "Base line" Adjusted Working Capital Positon	0	-3,302	-9,320	-18,301	-30,514
<u>Non Cash Adjustments to Liabilities</u>					
Current Provisions Adjustment (Non Cash)	3,802	3,802	3,802	3,802	3,802
Non -Current Provisions Adjustment	39,003	39,003	39,003	39,003	39,003

Contact City of Casey

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